

# Management's Responsibility for Financial Reporting

The accompanying audited consolidated financial statements ("financial statements") of SNC-Lavalin Group Inc. and all the information in this financial report are the responsibility of management and are approved by the Board of Directors.

The financial statements have been prepared by management in accordance with International Financial Reporting Standards. When alternative accounting methods exist, management has chosen those it considers most appropriate in the circumstances.

The significant accounting policies used are described in Note 2 to the financial statements. Certain amounts in the financial statements are based on estimates and judgments. Management has determined such amounts on a reasonable basis in order to ensure that the financial statements are presented fairly, in all material respects. Management has prepared the financial information presented elsewhere in the financial report and has ensured that it is consistent with that in the financial statements.

The Company's Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") are responsible for establishing and maintaining disclosure controls and procedures and internal control over financial reporting. The CEO and the CFO have supervised an evaluation of the effectiveness of the Company's internal control over financial reporting, as at December 31, 2017, in accordance with the criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this evaluation, the CEO and the CFO have concluded that the Company's internal control over financial reporting, as at December 31, 2017, was effective to provide reasonable assurance regarding the reliability of the Company's financial reporting and the preparation of its financial statements for external purposes in accordance with International Financial Reporting Standards. Management excluded from its assessment the internal control over financial reporting at WS Atkins Limited ("Atkins") and Data Transfer Solutions LLC, which were acquired on July 3, 2017 and on October 30, 2017, respectively, and whose revenues, net income attributable to SNC-Lavalin shareholders and total assets constitute approximately 19%, 31% and 10% of the consolidated financial statements as at and for the year ended December 31, 2017.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board of Directors carries out this responsibility principally through its Audit Committee.

The Audit Committee is appointed by the Board of Directors, and all of its members are independent directors. The Audit Committee meets periodically with management, as well as with the internal and independent auditors, to discuss disclosure controls and procedures, internal control over financial reporting, management information systems, accounting policies, auditing and financial reporting issues, to satisfy itself that each party is properly discharging its responsibilities, and to review the financial statements, the Management's Discussion and Analysis and the independent auditor's report. The Audit Committee reports its findings to the Board of Directors for consideration when approving the financial statements for issuance to the shareholders. The Audit Committee also considers, for review by the Board of Directors and approval by the shareholders, the engagement or reappointment of the independent auditor, and reviews and approves the terms of its engagement as well as the fee, scope and timing of its services.

The financial statements have been audited, on behalf of the shareholders, by Deloitte LLP, the independent auditor, in accordance with Canadian generally accepted auditing standards. The independent auditor has full and free access to the Audit Committee and may meet with or without the presence of management.

**NEIL BRUCE** (signed)  
PRESIDENT AND  
CHIEF EXECUTIVE OFFICER

**SYLVAIN GIRARD** (signed)  
EXECUTIVE VICE-PRESIDENT AND  
CHIEF FINANCIAL OFFICER

FEBRUARY 21, 2018  
MONTREAL, CANADA

# Independent Auditor's Report

To the Shareholders of SNC-Lavalin Group Inc.

We have audited the accompanying consolidated financial statements of SNC-Lavalin Group Inc., which comprise the consolidated statements of financial position as at December 31, 2017 and December 31, 2016, and the consolidated income statements, consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for the years then ended, and a summary of significant accounting policies and other explanatory information.

## ***Management's Responsibility for the Consolidated Financial Statements***

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## ***Auditor's Responsibility***

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

## ***Opinion***

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of SNC-Lavalin Group Inc. as at December 31, 2017 and December 31, 2016, and its financial performance and its cash flows for the years then ended in accordance with International Financial Reporting Standards.

/s/ Deloitte LLP<sup>1</sup>

FEBRUARY 21, 2018  
MONTREAL, CANADA

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(1) CPA auditor, CA, public accountancy permit No. A114871

## Consolidated Statements of Financial Position

(IN THOUSANDS OF CANADIAN DOLLARS)	Note	DECEMBER 31 2017	DECEMBER 31 2016
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	8	\$ 706,531	\$ 1,055,484
Restricted cash	8	20,932	55,577
Trade receivables	9	1,445,859	935,983
Contracts in progress		1,329,861	1,188,912
Inventories	10	110,237	138,795
Other current financial assets	11	442,500	492,725
Other current non-financial assets	12	450,877	315,847
Assets of disposal group classified as held for sale and assets held for sale	39	107,994	6,706
<b>Total current assets</b>		<b>4,614,791</b>	<b>4,190,029</b>
Property and equipment	13	414,138	298,333
Capital investments accounted for by the equity method	5	296,664	399,425
Capital investments accounted for by the cost method	5	55,614	48,325
Goodwill	15	6,323,440	3,268,214
Intangible assets related to business combinations	16	1,089,837	194,164
Deferred income tax asset	30A	545,551	421,461
Non-current portion of receivables under service concession arrangements		273,340	356,847
Other non-current financial assets	17	44,321	58,523
Other non-current non-financial assets	18	104,810	62,998
<b>Total assets</b>		<b>\$ 13,762,506</b>	<b>\$ 9,298,319</b>
<b>LIABILITIES AND EQUITY</b>			
<b>Current liabilities</b>			
Trade payables		\$ 2,176,947	\$ 1,888,242
Downpayments on contracts		149,388	263,382
Deferred revenues		758,392	851,158
Other current financial liabilities	19	264,724	303,975
Other current non-financial liabilities	20	584,102	397,790
Current portion of provisions	22	174,534	236,594
Short-term debt and current portion of long-term debt:			
Recourse	21	318,757	—
Non-recourse from Capital investments	21	15,566	21,011
Liabilities of disposal group classified as held for sale	39	60,440	—
<b>Total current liabilities</b>		<b>4,502,850</b>	<b>3,962,152</b>
Long-term debt:			
Recourse	21	1,026,782	349,369
Limited recourse	21	1,475,177	—
Non-recourse from Capital investments	21	297,398	472,571
Other non-current financial liabilities		15,425	5,928
Non-current portion of provisions	22	791,060	326,401
Other non-current non-financial liabilities		53,367	15,846
Deferred income tax liability	30A	377,225	269,718
<b>Total liabilities</b>		<b>8,539,284</b>	<b>5,401,985</b>
<b>Equity</b>			
Share capital	23	1,801,733	554,839
Retained earnings		3,145,424	2,959,366
Other components of equity	24	277,974	360,845
Other components of equity of asset held for sale	39	—	(1,828)
Equity attributable to SNC-Lavalin shareholders		5,225,131	3,873,222
Non-controlling interests		(1,909)	23,112
<b>Total equity</b>		<b>5,223,222</b>	<b>3,896,334</b>
<b>Total liabilities and equity</b>		<b>\$ 13,762,506</b>	<b>\$ 9,298,319</b>

See accompanying notes to consolidated financial statements.

Approved, on behalf of the Board of Directors, by:

NEIL BRUCE (signed)  
DIRECTOR

BENITA M. WARMBOLD (signed)  
DIRECTOR

# Consolidated Statements of Changes in Equity

YEAR ENDED DECEMBER 31  
(IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT NUMBER OF  
COMMON SHARES)

2017

	EQUITY ATTRIBUTABLE TO SNC-LAVALIN SHAREHOLDERS					NON- CONTROLLING INTERESTS	TOTAL EQUITY
	SHARE CAPITAL						
	COMMON SHARES (IN THOUSANDS)	AMOUNT	RETAINED EARNINGS	OTHER COMPONENTS OF EQUITY (NOTE 24)	TOTAL		
Balance at beginning of year	150,357	\$ 554,839	\$ 2,959,366	\$ 359,017	\$ 3,873,222	\$ 23,112	\$ 3,896,334
Net income	—	—	382,035	—	382,035	1,116	383,151
Other comprehensive income (loss)	—	—	20,026	(81,043)	(61,017)	55	(60,962)
Total comprehensive income (loss)	—	—	402,061	(81,043)	321,018	1,171	322,189
Dividends declared (Note 23F)	—	—	(177,948)	—	(177,948)	—	(177,948)
Dividends declared by subsidiaries to non-controlling interests	—	—	—	—	—	(854)	(854)
Stock option compensation (Note 23B)	—	—	139	—	139	—	139
Shares issued under stock option plans (Note 23B)	251	12,162	(2,435)	—	9,727	—	9,727
Acquisition of non-controlling interest (Note 25)	—	—	(35,759)	—	(35,759)	(23,740)	(59,499)
Shares issued in exchange of subscription receipts (Note 6)	24,880	1,234,732	—	—	1,234,732	—	1,234,732
Additional non-controlling interests arising on acquisition of Atkins (Note 6)	—	—	—	—	—	(1,623)	(1,623)
Capital contributions by non-controlling interests	—	—	—	—	—	25	25
Balance at end of year	175,488	\$ 1,801,733	\$ 3,145,424	\$ 277,974	\$ 5,225,131	\$ (1,909)	\$ 5,223,222

YEAR ENDED DECEMBER 31  
(IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT NUMBER OF  
COMMON SHARES)

2016

	EQUITY ATTRIBUTABLE TO SNC-LAVALIN SHAREHOLDERS					NON-CONTROLLING INTERESTS	TOTAL EQUITY
	SHARE CAPITAL						
	COMMON SHARES (IN THOUSANDS)	AMOUNT	RETAINED EARNINGS	OTHER COMPONENTS OF EQUITY (NOTE 24)	TOTAL		
Balance at beginning of year	149,772	\$ 526,812	\$ 2,901,353	\$ 440,013	\$ 3,868,178	\$ 35,318	\$ 3,903,496
Net income	—	—	255,533	—	255,533	1,032	256,565
Other comprehensive loss	—	—	(36,646)	(80,996)	(117,642)	(3,336)	(120,978)
Total comprehensive income (loss)	—	—	218,887	(80,996)	137,891	(2,304)	135,587
Dividends declared (Note 23F)	—	—	(156,104)	—	(156,104)	—	(156,104)
Dividends declared by subsidiaries to non-controlling interests	—	—	—	—	—	(10,002)	(10,002)
Stock option compensation (Note 23B)	—	—	658	—	658	—	658
Shares issued under stock option plans (Note 23B)	585	28,027	(5,428)	—	22,599	—	22,599
Capital contributions by non-controlling interests	—	—	—	—	—	100	100
Balance at end of year	150,357	\$ 554,839	\$ 2,959,366	\$ 359,017	\$ 3,873,222	\$ 23,112	\$ 3,896,334

See accompanying notes to consolidated financial statements.

# Consolidated Income Statements

YEAR ENDED DECEMBER 31

(IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT EARNINGS PER SHARE AND NUMBER OF SHARES)

	Note	2017	2016
<b>Revenues from:</b>			
E&C		\$ 9,096,715	\$ 8,223,085
Capital investments accounted for by the consolidation or cost methods		53,184	64,904
Capital investments accounted for by the equity method		184,819	182,844
		<b>9,334,718</b>	<b>8,470,833</b>
Direct costs of activities		<b>7,441,286</b>	<b>7,264,735</b>
<b>Gross margin</b>		<b>1,893,432</b>	<b>1,206,098</b>
Selling, general and administrative expenses	26	<b>1,158,678</b>	724,115
Restructuring costs	27	<b>26,363</b>	115,405
Acquisition-related costs and integration costs	6	<b>124,300</b>	4,409
Amortization of intangible assets related to business combinations	16	<b>138,892</b>	68,810
Gain on disposals of Capital investments	5A	<b>(42,078)</b>	(55,875)
(Gain) loss from disposals of E&C businesses	7	<b>(999)</b>	37,133
Gain on disposal of the head office building	14	<b>(115,101)</b>	—
<b>EBIT<sup>(1)</sup></b>		<b>603,377</b>	<b>312,101</b>
Financial expenses	28	<b>123,094</b>	60,810
Financial income and foreign exchange losses (gains)	28	<b>(5,250)</b>	(18,693)
<b>Earnings before income taxes</b>		<b>485,533</b>	<b>269,984</b>
Income taxes	30	<b>102,382</b>	13,419
<b>Net income</b>		<b>\$ 383,151</b>	<b>\$ 256,565</b>
<b>Net income attributable to:</b>			
SNC-Lavalin shareholders		\$ 382,035	\$ 255,533
Non-controlling interests		1,116	1,032
<b>Net income</b>		<b>\$ 383,151</b>	<b>\$ 256,565</b>
<b>Earnings per share (in \$)</b>			
Basic		\$ 2.35	\$ 1.70
Diluted		\$ 2.34	\$ 1.70
<b>Weighted average number of outstanding shares (in thousands)</b>			
Basic	23E	<b>162,910</b>	150,077
Diluted		<b>163,029</b>	150,279

<sup>(1)</sup> Earnings before interest and taxes ("EBIT")

See accompanying notes to consolidated financial statements.

# Consolidated Statements of Comprehensive Income

YEAR ENDED DECEMBER 31  
(IN THOUSANDS OF CANADIAN DOLLARS)

	2017		
	ATTRIBUTABLE TO SNC-LAVALIN SHAREHOLDERS	NON-CONTROLLING INTERESTS	TOTAL
Net income	\$ 382,035	\$ 1,116	\$ 383,151
Other comprehensive income (loss):			
Exchange differences on translating foreign operations (Note 24)	(123,229)	55	(123,174)
Available-for-sale financial assets (Note 24)	12,234	—	12,234
Cash flow hedges (Note 24)	(8,553)	—	(8,553)
Share of other comprehensive income of investments accounted for by the equity method (Note 24)	57,678	—	57,678
Income taxes (Note 24)	(19,173)	—	(19,173)
Total of items that will be reclassified subsequently to net income	(81,043)	55	(80,988)
Remeasurement on defined benefit plans (Note 24)	21,844	—	21,844
Income taxes (Note 24)	(1,818)	—	(1,818)
Total of items that will not be reclassified subsequently to net income	20,026	—	20,026
Total other comprehensive income (loss)	(61,017)	55	(60,962)
<b>Total comprehensive income</b>	<b>\$ 321,018</b>	<b>\$ 1,171</b>	<b>\$ 322,189</b>

YEAR ENDED DECEMBER 31  
(IN THOUSANDS OF CANADIAN DOLLARS)

	2016		
	ATTRIBUTABLE TO SNC-LAVALIN SHAREHOLDERS	NON-CONTROLLING INTERESTS	TOTAL
Net income	\$ 255,533	\$ 1,032	\$ 256,565
Other comprehensive income (loss):			
Exchange differences on translating foreign operations (Note 24)	(79,718)	(3,336)	(83,054)
Available-for-sale financial assets (Note 24)	1,252	—	1,252
Cash flow hedges (Note 24)	(12,159)	—	(12,159)
Share of other comprehensive income of investments accounted for by the equity method (Note 24)	6,066	—	6,066
Income taxes (Note 24)	3,563	—	3,563
Total of items that will be reclassified subsequently to net income	(80,996)	(3,336)	(84,332)
Remeasurement on defined benefit plans (Note 24)	(40,501)	—	(40,501)
Income taxes (Note 24)	3,855	—	3,855
Total of items that will not be reclassified subsequently to net income	(36,646)	—	(36,646)
Total other comprehensive loss	(117,642)	(3,336)	(120,978)
<b>Total comprehensive income (loss)</b>	<b>\$ 137,891</b>	<b>\$ (2,304)</b>	<b>\$ 135,587</b>

See accompanying notes to consolidated financial statements.

## Consolidated Statements of Cash Flows

YEAR ENDED DECEMBER 31  
(IN THOUSANDS OF CANADIAN DOLLARS)

	Note	2017	2016
<b>Operating activities</b>			
Net income		\$ 383,151	\$ 256,565
Income taxes paid		(23,874)	(53,224)
Interest paid from E&C		(115,364)	(35,694)
Interest paid from Capital investments		(21,626)	(24,752)
Other reconciling items	29A	182,950	23,454
		405,237	166,349
Net change in non-cash working capital items	29B	(641,093)	(60,725)
Net cash generated from (used for) operating activities		(235,856)	105,624
<b>Investing activities</b>			
Acquisition of property and equipment		(124,816)	(151,339)
Proceeds from disposal of the head office building	14	173,288	—
Payments for Capital investments	5C	—	(11,687)
Costs associated to a foreign exchange option	6	(54,134)	—
Recovery associated to a foreign exchange option	6	5,407	—
Acquisition of businesses	6	(3,176,722)	—
Change in restricted cash position		31,385	(16,666)
Increase in receivables under service concession arrangements		(214,380)	(195,361)
Recovery of receivables under service concession arrangements		109,852	119,483
Decrease in short-term and long-term investments		79,294	81,456
Net cash inflow on disposals of Capital investments accounted for by the equity method	5A	23,270	101,851
Net cash inflow (outflow) on disposals of E&C businesses and of Capital investments accounted for by the consolidation method	5A, 7	67,948	(23,900)
Other		15,857	9,086
Net cash used for investing activities		(3,063,751)	(87,077)
<b>Financing activities</b>			
Increase in recourse debt	29D	2,681,931	4,876
Payment for recourse debt issue costs	29D	(8,671)	—
Repayment of recourse debt	29D	(2,190,174)	(4,876)
Increase in limited recourse debt	29E	1,500,000	—
Payment for limited recourse debt issue costs	29E	(26,648)	—
Increase in non-recourse debt from Capital investments	29E	5,971	940
Repayment of non-recourse debt from Capital investments	29E	(5,969)	(8,990)
Increase in advances under contract financing arrangements	29C	—	52,426
Repayment of advances under contract financing arrangements	29C	—	(448,125)
Proceeds from exercise of stock options		9,727	22,599
Dividends paid to SNC-Lavalin shareholders	23F	(177,948)	(156,104)
Dividends paid by subsidiaries to non-controlling interests		(854)	(10,002)
Proceeds from shares issued in exchange of subscription receipts	6	1,220,790	—
Amount paid for acquisition of non-controlling interest	25	(59,499)	—
Other	29E	4,757	9,027
Net cash generated from (used for) financing activities		2,953,413	(538,229)
Decrease from exchange differences on translating cash and cash equivalents		(2,720)	(6,668)
<b>Net decrease in cash and cash equivalents</b>		<b>(348,914)</b>	<b>(526,350)</b>
<b>Cash and cash equivalents at beginning of year</b>		<b>1,055,484</b>	<b>1,581,834</b>
<b>Cash and cash equivalents at end of year</b>		<b>\$ 706,570</b>	<b>\$ 1,055,484</b>
Presented on the statement of financial position as follows:			
<b>Cash and cash equivalents</b>		<b>\$ 706,531</b>	<b>\$ 1,055,484</b>
<b>Assets of disposal group classified as held for sale and assets held for sale</b>	39	<b>39</b>	<b>—</b>
		<b>\$ 706,570</b>	<b>\$ 1,055,484</b>

See accompanying notes to consolidated financial statements.

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# Notes to Consolidated Financial Statements

(ALL TABULAR FIGURES IN THOUSANDS OF CANADIAN DOLLARS, UNLESS OTHERWISE INDICATED)

## 1. DESCRIPTION OF BUSINESS

SNC-Lavalin Group Inc. is incorporated under the Canada Business Corporations Act and has its registered office at 455 René-Lévesque Boulevard West, Montreal, Quebec, Canada H2Z 1Z3. SNC-Lavalin Group Inc. is a public company listed on the Toronto Stock Exchange in Canada. Reference to the “Company” or to “SNC-Lavalin” means, as the context may require, SNC-Lavalin Group Inc. and all or some of its subsidiaries or joint arrangements, or SNC-Lavalin Group Inc. or one or more of its subsidiaries or joint arrangements.

The Company provides consulting, design, engineering, construction as well as sustaining capital and operations and maintenance expertise, which together are referred to as “E&C”, through its network of offices in over 50 countries, and is currently working on projects around the world. SNC-Lavalin also makes select investments that are complementary to its other activities, which are referred to as “Capital investments” or “Capital” in these financial statements.

The Company reports its revenues as follows:

- **E&C** includes contracts generating revenues related to consulting, design, engineering, construction, sustaining capital and Operations & Maintenance (“O&M”) activities. Such activities include, among others, Engineering, Procurement and Construction (“EPC”), Engineering, Procurement and Construction Management (“EPCM”), and O&M contracts.
- **Capital investments** include SNC-Lavalin’s investments in infrastructure concessions for public services or in certain other long-term assets.

In these consolidated financial statements (“financial statements”), activities from consulting and advisory, engineering and construction, sustaining capital and operations and maintenance expertise are collectively referred to as “from E&C” or “excluding Capital investments” to distinguish them from activities related to the Capital investments.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### A) BASIS OF PREPARATION

The Company’s financial statements have been prepared in accordance with **International Financial Reporting Standards (“IFRS”)** issued and effective for the year ended December 31, 2017, and are presented in **Canadian dollars**. All values are rounded to the nearest thousand dollars, except where otherwise indicated.

The IFRS accounting policies set out below were consistently applied to all periods presented.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company’s accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant are disclosed in Note 3.

The Company’s financial statements have been prepared on the historical cost basis, with the exception of i) certain financial instruments, derivative financial instruments and liabilities for share unit plans, which are measured at fair value; ii) the defined benefit liabilities, which are measured as the net total of the present value of the defined benefit obligation minus the fair value of plan assets; and iii) investments measured at fair value, which are held by SNC-Lavalin Infrastructure Partners LP, an investment entity accounted for by the equity method and for which SNC-Lavalin elected to retain the fair value measurement applied by that investment entity (see Note 5A). Historical cost generally represents the fair value of consideration given in exchange for assets upon initial recognition.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of IFRS 2, *Share-based Payment*, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in IAS 2, *Inventories*, or value in use in IAS 36, *Impairment of Assets*.

The Company’s financial statements were authorized for issue by the Board of Directors on February 21, 2018.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### B) CHANGE IN AN ACCOUNTING POLICY

In 2017, the Company updated its definition of the segment EBIT, which now excludes the gain on disposal of the head office building (see Note 14). This change in the definition was made to take into consideration a transaction that took place in 2017. This change in the definition did not have any impact on the Company's financial statements, other than on its segment disclosures, and was made in accordance with IAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors*.

### C) CHANGE IN PRESENTATION

In 2017, the Company combined the financial results of its Infrastructure & Construction and Operations & Maintenance sub-segments, which were previously presented separately as additional information of the Infrastructure segment. The combination mainly comes from the disposal of a significant portion of the Operations & Maintenance sub-segment in 2016, which decreased the level of activities of the Operations & Maintenance sub-segment. As a result of the combination, comparative figures have been adjusted, with no impact on the Infrastructure segmented results.

### D) NEW ACCOUNTING POLICY ADOPTED IN 2017

As a result of the disposal of the Company's head office building in 2017, as detailed in Note 14, the Company adopted a new accounting policy applicable to sale and leaseback transactions, which is as follows:

A sale and leaseback transaction involves the sale of an asset by the Company and the leasing back of the same asset from the buyer.

Where a sale and leaseback transaction results in a finance lease, any excess of sales proceeds over the carrying amount is not immediately recognized as income by a seller-lessee. Instead, it is deferred and amortized over the lease term.

Where a leaseback transaction results in an operating lease:

- if the sale price of the asset is at fair value, the gain or loss from the sale is recognized immediately in the Company's income statement;
- if the sale price of the asset is above fair value, the excess over fair value is deferred and amortized over the period for which the asset is expected to be used; and
- if the sale price of the asset is below fair value, any gain or loss is recognized immediately in the Company's income statement except that, if the loss is compensated for by future lease payments at below market price, it is deferred and amortized in proportion to the lease payments over the period for which the asset is expected to be used.

### E) AMENDMENTS ADOPTED IN 2017

The following amendments to existing standards have been adopted by the Company on January 1, 2017:

- *Disclosure Initiative* (Amendments to IAS 7, *Statement of Cash Flows*) require disclosures of information enabling users of financial statements to evaluate changes in liabilities arising from financing activities.
- Amendments to IFRS 12, *Disclosure of Interests in Other Entities*, clarify the scope of the standard by specifying that the disclosure requirements in the standard, except for summarized financial information for subsidiaries, joint ventures and associates, apply to an entity's interests in subsidiaries, joint arrangements, associates and unconsolidated structured entities that are classified as held for sale, as held for distribution or as discontinued operations in accordance with IFRS 5, *Non-current Assets Held for Sale and Discontinued Operations*.

The adoption of the amendments listed above did not have any impact on the Company's financial statements, other than on its disclosures of the financial information related to the statement of cash flows (see Note 29E).

### F) STANDARDS, AMENDMENTS AND INTERPRETATION ISSUED TO BE ADOPTED AT A LATER DATE

The following standards, amendments to standards and an interpretation have been issued and are applicable to the Company for its annual periods beginning on January 1, 2018 and thereafter, with an earlier application permitted:

- IFRS 9, *Financial Instruments*, ("IFRS 9") covers mainly: i) the classification and measurement of financial assets and financial liabilities; ii) the new impairment model for the recognition of expected credit losses; and iii) the new hedge accounting model. Refer to considerations for the implementation of IFRS 9 and IFRS 15 below for more information.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- IFRS 15, *Revenue from Contracts with Customers*, (“IFRS 15”) outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. It will supersede current revenue recognition guidance including IAS 18, *Revenue*, IAS 11, *Construction Contracts*, and related Interpretations. Refer to considerations for the implementation of IFRS 9 and IFRS 15 below for more information.
- Amendments to IFRS 15 clarify how to: i) identify a performance obligation in a contract; ii) determine whether a company is a principal or an agent; and iii) determine whether the revenue from granting a license should be recognized at a point in time or over time. In addition, the amendments to IFRS 15 include two additional transition reliefs.
- Amendments to IFRS 2, *Share-based Payment*, provide requirements on the accounting for: i) the effects of vesting and non-vesting conditions on the measurement of cash-settled share-based payments; ii) share-based payment transactions with a net settlement feature for withholding tax obligations; and iii) a modification to the terms and conditions of a share-based payment that changes the classification of a transaction from cash-settled to equity-settled.
- Amendments to IAS 28, *Investments in Associates and Joint Ventures*, clarify that the election to measure at fair value through profit or loss an investment in an associate or a joint venture that is held by an entity that is a venture capital organisation, or other qualifying entity, is available for each investment in an associate or joint venture on an investment-by-investment basis, upon initial recognition.
- IFRIC Interpretation 22, *Foreign Currency Transactions and Advance Consideration*, clarifies that: i) the date of the transaction, for the purpose of determining the exchange rate, is the date of initial recognition of the non-monetary prepayment asset and deferred income liability; and ii) if there are multiple payments or receipts in advance, a date of transaction is established for each payment or receipt.
- *Transfers of Investment Property* (Amendments to IAS 40, *Investment Property*) state that an entity shall transfer a property to, or from, investment property when, and only when, there is an evidence of a change in use. A change in use occurs if property meets, or ceases to meet, the definition of investment property. A change in management’s intentions for the use of a property by itself does not constitute evidence of a change in use.

The following standard has been issued and is applicable to the Company for its annual periods beginning on January 1, 2019 and thereafter, with an earlier application permitted for entities that have also adopted IFRS 15:

- IFRS 16, *Leases*, provides a comprehensive model for the identification of lease arrangements and their treatment in the financial statements of both lessees and lessors. It will supersede IAS 17, *Leases*, and its associated interpretative guidance.

The following amendments to standards have been issued and are applicable to the Company for its annual periods beginning on January 1, 2019 and thereafter, with an earlier application permitted:

- *Prepayment Features with Negative Compensation* (Amendments to IFRS 9, *Financial Instruments*) allow financial assets with a prepayment option that could result in the option’s holder receiving compensation for early termination to meet the solely payments of principal and interest condition if specified criteria are met.
- *Long-term Interests in Associates and Joint Ventures* (Amendments to IAS 28, *Investments in Associates and Joint Ventures*) clarify that an entity applies IFRS 9, including its impairment requirements, to long-term interests in an associate or joint venture that form part of the net investment in the associate or joint venture but to which the equity method is not applied.
- Amendments to IFRS 3, *Business Combinations*, state that an entity shall remeasure its previously held interest in a joint operation when it obtains control of the business.
- Amendments to IFRS 11, *Joint Arrangements*, state that an entity shall not remeasure its previously held interest in a joint operation when it obtains joint control of the business.
- Amendments to IAS 12, *Income Taxes*, clarify that all income tax consequences of dividends (i.e., distribution of profits) should be recognized in profit or loss, regardless of how the tax arises.
- Amendments to IAS 23, *Borrowing Costs*, clarify that if any specific borrowing remains outstanding after the related asset is ready for its intended use or sale, that borrowing becomes part of the funds that an entity borrows generally when calculating the capitalization rate on general borrowings.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- *Plan Amendment, Curtailment or Settlement* (Amendments to IAS 19, *Employee Benefits*) specifies how an entity determines pension expenses when changes to a defined benefit pension plan occur. When a change to a plan – an amendment, curtailment or settlement – takes place, IAS 19 requires an entity to remeasure its net defined benefit liability or asset. The amendments require an entity to use the updated assumptions from this remeasurement to determine current service cost and net interest for the remainder of the reporting period after the change to the plan.

The Company is currently evaluating the impact of adopting these standards, amendments and interpretation on its financial statements.

### Considerations for the implementation of IFRS 9 and IFRS 15

IFRS 9 and IFRS 15 are applicable for annual reporting periods beginning on or after January 1, 2018.

#### **IFRS 9**

IFRS 9 is applicable retrospectively in accordance with IAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors*, subject to certain exemptions and exceptions. In general, the main changes introduced by IFRS 9 are related to the classification and measurement of financial assets, the introduction of a new impairment model based on expected credit losses (rather than incurred losses as per IAS 39, *Financial Instruments: Recognition and Measurement*) and hedge accounting. Although the methodology related to the classification of financial assets will change, the Company expects that most of its financial assets currently classified as “loans and receivables” and measured at amortized cost (approximately \$2.1 billion as at December 31, 2017) will be classified as “financial assets subsequently measured at amortized cost”. Excluding the potential impact from the change in the impairment model applicable to these financial assets, which is currently being analyzed (see below), the Company does not expect any significant impact on their measurement. Furthermore, the Company had \$55.1 million of investments in equity instruments classified as “available-for-sale” as at December 31, 2017 which will be classified as financial assets subsequently measured at fair value through profit or loss or designated at fair value through other comprehensive income upon transition to IFRS 9. The Company does not expect any significant impact from the classification of its financial liabilities.

The Company is currently evaluating the impact of determining the amount of impairment of certain financial assets based on the expected credit loss model. While the Company had approximately \$164 million of allowance for doubtful accounts on its trade receivables as at December 31, 2017, most of this allowance was related to commercial reasons, such as balances being disputed or subject to negotiation, rather than credit risk. The Company also has reserves on its contract in progress amounts, but most of these reserves are also due to commercial reasons rather than credit risk.

As permitted by IFRS 9, the Company will continue to apply the requirements contained in IAS 39 for hedge accounting.

Upon adoption of IFRS 9, the Company expects to apply the exemption from the requirement to restate comparative information. Therefore, differences between the previous carrying amounts and the carrying amounts at the date of initial application, if any, will be recognized in the opening balance of retained earnings or other components of equity, as appropriate, as at January 1, 2018.

The Company is currently assessing the impact of the change on its financial systems, internal controls and policies and procedures related to the adoption of IFRS 9.

#### **IFRS 15**

IFRS 15 introduces a 5-step model to revenue recognition on contracts with customers. Such model requires to: 1) identify the contract with the customer; 2) identify the performance obligations related to that contract; 3) determine the transaction price of the contract; 4) allocate such transaction price between the performance obligations; and 5) recognize revenue when (or as) performance obligation is satisfied. In addition to recognition and measurement, IFRS 15 also provides new requirements on presentation and disclosures.

### Transition considerations

IFRS 15 can be applied using one of the following two methods: retrospectively to each prior reporting period presented in accordance with IAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors*, or retrospectively with the cumulative effect of initially applying IFRS 15 recognized in opening retained earnings at the date of initial application (the “modified retrospective method”). The Company decided to adopt IFRS 15 using the modified retrospective method, with recognition of transitional adjustments in retained earnings on the date of initial application (January 1, 2018), without restatement of comparative figures.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

IFRS 15 provides for certain optional practical expedients, including upon the initial adoption of the standard. The Company intends to apply the following practical expedients upon adoption of IFRS 15 on January 1, 2018:

PRACTICAL EXPEDIENT	DESCRIPTION
Completed contract	The Company will apply IFRS 15 retrospectively only to contracts that are not completed contracts as at January 1, 2018.
Contract modifications	The Company will not apply IFRS 15 retrospectively to contract modifications that occurred before January 1, 2018.

### Quantification of impact

The Company is currently finalizing the quantification of the impact of IFRS 15 on its consolidated financial statements. Although the Company has made progress in the implementation of IFRS 15 on its consolidated financial statements, the amounts disclosed below represent estimated impacts and actual results may differ from these estimates. As such, the following items represent the significant impact areas for the Company on transition to IFRS 15:

### Change orders and claims

Change orders and claims, referred to as contract modifications, are currently recognized as per guidance provided in IAS 11, *Construction Contracts* ("IAS 11"). Under such guidance, revenue can be recognized on contract modifications only when certain conditions are met, including the fact that it is **probable** the customer will approve the modification and the amount of revenue arising from such contract modifications. IFRS 15 also provides guidance on the recognition of revenue from contract modifications, but such guidance is based, among other factors, on the fact that the contract modification is approved and it is **highly probable** that a significant reversal in the amount of cumulative revenue recognized on such contract modifications will not occur when the uncertainty is subsequently resolved. Given the higher level of probability to be applied under IFRS 15, some revenue recognized under IAS 11 is expected to be reversed as at January 1, 2018 (reversal of approximately \$200 million after taxes to be reflected in the Company's opening retained earnings). Revenue from these contract modifications will be recognized when, and if, IFRS 15 guidance is met.

### Measure of anticipated revenues and determination of progress

Under IFRS 15, the amount of anticipated revenue used when determining the amount of revenue to be recognized must be based on contracts with legally enforceable rights and obligations. As a result, certain contracts under which the Company anticipates some volume of work based on discussions with the customer or other indicators, but for which formal purchase orders or work orders need to be issued by the customer in order to formalize the exact scope of work, are being assessed to determine when the anticipated revenue should be included in the transaction price.

The Company estimates that the adoption of IFRS 15 for such contracts will result in a decrease of approximately \$100 million after taxes in the Company's 2018 opening retained earnings.

Furthermore, for projects having revenue recognized based on the stage of completion method using a cost input method, the Company currently accounts for its assurance-type warranty costs the same way as other project costs. As a result, the Company does not carry a provision for such expected warranty costs. Rather, it recognizes such costs as they are incurred, which in turn contribute to the progress of the project based on the stage of completion method and, as such, generates revenue.

Under IFRS 15, these assurance-type warranty costs are to be excluded from the measure of progress of projects for which revenue is recognized over time using a cost input method. Such costs will rather be recognized as a provision in accordance with IAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, based on the advancement of the projects, and the provision recognized will then either be used when costs are incurred or reversed if it is no longer needed.

In addition to these warranty-related costs, the Company reviewed its other project costs on contracts for which revenue is recognized over time to determine if each of these costs is contributing to the transfer of control of the goods or services to the customer. The exclusion of certain project costs from the determination of progress will either increase or decrease revenue being recognized on a project, without any impact on the total revenue and costs to be recognized over the life of the project. While the Company expects to increase its warranty provision as at January 1, 2018, no significant impact on its 2018 opening retained earnings is expected from the revised determination of progress.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Presentation and disclosures

In accordance with IFRS 15, the Company will change its presentation of contract-related assets and liabilities. As such, the Company will present its contract balances, on a contract-by-contract basis, in a net contract asset or liability position, separately from its accounts receivable. Contract assets and accounts receivable are both rights to consideration in exchange for goods or services that the Company has transferred to a customer, however the classification depends on whether such right is only conditional on the passage of time (accounts receivable) or if it is also conditional on something else (contract assets), such as the satisfaction of further performance obligations under the contract. A contract liability is the amount received by the Company that exceeds the right to consideration resulting from the Company's performance under a given contract.

As previously mentioned, the Company will adopt IFRS 15 using the modified retrospective method, without restatement of the comparative figures. In addition to the new disclosure requirements under IFRS 15, the Company will also disclose the amount by which each financial statement line item is affected in the reporting period by the application of IFRS 15 as compared with the previous standards, as well as an explanation of the reasons for significant changes identified in IFRS 15.

### Procedures and controls

The Company has updated and is finalizing the implementation of revised procedures and controls in order to meet the requirements of IFRS 15, notably the recording of the transition adjustment and the change in presentation to be reported in the Company's unaudited consolidated financial statements for the three-month period ended March 31, 2018, as well as additional disclosures to be provided in the Company's 2018 audited annual consolidated financial statements.

### **G) BASIS OF CONSOLIDATION**

In accordance with IFRS, SNC-Lavalin's interests in other entities subject to control, joint control or significant influence are accounted for as follows:

TYPE OF INTEREST	TYPE OF INFLUENCE	ACCOUNTING METHOD
Subsidiary	Control	Consolidation method
Joint venture	Joint control	Equity method
Joint operation	Joint control	SNC-Lavalin's share of interest
Associate	Significant influence	Equity method
Investment	Non-significant influence	Cost method

A subsidiary that is not wholly-owned by SNC-Lavalin results in non-controlling interests that are presented separately on the consolidated statement of financial position, while the portions of net income and of other comprehensive income attributable to such non-controlling interests are also shown separately on the consolidated income statement and on the consolidated statement of comprehensive income, respectively.

When necessary, adjustments are made to the financial statements of subsidiaries, joint arrangements and associates to bring their accounting policies in line with those used by the Company.

### Business acquisitions

Acquisitions of subsidiaries and businesses are accounted for using the acquisition method. The consideration for each acquisition is measured at the aggregate of the fair values (at the date of acquisition) of assets given, liabilities incurred or assumed, and equity instruments issued by the Company, if any, in exchange for control of the acquiree. Provisional fair values allocated at a reporting date are finalized within twelve months of the acquisition date.

At the date of acquisition, the identifiable assets acquired and the liabilities assumed are recognized at fair value, except that:

- deferred income tax asset or liability, and assets or liabilities related to employee benefit arrangements are recognized and measured in accordance with IAS 12, *Income Taxes*, and IAS 19, *Employee Benefits*, respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Company entered into to replace share-based payment arrangements of the acquiree are measured in accordance with IFRS 2, *Share-based Payment*, at the date of acquisition; and

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- assets (or disposal groups) that are classified as held for sale in accordance with IFRS 5, *Non-current Assets Held for Sale and Discontinued Operations*, are measured in accordance with this standard.

Acquisition-related costs are expensed in the periods in which these costs are incurred and the services are received.

The results of businesses acquired are included in the consolidated financial statements from the date on which control is obtained.

### H) FOREIGN CURRENCY TRANSLATION

#### Functional and presentation currency

The individual financial statements of each entity within the Company are prepared in the currency of the primary economic environment in which the entity operates (its functional currency). For the purpose of the consolidated financial statements, the results and financial position of each entity within the Company are expressed in Canadian dollars, which is the presentation currency of the Company for its consolidated financial statements.

#### Foreign currency transactions and balances

For the purpose of preparing financial statements, Canadian and foreign operations apply the following procedure on transactions and balances in currencies other than their functional currency: 1) monetary items are translated in their functional currency using the exchange rate in effect at the period end rate; 2) non-monetary items are translated in their functional currency using the historical exchange rate if they are measured at cost, or using the exchange rate at the measurement date if they are measured at fair value; and 3) revenues and expenses are translated in their functional currency using the appropriate average exchange rate of the period. Any resulting gains or losses are recognized in net income and, if hedge accounting is applied, offsetting losses or gains from the hedging items are also recognized in net income.

As a result of applying the procedures described above, Canadian and foreign operations produce financial statements presented in their functional currency.

#### Translation of financial statements of foreign operations

For the purpose of presenting consolidated financial statements in Canadian dollars, the assets and liabilities of the Company's foreign operations that have a functional currency other than Canadian dollars are expressed in Canadian dollars using exchange rates prevailing at the end of the reporting period, while revenues and expenses items are translated at the appropriate average exchange rate for the period. Exchange differences arising on consolidation, if any, are recognized initially in other comprehensive income and reclassified from equity to net income on disposal or partial disposal of foreign operations.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the period end rate.

### I) REVENUE RECOGNITION

#### REVENUES FROM E&C

Revenues from E&C are recognized based on the nature of the contract, which are mainly as follows:

- Revenues from **cost-plus reimbursable contracts** (usually providing for the reimbursement of costs related to time and material, plus an applicable margin) are recognized as costs are incurred, and include applicable margin earned as services are provided. Revenues from **fixed-price contracts** and **unit-rate contracts** are recognized on the stage of completion basis over the duration of the contract, which consists of recognizing revenue on a given contract proportionately with its stage of completion at any given time. Revenues from **mixed contracts** (providing for a mix of fixed-price and cost-plus reimbursable) are also recognized based on the stage of completion method. The stage of completion is determined by dividing the cumulative costs incurred as at the period end date by the sum of incurred costs and anticipated costs for completing a contract.
- The fixed-fee revenue portion from **cost reimbursable with fixed-fee contracts** for O&M activity is recognized on a straight-line basis over the term of the contract, while the revenues from the cost-reimbursable portion are recognized as costs are incurred.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

For contracts using the stage of completion method to recognize revenue, the cumulative effect of changes to anticipated costs and anticipated revenues for completing a contract are recognized in the period in which the revisions are identified. SNC-Lavalin has numerous contracts that are in various stages of completion. Estimates are required to determine the appropriate anticipated costs and revenues. Anticipated revenues on contracts may include future revenues from unapproved change orders, if such additional revenues can be reliably estimated and it is considered probable that they will be recovered. Also, anticipated revenues on contracts may include future revenues from claims, if negotiations have reached an advanced stage such that it is probable that the customer will accept the claim and the amount that it is probable will be accepted by the customer can be measured reliably. Anticipated revenues on contracts may also include estimated volume of work, notably for unit-rate contracts. Revenues from performance incentives are recognized when specific indicators have been met and collection is reasonably assured.

In the event that the total anticipated costs exceed the total anticipated revenues on a contract, such loss is recognized in its entirety in the period it becomes known.

In all cases, the value of construction activities, material and equipment purchased by SNC-Lavalin, when acting as purchasing agent for a client, is not recorded as revenue.

### REVENUES FROM CAPITAL INVESTMENTS

Revenues from **Capital investments** include the following:

ACCOUNTING METHODS FOR THE COMPANY'S CAPITAL INVESTMENTS	REVENUES INCLUDED IN THE COMPANY'S CONSOLIDATED INCOME STATEMENT
Consolidation	<b>Revenues</b> that are recognized and reported by the Capital investments
Equity method	SNC-Lavalin's <b>share of net results</b> of the Capital investments or <b>dividends</b> from its Capital investments for which the carrying amount is \$nil but would otherwise be negative based on historical financial results and dividends if SNC-Lavalin had an obligation to fund the investment. Dividends are recognized when the Company's right to receive payment has been established
Cost method	<b>Dividends and distributions</b> from the Capital investments

### SEPARATELY IDENTIFIABLE REVENUE COMPONENTS CONTRACTUAL ARRANGEMENTS

SNC-Lavalin may enter into contractual arrangements with a client to deliver services on one project which span more than one component, such as EPC or EPCM, O&M and/or Capital investments. When entering into such arrangements, the Company allocates consideration received or receivable by reference to the relative fair values of the services delivered, when the amounts are separately identifiable. Accordingly, when such arrangements exist on the same project, the value of each revenue component is based on the fair value of each related activity and recognized according to the respective revenue recognition methods described above.



## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### J) FINANCIAL INSTRUMENTS

#### FINANCIAL ASSETS AND LIABILITIES

Financial instruments are contracts that give rise to a financial asset or a financial liability. Unless specifically covered by another accounting policy, the measurement of financial assets and financial liabilities is based on their classification, which is one of the following for SNC-Lavalin:

CATEGORY	APPLICABLE TO	INITIAL MEASUREMENT	SUBSEQUENT MEASUREMENT	RECOGNITION OF INCOME/EXPENSE AND GAINS/LOSSES ON REMEASUREMENT, IF ANY
Fair value through profit or loss ("FVTPL")	Financial assets and financial liabilities	Fair value	Fair value	All recognized in net income
Available-for-sale	Financial assets	Fair value including transaction costs	Fair value derived from published bid price quotations for listed securities. Where there is no active market, fair value is determined using valuation techniques. Where fair value cannot be reliably measured, assets are carried at cost.	Investment income, which includes interest, dividends and distributions, is recognized in net income. Gains/losses from revaluation are recognized in other comprehensive income until assets are disposed of or impaired, at which time the gains/losses are recognized in net income.
Loans and receivables	Financial assets	Fair value including transaction costs	Amortized cost using the effective interest method	All recognized in net income
Other financial liabilities	Financial liabilities	Fair value including transaction costs		

#### HEDGING

In the normal course of its business, SNC-Lavalin enters into derivative financial instruments, namely i) forward exchange contracts to hedge its exposure to fluctuations in foreign currency exchange rates on projects; and ii) interest-rate swaps to hedge the variability of interest rates relating to financing arrangements. SNC-Lavalin may also enter into other derivative financial instruments to hedge its exposure to market risk. When applying hedge accounting, SNC-Lavalin formally documents its accounting choice, the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking these hedge transactions, and regularly assesses the effectiveness of these hedges. The Company does not enter into derivative financial instruments for speculative purposes.

#### CASH FLOW HEDGES

Derivative financial instruments designated as cash flow hedges are measured at fair value established by using valuation techniques based on observable market data and taking into account the credit quality of the instruments. The effective portion of the change in fair value of the derivative financial instruments is recorded in other components of equity, while the ineffective portion, if any, of such change is recognized in net income. Gains or losses from cash flow hedges included in other components of equity are reclassified to net income as an offset to the losses or gains recognized on the underlying hedged items.

#### FAIR VALUE HEDGES

Changes in the fair value of derivatives that are designated and qualify as fair value hedges of an available-for-sale investment are recognized in net income immediately, together with any changes in the fair value of the hedged available-for-sale investment that are attributable to the hedged risk. The change in the fair value of the hedging instrument and the change in the hedged item attributable to the hedged risk are recognized in net income in the same line item.

Hedge accounting is discontinued when the Company revokes the hedging relationship, when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting.

#### HEDGES OF NET INVESTMENTS IN FOREIGN OPERATIONS

Hedges of net investments in foreign operations are accounted for similarly to cash flow hedges. Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognized in other comprehensive income and accumulated under "Exchange differences on translating foreign operations" in the "Other components of equity". The gain or loss relating to the ineffective portion is recognized immediately in net income, and is included in the "Financial expenses" line item.

Gains and losses on the hedging instrument relating to the effective portion of the hedge accumulated in the "Exchange differences on translating foreign operations" are reclassified to net income on the disposal of the foreign operation.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### IMPAIRMENT OF FINANCIAL ASSETS

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at the end of each reporting period. Financial assets are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been affected.

For financial assets carried at amortized cost, the amount of the impairment loss recognized is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced with the amount of the loss recognized in net income.

When an available-for-sale financial asset is considered to be impaired, the cumulative gains or losses previously recognized in other comprehensive income are reclassified to net income. For available-for-sale equity instruments, impairment losses previously recognized in net income are not reversed through net income. Any increase in fair value subsequent to an impairment is recognized in other comprehensive income. For available-for-sale debt securities, impairment losses are subsequently reversed through net income if an increase in fair value of the investment can be objectively related to an event occurring after the recognition of the impairment loss.

### K) SERVICE CONCESSION ARRANGEMENTS UNDER IFRIC INTERPRETATION 12

IFRIC Interpretation 12, *Service Concession Arrangements*, ("IFRIC 12") provides guidance on the accounting for certain qualifying public-private partnership arrangements, whereby the grantor (i.e., usually a government):

- controls or regulates what services the operator (i.e. "the concessionaire") must provide with the infrastructure, to whom it must provide them, and at what price; and
- controls any significant residual interest in the infrastructure at the end of the term of the arrangement.

Under such concession arrangements, the concessionaire accounts for the infrastructure asset by applying one of the following accounting models depending on the allocation of the demand risk through the usage of the infrastructure between the grantor and the concessionaire:

ACCOUNTING MODEL	DEMAND RISK
Financial asset model	The concessionaire does not bear demand risk through the usage of the infrastructure (i.e., it has an unconditional right to receive cash irrespective of the usage of the infrastructure, e.g. availability payments).
Intangible asset model	The concessionaire bears demand risk (i.e., it has a right to charge fees for usage of the infrastructure).
Bifurcated model	The concessionaire shares demand risk with the grantor (i.e., the grantor pays the concessionaire for its services partly by a financial asset and partly by granting a right to charge users of the infrastructure).

Revenues from service concession arrangements accounted for under IFRIC 12 are recognized as follows:

ACTIVITIES PROVIDED BY THE CONCESSIONAIRE	REVENUE RECOGNITION	CLASSIFICATION OF REVENUES IN THE COMPANY'S CONSOLIDATED INCOME STATEMENT
Construction or upgrade (when a service concession arrangement involves the construction or upgrade of the public service infrastructure)	Revenues relating to construction or upgrade services under a service concession arrangement are recognized based on the stage of completion of the work performed, consistent with the Company's accounting policy on recognizing revenue applicable to any construction contract (see Note 2I).	The Company classifies these revenues as "from E&C" when SNC-Lavalin acts as an EPC contractor. When SNC-Lavalin does not act as an EPC contractor, revenues are recognized by the concession as part of "Capital investments" activities.
Operations and maintenance (these activities may include maintenance of the infrastructure and other activities provided directly to the grantor or the users)	Operations and maintenance revenues are recognized in the period in which the activities are performed by the Company, consistent with the Company's accounting policy on recognizing revenue applicable to any operation and maintenance contract (see Note 2I).	The Company classifies these revenues as "from E&C" when SNC-Lavalin acts as an O&M contractor. When SNC-Lavalin does not act as an O&M contractor, revenues are recognized by the concession as part of "Capital investments" activities.
Rehabilitation (when a service concession arrangement requires the concessionaire to rehabilitate the infrastructure such that the infrastructure can deliver a specified standard of service at all times)	When rehabilitation activities are considered revenue-generating activities, revenues are recognized in the period in which the services are provided, consistent with the Company's accounting policy on recognizing revenue applicable to any other similar contract (see Note 2I).	The Company classifies these revenues as "from E&C" activities when SNC-Lavalin acts as a rehabilitation contractor. When SNC-Lavalin does not act as a rehabilitation contractor, revenues are recognized by the concession as part of "Capital investments" activities.
Financing (when financial asset model or bifurcated model is applied)	Finance income generated on financial assets is recognized using the effective interest method.	The Company classifies this finance income as "Capital investments" activities.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Financial asset model

When the Company delivers more than one category of activity in a service concession arrangement, the consideration received or receivable is allocated by reference to the relative fair values of the activity delivered, when the amounts are separately identifiable.

Revenues recognized by the Company under the financial asset model are accumulated in “Receivables under service concession arrangements”, a financial asset that is recovered through payments received from the grantor.

### Intangible asset model

The Company recognizes an intangible asset arising from a service concession arrangement when it has a right to charge for usage of the concession infrastructure. The intangible asset received as consideration for providing construction or upgrade services in a service concession arrangement is measured at fair value upon initial recognition. Borrowing costs, if any, are capitalized until the infrastructure is ready for its intended use as part of the carrying amount of the intangible asset.

The intangible asset is then amortized over its expected useful life, which is the concession period in a service concession arrangement. Amortization period begins when the infrastructure is available for use.

Fees collected by the concessionaire upon the usage of the infrastructure are classified as revenues from “Capital investments” activities.

### **L) CASH EQUIVALENTS**

Cash equivalents include short-term liquid investments that are readily convertible into a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are designated as FVTPL and accounted for at fair value.

### **M) RESTRICTED CASH**

Restricted cash includes cash and cash equivalents for which the use is restricted for specific purposes under certain arrangements. Restricted cash that is not expected to become unrestricted within the next twelve months is included in “Other non-current financial assets” (Note 17). Restricted cash is designated as FVTPL and accounted for at fair value.

### **N) CONTRACTS IN PROGRESS**

Contracts in progress represent the gross unbilled amount for a given project that is expected to be collected from customers for contract work performed to date. It is measured at cost plus profit recognized by the Company to date less progress billings.

If progress billings for a given project exceed costs incurred plus recognized profits, then the difference is presented as deferred revenues.

### **O) INVENTORIES**

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are determined: i) by using specific identification of the individual costs; or ii) on a weighted average cost basis. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

### **P) PROPERTY AND EQUIPMENT**

Property and equipment are recorded at cost. Depreciation is recorded at rates set to charge operations with the cost of depreciable assets less their residual values (if any) over their estimated useful lives.

Property and equipment used for E&C activities are primarily:

CATEGORY	DEPRECIATION METHOD	DEPRECIATION PERIOD
Buildings	Straight-line, by component	10 to 50 years
Computer equipment	Straight-line	2 to 5 years
Office furniture	Diminishing balance	20%
Machinery	Straight-line	1 to 15 years

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Q) INTANGIBLE ASSETS OTHER THAN GOODWILL

#### Intangible assets acquired in a business combination

Intangible assets acquired in a business combination and recognized separately from goodwill are initially recognized at their fair value at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortization and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

Intangible assets with definite useful life related to business combinations are primarily:

CATEGORY	AMORTIZATION METHOD	AMORTIZATION PERIOD
Revenue backlog	Straight-line	0.5 to 3.5 years
Customer relationships	Straight-line	7 and 10 years
Trademarks	Straight-line	4 to 8 years

An intangible asset is derecognized on disposal, or when no future economic benefits are expected from use or disposal. Gains and losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognized in net income when the asset is derecognized.

### R) IMPAIRMENT OF TANGIBLE AND INTANGIBLE ASSETS OTHER THAN GOODWILL

At the end of each reporting period, the Company reviews the carrying amounts of its tangible assets, which mainly include property and equipment, and its intangible assets other than goodwill to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss, if any. Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit ("CGU") to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to an individual CGU, or otherwise they are allocated to the smallest group of CGU for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of: i) fair value less costs to sell; and ii) value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a post-tax discount rate that reflects current market assessments of the time value of money and risks. If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognized immediately in net income.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or CGU) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or CGU) in prior periods. A reversal of an impairment loss is recognized immediately in net income.

### S) GOODWILL

Goodwill represents the excess of the purchase price of an acquired business over the fair value assigned to assets acquired and liabilities assumed. Goodwill on acquisition of subsidiaries is separately disclosed and goodwill on acquisitions of associates and joint ventures is included within investments accounted for by the equity method. For the purpose of impairment testing, goodwill is allocated to each of the Company's CGU or group of CGU expected to benefit from the synergies of the combination. A CGU or group of CGU to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the CGU or group of CGU may be impaired. If the recoverable amount of the CGU or group of CGU is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the CGU or group of CGU and then to the other assets of the CGU or group of CGU pro-rata on the basis of the carrying amount of each asset in the CGU or group of CGU. An impairment loss recognized for goodwill is not reversed in a subsequent period.

The Company has designated October 31 as the date for the annual impairment test.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### T) RESEARCH AND DEVELOPMENT COSTS

Research and development costs are expensed as incurred, except if the costs are related to the development and setup of new products, processes and systems and satisfy generally accepted conditions for capitalization, including reasonable assurance that they will be recovered. All capitalized development costs are amortized when commercial production begins, using the straight-line method over a period not exceeding five years.

### U) DOWNPAYMENTS ON CONTRACTS

Downpayments on contracts are contractually agreed advance payments made by clients that are deducted from future billings to such clients as work is performed.

### V) DEFERRED REVENUES

Deferred revenues consist of amounts billed to clients for a given project in excess of revenue recognized according to the corresponding revenue recognition method and represents the opposite of contracts in progress. A given project may present an amount in either deferred revenues or in contracts in progress, but not both.

### W) INCOME TAXES

Income taxes recognized in net income comprise the sum of deferred income tax and current income tax not recognized in other comprehensive income or directly in equity.

Current income tax assets and/or liabilities comprise amounts receivable from or payable to tax authorities relating to the current or prior reporting periods, which are uncollected or unpaid at the reporting date. Current tax is payable on taxable income, which differs from net income in the financial statements. Calculation of current tax is based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred income taxes are calculated using the liability method on temporary differences between the carrying amounts of assets and liabilities and their tax bases. Deferred income tax on temporary differences associated with shares in subsidiaries, joint arrangements and associates is not provided for if reversal of these temporary differences can be controlled by the Company and it is probable that reversal will not occur in the foreseeable future.

Deferred income tax assets and liabilities are calculated, without discounting, at tax rates that are expected to apply to their respective period of realization, provided they are enacted or substantively enacted by the end of the reporting period.

Deferred income tax assets are recognized for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable income will be available against which they can be utilized. For management's assessment of the probability of future taxable income to utilize against deferred income tax assets, see Note 3. Deferred income tax liabilities are always provided for in full.

Deferred income tax assets and liabilities are offset only when the Company has a right and intention to offset current tax assets and liabilities from the same taxation authority.

Changes in deferred income tax assets or liabilities are recognized as a component of income taxes in net income, except where they relate to items that are recognized in other comprehensive income or directly in equity, in which case the related deferred income tax is recognized in other comprehensive income or equity, respectively.

### X) DEFINED BENEFIT PENSION PLANS, OTHER LONG-TERM BENEFITS AND OTHER POST-EMPLOYMENT BENEFITS

Defined benefit pension plans, other long-term benefits and other post-employment benefits obligations are included in "Provisions" in the consolidated statement of financial position and have been determined using the projected unit credit method, which sees each period of service as giving rise to an additional unit of benefit entitlement to the eligible employees and measures each unit separately to build up the final obligation. In valuing the defined benefit cost as well as other post-employment benefits, assumptions are based on management's best estimates, except for the discount rate where the Company uses the market interest rate at the measurement date based on high quality corporate bonds with cash flows that match the timing and amount of expected benefit payments.

Remeasurement, comprising: i) actuarial gains and losses, ii) the effect of the changes to the asset ceiling (if applicable), and iii) the return on plans' assets (excluding interest), is credited or charged to equity in other comprehensive income in the period in which it arises. Remeasurement recognized in other comprehensive income is not reclassified to net income in subsequent periods. The cumulative amount of remeasurement is included in retained earnings.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Defined benefit costs comprise: i) service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements), ii) net interest expense or income; and iii) remeasurement. Service cost and net interest income or expense are recognized in net income while the remeasurement is recognized in other comprehensive income in the period. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset.

### Y) SELLING EXPENSES

All costs related to contract proposals are expensed as incurred.

### Z) EARNINGS PER SHARE

Basic and diluted earnings per share have been determined by dividing the consolidated net income attributable to SNC-Lavalin shareholders for the period by the basic and diluted weighted average number of shares, respectively.

The diluted weighted average number of shares outstanding is calculated as if all dilutive options had been exercised at the later of the beginning of the reporting period or date of grant with deemed proceeds from the exercise of such dilutive options used to repurchase common shares at the average market price for the period.

### AA) SHARE-BASED PAYMENTS

#### Stock options

Stock options granted to employees are measured at their fair value at the grant date. The estimated fair value of the stock options is determined using the Black-Scholes option pricing model.

The fair value determined at the grant date of the stock options is expensed on a straight-line basis over the shorter of the vesting period or the term over which an employee becomes eligible to retire, based on the Company's estimate of stock options that will eventually vest. At the end of each reporting period, the Company revises its estimate of the number of stock options expected to vest and the impact of such revision, if any, is recognized in net income.

#### Share units

The 2017 Performance Share Unit plan ("2017 PSU plan"), 2014 Performance Share Unit plan ("2014 PSU plan"), Restricted Share Unit plan ("RSU plan"), and Deferred Share Unit plan ("DSU plan") are collectively referred as "share units". For share units granted to employees under the share unit plans, a liability is recognized and measured at the fair value of the liability, which is based on the Company's share price. At the end of each reporting period until the liability is settled, and at the date of settlement, the fair value of the liability is remeasured, with any changes in fair value recognized in net income for the period.

### BB) PROVISIONS

A provision is a liability of uncertain timing or amount that is recognized in the consolidated statement of financial position.

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognized as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

#### Restructuring

A restructuring provision is recognized when the Company has developed a detailed formal plan for the restructuring and has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement the plan or announcing its main features to those affected by it. The measurement of a restructuring provision includes only the direct expenditures arising from the restructuring, which are those amounts that are both necessarily entailed by the restructuring and not associated with the ongoing activities of the entity.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Onerous contracts

Present obligations arising under onerous contracts are recognized and measured as provisions. An onerous contract is considered to exist where the Company has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract.

### CC) **NON-CURRENT ASSETS HELD FOR SALE**

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than continuing use. This condition is regarded as met only when the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such asset (or disposal group) and its sale is highly probable. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

When the Company is committed to a sale plan involving loss of control of a subsidiary, all of the assets and liabilities of that subsidiary are classified as held for sale when the criteria described above are met, regardless of whether the Company will retain non-controlling interest in its former subsidiary after the sale.

When the Company is committed to a sale plan involving disposal of an investment, or a portion of an investment, in an associate or a joint venture, the investment or the portion of the investment that will be disposed of is classified as held for sale when the criteria described above are met, and the Company discontinues the use of the equity method in relation to the portion that is classified as held for sale. Any retained portion of an investment in an associate or a joint venture that has not been classified as held for sale continues to be accounted for using the equity method. The Company discontinues the use of the equity method at the time of disposal when the disposal results in the Company losing significant influence over the associate or joint control over the joint venture.

After the disposal takes place, the Company accounts for any retained interest in the associate or joint venture in accordance with IAS 39, *Financial Instruments: Recognition and Measurement*, unless the retained interest continues to be an associate or a joint venture, in which case the Company uses the equity method.

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of their previous carrying amount and fair value less costs to sell.

### DD) **LEASING**

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risk and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### Operating leases

Operating lease payments are recognized as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed. Contingent rentals, if any, arising under operating leases are recognized as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognized as a liability. The aggregate benefit of incentives is recognized as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

#### Finance leases

Assets held under finance leases are initially recognized as assets of the Company at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the consolidated statement of financial position as a finance lease obligation.

Lease payments are apportioned between financial expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Financial expenses are recognized immediately in net income, unless they are directly attributable to qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, in which case they are capitalized to the cost of those assets. Contingent rentals, if any, are recognized as expenses in the periods in which they are incurred.

### 3. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Company's accounting policies, which are described in Note 2, management is required to make judgments, estimates, and assumptions about the carrying amounts of assets and liabilities recognized that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the critical accounting judgments and key estimates concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### Revenue and gross margin recognition

The determination of **anticipated costs** for completing a contract is based on estimates that can be affected by a variety of factors such as potential variances in scheduling and cost of materials along with the availability and cost of qualified labour and subcontractors, productivity, and possible claims from subcontractors.

The determination of **anticipated revenues** includes the contractually agreed revenue and may also involve estimates of future revenues, notably from estimated volume of work, claims and unapproved change orders if such additional revenues can be reliably estimated and it is considered probable that they will be recovered. A change order results from a change to the scope of the work to be performed compared to the original contract that was signed. An example of such contract variation could be a change in the specifications or design of the project, whereby costs related to such variation might be incurred prior to the client's formal contract amendment signature. A claim represents an amount expected to be collected from the client or a third-party as reimbursement for costs incurred that are not part of the original contract. In both cases, management's judgments are required in determining the probability that additional revenue will be recovered from these variations and in determining the measurement of the amount to be recovered.

As risks and uncertainties are different for each project, the sources of variations between anticipated costs and actual costs incurred will also vary for each project. In particular, while consulting, design, engineering and construction activities usually do not exceed 4 years, operations and maintenance activities include contracts for which the duration might exceed 20 years, notably on certain public-private partnership arrangements. The long-term nature of certain arrangements usually results in significant estimates related to scheduling and prices.

The determination of estimates is based on SNC-Lavalin's business practices as well as its historical experience. Furthermore, management regularly reviews underlying estimates of project profitability.

#### Service concession arrangements

The accounting for certain Capital investment activities requires the application of judgment in determining if they fall within the scope of IFRIC Interpretation 12, *Service Concession Arrangements*, ("IFRIC 12"). Additional judgments need to be exercised when determining, among other things, the accounting model to be applied under IFRIC 12, the allocation of the consideration receivable between revenue-generating activities, the classification of costs incurred on such activities, the accounting treatment of rehabilitation costs and associated estimates, as well as the effective interest rate to be applied to the financial asset. As the accounting for Capital investments under IFRIC 12 requires the use of estimates over the term of the arrangement, any changes to these long-term estimates could result in a significant variation in the accounting for the Capital investments.

#### Basis of consolidation

Under certain circumstances, the determination of the Company's level of power over an investee requires exercise of judgment. As such, the classification of the entity as a subsidiary, a joint arrangement, an associate or a cost investment might require the application of judgment through the analysis of various indicators, such as the percentage of ownership interest held in the entity, the representation on the entity's board of directors, and various other factors.



### 3. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

#### Values used in impairment tests

Determining whether goodwill is impaired requires an estimation of the value in use of the CGU or group of CGU to which goodwill has been allocated. The value in use calculation requires management to estimate future cash flows expected to arise from the CGU or group of CGU and a suitable discount rate in order to calculate present value. The key assumptions required for the value in use estimation are the future cash flows growth rate and the discount rate. Cash flows for each CGU or group of CGU are derived from the budget for the upcoming year and a long-term forecast prepared by management, which covers an additional period from 3 to 5 years. The budget, which is approved on an annual basis by members of the Company's Board of Directors, and long-term forecast, which is prepared on an annual basis by the Company's senior management, are the primary sources for the determination of value in use. Cash flows beyond the long-term forecast are extrapolated using a growth rate of 2.5% in 2017 (2016: 2.5%). The discount rate is derived from the Company's post-tax weighted average cost of capital and is adjusted, where applicable, to take into account any specific risks. Discount rates ranging from 10.3% to 12.6% have been used for goodwill impairment calculations performed in 2017 (2016: from 9.7% to 12.9%). The values assigned to these key assumptions reflect past experience and are consistent with external sources of information.

As at October 31, 2017 and 2016, goodwill was not considered to be impaired.

In 2017, approximately 44% (2016: 90%) of the Company's goodwill balance is allocated to the Oil & Gas CGU. The recoverable amount of this CGU, based on a terminal growth rate of 2.5% in 2017 (2016: 2.5%) and a discount rate of 12.6% in 2017 (2016: 12.9%), exceeded its carrying amount by \$309.4 million as at October 31, 2017 (2016: \$253.0 million). Assuming all other assumptions remain the same, a 130-basis point decrease in 2017 (2016: a 130-basis point decrease) in the terminal growth rate or a 90-basis increase in 2017 (2016: a 260-basis point increase) in the discount rate would have caused the Oil & Gas CGU's carrying amount to be comparable to its recoverable amount as at that date. No reasonable change in the key assumptions used for the other CGU or group of CGU would have resulted in an impairment loss as at October 31, 2017 and 2016.

In 2017, approximately 51% of the Company's goodwill balance is allocated to the Atkins CGU, following the acquisition of Atkins in July 2017 and Data Transfer Solutions in October 2017.

When there is any indication that the tangible and intangible assets other than goodwill have suffered an impairment loss, the determination of the recoverable amount of tangible and intangible assets other than goodwill requires management to estimate cash flows expected to arise from these assets and a suitable discount rate in order to calculate the present value in a manner described above for goodwill.

The identification of events that could have an impact on the estimated cash flows of the assets and the determination of these estimated cash flows require the exercise of judgment, which might result in significant variances in the carrying amount of these assets if found to be impaired.

#### Measurement of retirement benefit obligations, other long-term benefit and other post-employment benefit obligations

SNC-Lavalin's obligations and expenses relating to defined benefit pension plans, other long-term benefits and other post-employment benefits are determined using actuarial valuations, and are dependent on assumptions such as the rate of compensation increase, as determined by management. While management believes these assumptions represent its best estimate, differences in actual results or changes in assumptions could have an impact on the obligations, expenses and amounts of actuarial gains (losses) recognized in the consolidated statement of comprehensive income.

#### Measurement of provisions shown in the consolidated statement of financial position

In measuring a provision, the Company takes risks and uncertainties into account. The uncertainties mainly relate to timing and amount of a provision. Also, risks and uncertainties arise from discounting a provision, where the effect of the time value of money is significant, using a pre-tax discount rate that reflects current market assessments of the time value of money. Additionally, the Company takes future events, such as changes in the law, into account where there is sufficient objective evidence that they will occur when measuring a provision.

#### Contingent liabilities

As described in more detail in Note 34, the Company is subject to certain ongoing investigations and class action lawsuits have been filed against the Company. The outcome of these investigations or actions, while not determinable, could have a material adverse impact on the Company's liquidity and financial results.

### 3. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

#### Measurement of share-based payment expenses

The Company offers the 2017 PSU plan and 2014 PSU plan to selected individuals within the organization. Subject to performance conditions, the number of units granted is adjusted depending on specific indicators to determine the number of units to which all participants receiving the award will be entitled at the end of the vesting period. At each measurement date, management is required to estimate the number of 2017 performance share units and 2014 performance share units that will vest, which impacts the amount of associated liabilities and expenses.

#### Assessment of deferred income tax assets and liabilities

Deferred income tax assets and liabilities arise from temporary differences between the tax bases of assets and liabilities and their carrying amounts reported in the financial statements. Deferred income tax assets also reflect the benefit of unutilized tax losses that can be carried forward to reduce income taxes in future years. This method requires the exercise of significant judgment in determining whether or not the Company's deferred income tax assets are probable to be recovered from future taxable income and therefore, can be recognized in the Company's consolidated financial statements. Also, estimates are required to determine the expected timing upon which tax assets will be realized and upon which tax liabilities will be settled, and the enacted or substantively enacted tax rates that will apply at such time.

#### Measurement of financial instruments at fair value

The Company measures certain of its financial instruments at fair value. The determination of such fair value is based on the most readily available market data. When data is not readily available, management is required to estimate the fair value of the instrument using various inputs that are either directly or indirectly observable, or that are not based on observable market data.

#### Assets and liabilities acquired in a business combination

Intangible assets and goodwill arising out of business combinations are accounted for by applying the acquisition method of accounting to these transactions. In measuring the fair value of the assets acquired and the liabilities assumed and estimating their useful lives, the Company uses significant estimates and assumptions regarding cash flow projections, economic risk, and weighted average cost of capital.

These estimates and assumptions determine the amount allocated to intangible assets and goodwill, as well as the amortization period for intangible assets with finite lives. If results differ from estimates, the Company may increase amortization or recognize impairment charges.

#### Identification of functional currency

The functional currency for each subsidiary, joint operation, joint venture and associate, is the currency of the primary economic environment in which it operates. Determination of functional currency involves significant judgment and other entities may make different judgments based on similar facts. SNC-Lavalin reconsiders the functional currency of its businesses if there is a change in the underlying transactions, events or conditions which determine their primary economic environment.

The determination of functional currency affects the carrying value of non-current assets included in the statement of financial position and, as a consequence, the amortization of those assets included in the income statement. It also impacts exchange gains and losses included in the income statement and in equity.

## 4. SEGMENT DISCLOSURES

SNC-Lavalin's reportable segments are i) **Mining & Metallurgy**; ii) **Oil & Gas**; iii) **Power**; iv) **Infrastructure**; v) **Atkins**; and vi) **Capital**.

The description of each of the segments is as follows:

**Mining & Metallurgy** combines global-caliber expertise with deep local capabilities to provide tailored solutions for projects of any size, scope or complexity in the aluminium, gold, copper, iron ore, nickel, fertilizer, commodities related to rechargeable batteries for cars, mobile phone and other electronic devices, and sulphur product sectors, among others. It includes a full range of activities and services in studies, sustaining capital and consulting, and major projects.

#### 4. SEGMENT DISCLOSURES (CONTINUED)

**Oil & Gas** includes projects in the upstream, midstream, downstream and supporting infrastructure sectors for major oil and gas and resources companies. It supports these clients across the asset life cycle, from front-end evaluation through decommissioning (operational and capital expenditures).

**Power** covers projects and services in hydro, nuclear and thermal power generation, renewable power generation, energy from waste, and electrical power delivery systems. It also has a wealth of expertise in clean and sustainable power technologies.

**Infrastructure** provides end-to-end services to a broad range of sectors, including mass transit, heavy rail, roads, bridges, airports, ports and harbours, facilities architecture and engineering (structural, mechanical, electrical), industrial (pharmaceutical, agrifood, life sciences, automation, industrial processes), geotechnical engineering, materials testing, and water infrastructure. In addition, Infrastructure includes O&M projects.

**Atkins**, acquired by the Company on July 3, 2017, has projects in the energy, transportation and infrastructure sectors. Atkins also includes the brands *Faithful+Gould*, a world leading integrated project and programme management consultancy, *Atkins Acuity*, an advisory business operating worldwide that offers seamless end-to-end advisory services in the infrastructure and energy sectors, and *Howard Humphreys*, a multidisciplinary engineering consultancy based in Kenya and Tanzania. Atkins also includes Data Transfer Solutions LLC, acquired by the Company on October 30, 2017.

**Capital** is the investment and asset management arm of SNC-Lavalin. Its main purpose is to invest equity or subordinated debt into projects to generate integrated, whole life-cycle revenues in engineering and construction, as well as operations and maintenance. All investments are structured to earn a return on capital adequate for the risk profile of each individual project. SNC-Lavalin makes capital investments in a variety of infrastructure assets such as bridges and highways, mass transit systems, power facilities, energy infrastructure and water treatment plants, for which further details are provided in Note 5.

As disclosed in Note 2B, the Company modified the definition of segment EBIT, its measure of profit or loss for its reportable segments, to exclude the gain on disposal of the head office building recognized in 2017. Also, as disclosed in Note 2C, the Company combined the financial results of its Infrastructure & Construction and Operations & Maintenance sub-segments, which were previously presented separately as additional information of the Infrastructure segment.

The accounting policies for the segments are the same as those described in the Summary of Significant Accounting Policies (Note 2). The Company evaluates segment performance using **segment EBIT**, which consists, except for the Capital segment, of gross margin less i) directly related selling, general and administrative expenses; ii) corporate selling, general and administrative expenses that are directly related to projects or segments; and iii) non-controlling interests before income taxes. Corporate selling, general and administrative expenses that are not directly related to projects or segments, restructuring costs, goodwill impairment, acquisition-related costs and integration costs, amortization of intangible assets related to business combinations, gains (losses) from disposal(s) of E&C businesses and gain on disposal of the head office building are not allocated to the Company's segments.

The Company evaluates the Capital segment performance using: i) dividends or distributions received from investments accounted for by the cost method; ii) SNC-Lavalin's share of the net results of its investments, or dividends from its Capital investments for which the carrying amount is \$nil, but would otherwise be negative based on historical financial results and dividends, for investments accounted for by the equity method; and iii) net result from investments accounted for by the consolidation method, less the portion attributable to non-controlling interests.

The Capital segment EBIT also reflects selling, general and administrative expenses, including corporate selling, general and administrative expenses that are related to the segment. Accordingly, the **segment EBIT from Capital** is reported net of selling, general and administrative expenses.

#### 4. SEGMENT DISCLOSURES (CONTINUED)

The following table presents revenues and EBIT according to the Company's segments for the year ended December 31, 2017:

	REVENUES	2017		
		SEGMENT EBIT		
		E&C	CAPITAL	TOTAL
Mining & Metallurgy	\$ 432,804	\$ 20,477	\$ –	\$ 20,477
Oil & Gas	3,392,952	245,597	–	245,597
Power	1,334,554	66,418	–	66,418
Infrastructure	2,137,805	158,354	–	158,354
Atkins	1,798,600	204,995	–	204,995
<b>Total E&amp;C segments</b>	<b>9,096,715</b>	<b>695,841</b>	<b>–</b>	<b>695,841</b>
<b>Capital</b>	<b>238,003</b>	<b>–</b>	<b>213,990</b>	<b>213,990</b>
	<b>\$ 9,334,718</b>			<b>909,831</b>
Reversal of non-controlling interests before income taxes included above		1,116	–	1,116
Corporate selling, general and administrative expenses and others not allocated to the segments		(149,675)	(26,518)	(176,193)
Restructuring costs (Note 27)		(26,363)	–	(26,363)
Amortization of intangible assets related to business combinations (Note 16)		(138,892)	–	(138,892)
Acquisition-related costs and integration costs (Note 6)		(124,300)	–	(124,300)
Gain on disposals of Capital investments (Note 5A)		–	42,078	42,078
Gain from disposals of E&C businesses (Note 7)		999	–	999
Gain on disposal of the head office building (Note 14)		115,101	–	115,101
<b>EBIT</b>		<b>373,827</b>	<b>229,550</b>	<b>603,377</b>
Net financial expenses (Note 28)		107,830	10,014	117,844
<b>Earnings before income taxes</b>		<b>265,997</b>	<b>219,536</b>	<b>485,533</b>
Income taxes (Note 30)		88,886	13,496	102,382
<b>Net income</b>		<b>\$ 177,111</b>	<b>\$ 206,040</b>	<b>\$ 383,151</b>
<b>Net income attributable to:</b>				
SNC-Lavalin shareholders				\$ 382,035
Non-controlling interests				1,116
<b>Net income</b>				<b>\$ 383,151</b>

#### 4. SEGMENT DISCLOSURES (CONTINUED)

The following table presents revenues and EBIT according to the Company's segments for the year ended December 31, 2016:

YEAR ENDED DECEMBER 31		2016 <sup>(1)</sup>		
	REVENUES	SEGMENT EBIT		TOTAL
		E&C	CAPITAL	
Mining & Metallurgy	\$ 355,944	\$ 35,302	\$ –	\$ 35,302
Oil & Gas	3,735,456	186,273	–	186,273
Power	1,624,034	113,009	–	113,009
Infrastructure	2,507,651	131,008	–	131,008
<b>Total E&amp;C segments</b>	<b>8,223,085</b>	<b>465,592</b>	<b>–</b>	<b>465,592</b>
<b>Capital</b>	<b>247,748</b>	<b>–</b>	<b>201,942</b>	<b>201,942</b>
	<b>\$ 8,470,833</b>		<b>–</b>	<b>667,534</b>
Reversal of non-controlling interests before income taxes included above		1,050	–	1,050
Corporate selling, general and administrative expenses and others not allocated to segments		(162,317)	(24,284)	(186,601)
Restructuring costs (Note 27)		(115,405)	–	(115,405)
Amortization of intangible assets related to business combinations (Note 16)		(68,810)	–	(68,810)
Acquisition-related costs and integration costs		(4,409)	–	(4,409)
Gain on disposals of Capital investments (Note 5A)		–	55,875	55,875
Loss on disposals of E&C businesses (Note 7)		(37,133)	–	(37,133)
<b>EBIT</b>		<b>78,568</b>	<b>233,533</b>	<b>312,101</b>
Net financial expenses (Note 28)		27,926	14,191	42,117
<b>Earnings before income taxes</b>		<b>50,642</b>	<b>219,342</b>	<b>269,984</b>
Income taxes (Note 30)		3,265	10,154	13,419
<b>Net income</b>		<b>\$ 47,377</b>	<b>\$ 209,188</b>	<b>\$ 256,565</b>
<b>Net income attributable to:</b>				
SNC-Lavalin shareholders				\$ 255,533
Non-controlling interests				1,032
<b>Net income</b>				<b>\$ 256,565</b>

<sup>(1)</sup> Comparative figures have been revised to reflect a change made to the measure of profit or loss for the Company's reportable segments (see Note 2B) and a change in presentation (see Note 2C).

The Company also discloses in the table below under "Supplementary Information" its net income from E&C, its dividends from 407 International Inc. ("Highway 407 ETR"), and its net income from other Capital investments, as this information may be useful in assessing the Company's value.

It should be noted that supplementary information provided in the following table does not reflect information related to the Company's segments, but is rather an allocation of net income attributable to SNC-Lavalin shareholders between various components.

YEAR ENDED DECEMBER 31	2017	2016
<b>Supplementary information:</b>		
Net gain (loss) from disposals of E&C businesses (Note 7)	\$ 850	\$ (44,582)
Net gain on disposal of the head office building (Note 14)	101,531	–
Excluding the items listed above	73,614	90,927
Net income attributable to SNC-Lavalin shareholders from E&C	175,995	46,345
Net gain on disposals of Capital investments (Note 5A)	35,007	48,381
Highway 407 ETR dividends	141,718	132,516
Excluding the items listed above	29,315	28,291
Net income attributable to SNC-Lavalin shareholders from Capital	206,040	209,188
<b>Net income attributable to SNC-Lavalin shareholders</b>	<b>\$ 382,035</b>	<b>\$ 255,533</b>

#### 4. SEGMENT DISCLOSURES (CONTINUED)

The following table presents property, equipment, goodwill and intangible assets inside and outside Canada reflected on the Company's consolidated statements of financial position:

	DECEMBER 31 2017	DECEMBER 31 2016
<b>Property, equipment, goodwill and intangible assets <sup>(1)</sup></b>		
Canada	\$ 331,049	\$ 313,115
Outside Canada	7,496,365	3,447,596
	<b>\$ 7,827,414</b>	<b>\$ 3,760,711</b>

<sup>(1)</sup> All related to E&C activities.

The following tables present revenues by geographic area according to project location:

YEAR ENDED DECEMBER 31	2017		
<b>Revenues by geographic area <sup>(2)</sup></b>	ENGINEERING AND CONSTRUCTION	CAPITAL INVESTMENTS	TOTAL
Americas:			
Canada	\$ 2,705,956	\$ 232,749	\$ 2,938,705
United States	1,550,756	2,628	1,553,384
Latin America	341,586	—	341,586
Middle East and Africa:			
Saudi Arabia	992,933	—	992,933
Other Middle East countries	638,827	—	638,827
Africa	450,829	2,626	453,455
Asia Pacific:			
Australia	1,173,529	—	1,173,529
Other	152,385	—	152,385
Europe:			
United Kingdom	885,106	—	885,106
Other	204,808	—	204,808
	<b>\$ 9,096,715</b>	<b>\$ 238,003</b>	<b>\$ 9,334,718</b>

YEAR ENDED DECEMBER 31	2016		
<b>Revenues by geographic area <sup>(2)</sup></b>	ENGINEERING AND CONSTRUCTION	CAPITAL INVESTMENTS	TOTAL
Americas:			
Canada	\$ 3,286,608	\$ 207,563	\$ 3,494,171
United States	897,982	2,570	900,552
Latin America	128,288	—	128,288
Middle East and Africa:			
Saudi Arabia	880,151	—	880,151
Other Middle East countries	589,563	—	589,563
Africa	369,590	23,939	393,529
Asia Pacific:			
Australia	1,597,101	—	1,597,101
Other	43,703	—	43,703
Europe:			
United Kingdom	78,368	—	78,368
Other	351,731	13,676	365,407
	<b>\$ 8,223,085</b>	<b>\$ 247,748</b>	<b>\$ 8,470,833</b>

<sup>(2)</sup> In 2017 and 2016, Canada, Australia, United States and Saudi Arabia were the only countries where the Company derived more than 10% of its revenues.

## 5. CAPITAL INVESTMENTS

SNC-Lavalin makes investments in infrastructure concessions for public services such as airports, bridges, public service buildings, highways, mass transit systems, power facilities, energy infrastructure and water treatment plants.

The main concessions and public-private partnerships contracts reported under IFRIC Interpretation 12, *Service Concession Arrangements*, (“IFRIC 12”) are all accounted for under the financial asset model. The Société d’Exploitation de l’Aéroport de Mayotte S.A.S. concession was accounted for under the bifurcated model and was disposed of in the fourth quarter of 2016, as described below. The Rayalseema Expressway Private Limited (“Rayalseema”) concession was accounted for under the intangible asset model and was disposed of in the first quarter of 2016, as described below.

In order to provide the reader of the financial statements with a better understanding of the financial position and results of operations of its Capital investments, the Company presents certain distinct financial information related specifically to its Capital investments throughout its financial statements, as well as additional information below.

### A) VARIATIONS IN OWNERSHIP INTERESTS IN INVESTMENTS

#### I) IN 2017

##### SNC-LAVALIN INFRASTRUCTURE PARTNERS LP

On June 30, 2017, SNC-Lavalin announced the launch of SNC-Lavalin Infrastructure Partners LP (the “Partnership”), established to efficiently redeploy capital back into development opportunities, and entered into a strategic agreement with a Canadian subsidiary of BBGI SICAV S.A. (“BBGI”). This Partnership holds 100% of SNC-Lavalin’s interests in a selection of its mature Canadian infrastructure assets and their holding companies.

On September 28, 2017, BBGI subscribed to units of the Partnership in an amount equal to 80% of the value of the following four assets: Okanagan Lake Concession Limited Partnership (“Okanagan”), InTransit BC Limited Partnership (“InTransit”), Chinook Roads Partnership (“Chinook”) and Rainbow Hospital Partnership (“Rainbow”) and contemporaneously SNC-Lavalin transferred to the Partnership all of its ownership in the four assets. A fifth asset, McGill Healthcare Infrastructure Group, G.P. (“MHIG”), is currently expected to be transferred to the Partnership in 2018 (see Note 39).

##### Net gain on partial disposal of the Partnership

YEAR ENDED DECEMBER 31	2017
Consideration received	\$ 98,774
Net assets disposed of	(48,682)
Cumulative share of other comprehensive loss of investments accounted for by the equity method reclassified from equity	(30,977)
Carrying amount of the investment retained in the Partnership	9,736
Gain attributable to measuring the investment retained in the Partnership at its fair value	14,957
Disposition-related costs	(7,133)
<b>Gain on partial disposal of the Partnership</b>	<b>36,675</b>
Income taxes	(10,206)
<b>Net gain on partial disposal of the Partnership</b>	<b>\$ 26,469</b>

On September 28, 2017, excluding the BBGI’s subscription, major classes of assets and liabilities of the Partnership were as follows:

	SEPTEMBER 28 2017
Cash and cash equivalents	\$ 8,882
Restricted cash	3,347
Other current assets	11,104
Capital investments accounted for by the equity method	27,812
Other non-current assets	215,417
Assets disposed of	266,562
Current liabilities	44,622
Non-current liabilities	173,258
Liabilities disposed of	217,880
<b>Net assets disposed of</b>	<b>\$ 48,682</b>

## 5. CAPITAL INVESTMENTS (CONTINUED)

### Net cash inflow on partial disposal of the Partnership

YEAR ENDED DECEMBER 31	2017
Consideration received in cash	\$ 98,774
Less: cash and cash equivalents balances disposed of	(8,882)
<b>Net cash inflow on partial disposal of the Partnership</b>	<b>\$ 89,892</b>

### **MCGILL HEALTHCARE INFRASTRUCTURE GROUP**

On June 30, 2017, the joint venture McGill Healthcare Infrastructure Group, in which SNC-Lavalin previously held a 60% ownership interest, issued equity instruments to the other investor in MHIG, which resulted in a dilution of SNC-Lavalin's ownership interest to 50%. In addition, the Company's subordinated loan receivable from MHIG of \$109.3 million (the "Subordinated Loan") was partially sold to the other investor in MHIG and was partially reimbursed by MHIG for a total cash consideration of \$23.3 million.

### Gain on equity transaction of MHIG

YEAR ENDED DECEMBER 31	2017
SNC-Lavalin's share of the contribution by the other investor in MHIG	\$ 5,052
Cost of deemed disposal of 10% ownership interest in MHIG	(2,480)
<b>Gain before income taxes</b>	<b>2,572</b>
Income taxes	—
<b>Net gain on equity transaction of MHIG</b>	<b>\$ 2,572</b>

### Gain on Subordinated Loan transaction

YEAR ENDED DECEMBER 31	2017
Consideration received	\$ 23,270
Carrying amount of the Subordinated Loan sold to the other investor	(18,218)
Carrying amount of the reimbursed Subordinated Loan	(2,221)
<b>Gain before income taxes</b>	<b>2,831</b>
Income taxes	—
<b>Net gain on Subordinated Loan transaction</b>	<b>\$ 2,831</b>

For the year ended December 31, 2017, the gain on disposals of Capital investments is presented in the Company's consolidated income statement as follows:

YEAR ENDED DECEMBER 31	2017		
	BEFORE TAXES	INCOME TAXES	NET OF TAXES
Gain on equity transaction of MHIG	\$ 2,572	\$ —	\$ 2,572
Gain on Subordinated Loan transaction	2,831	—	2,831
Gain on partial disposal of MHIG	5,403	—	5,403
Gain on partial disposal of the Partnership	36,675	(10,206)	26,469
Income tax recovery, net, related to disposals of certain Capital investments	—	3,135	3,135
<b>Gain on disposals of Capital investments</b>	<b>\$ 42,078</b>	<b>\$ (7,071)</b>	<b>\$ 35,007</b>

## II) IN 2016

### **MALTA INTERNATIONAL AIRPORT**

On March 30, 2016, SNC-Lavalin announced that it has reached financial close on the sale of its indirect ownership interest in MML Holdings Malta Limited [formerly, SNC-Lavalin (Malta) Limited ("SNCL Malta")] to an affiliate of Flughafen Wien AG for total cash consideration of approximately €64 million (approximately CA\$98.7 million). SNCL Malta was the indirect owner of the Company's 15.5% ownership interest in Malta International Airport p.l.c.



## 5. CAPITAL INVESTMENTS (CONTINUED)

### Net gain on disposal of SNCL Malta

YEAR ENDED DECEMBER 31	2016
Consideration received	\$ 98,675
Carrying amount of the investment	(38,660)
Cumulative exchange gain on translating foreign operations reclassified from equity	1,074
Gain on disposal of SNCL Malta	61,089
Income taxes	(7,494)
<b>Net gain on disposal of SNCL Malta</b>	<b>\$ 53,595</b>

### Net cash inflow on disposal of SNCL Malta

YEAR ENDED DECEMBER 31	2016
Consideration received in cash	\$ 98,675
Less: cash and cash equivalents balances disposed of	(4,865)
<b>Net cash inflow on disposal of SNCL Malta</b>	<b>\$ 93,810</b>

### **RAYALSEEMA**

In 2016, SNC-Lavalin completed the sale of its ownership interest of 36.9% in Rayalseema in exchange of total cash consideration of approximately US\$6 million (approximately CA\$8 million). The net loss on disposal of SNC-Lavalin's ownership interest in Rayalseema amounted to \$2.6 million.

### **SOCIÉTÉ D'EXPLOITATION DE L'AÉROPORT DE MAYOTTE S.A.S.**

On December 30, 2016, SNC-Lavalin announced that it had signed and closed an agreement to sell its ongoing activities in France and in Monaco to Ciclad and Impact Holding for a nominal amount, including its investment in Société d'Exploitation de l'Aéroport de Mayotte S.A.S. ("Mayotte Airport"). See Note 7 for further details.

### Gain on disposals of Capital investments

The gain on disposals of SNCL Malta, Rayalseema and Mayotte Airport is presented as follows in the Company's consolidated income statement:

YEAR ENDED DECEMBER 31	2016		
	BEFORE TAXES	INCOME TAXES	NET OF TAXES
Gain on disposal of SNCL Malta	\$ 61,089	\$ (7,494)	\$ 53,595
Loss on disposal of Rayalseema	(2,550)	–	(2,550)
Loss on disposal of Mayotte Airport (Note 7)	(2,664)	–	(2,664)
<b>Gain on disposals of Capital investments</b>	<b>\$ 55,875</b>	<b>\$ (7,494)</b>	<b>\$ 48,381</b>

### Net cash inflow on disposals of Capital investments

Following the disposal of SNCL Malta and Rayalseema in the year ended December 31, 2016, the net cash inflow on disposals of Capital investments accounted for by the equity method presented in the Company's consolidated statement of cash flows is as follows:

YEAR ENDED DECEMBER 31	2016
Net cash inflow on disposal of SNCL Malta	\$ 93,810
Proceeds from disposal of Rayalseema	8,041
<b>Net cash inflow on disposals of Capital investments accounted for by the equity method</b>	<b>\$ 101,851</b>

The cash impact from the disposal of Mayotte Airport is included in the "Net cash outflow on disposals of E&C businesses and of a Capital investment accounted for by the consolidation method" in the Company's consolidated statement of cash flows.

## 5. CAPITAL INVESTMENTS (CONTINUED)

### B) NET BOOK VALUE AND DESCRIPTIONS OF CAPITAL INVESTMENTS

The Company's consolidated statement of financial position includes the following net assets (liabilities) from its consolidated Capital investments and net book value from its Capital investments accounted for by the equity and cost methods.

	DECEMBER 31 2017	DECEMBER 31 2016
Net liabilities from Capital investments accounted for by the consolidation method	\$ (36,099)	\$ (31,231)
Net book value of Capital investments accounted for by the equity method <sup>(1), (2), (3)</sup>	296,664	399,425
Net book value of Capital investments accounted for by the cost method	55,614	48,325
<b>Total net book value of Capital investments</b>	<b>\$ 316,179</b>	<b>\$ 416,519</b>

<sup>(1)</sup> Includes the Company's investment in Highway 407 ETR, for which the net book value was \$nil as at December 31, 2017 and 2016.

<sup>(2)</sup> Included the Company's subordinated loan receivable from a Capital investment of \$109.3 million as at December 31, 2016 (see Note 5A), such loan being presented in the "Assets of disposal group classified as held for sale and assets held for sale" as at December 31, 2017.

<sup>(3)</sup> Excluded the Company's investment in MHIG as at December 31, 2017, which is included in the "Assets of disposal group classified as held for sale and assets held for sale" (2016: TC Dôme S.A.S.).

### I) CAPITAL INVESTMENTS ACCOUNTED FOR BY THE CONSOLIDATION METHOD

SNC-Lavalin's main Capital investments accounted for by the consolidation method are detailed below:

						OWNERSHIP INTEREST	
NAME OF CAPITAL INVESTMENT	PRINCIPAL ACTIVITY	SUBJECT TO IFRIC 12	MATURITY OF CONCESSION AGREEMENT	LOCATION		DECEMBER 31 2017	DECEMBER 31 2016
InPower BC General Partnership	John Hart Generating Replacement Facility (under construction)	Yes	2033	Canada		100.0%	100.0%
Okanagan Lake Concession Limited Partnership	1.1-km William R. Bennett Bridge under a 30-year concession agreement	Yes	2035	Canada		–	100.0%
Rainbow Hospital Partnership	Restigouche Hospital Center for psychiatric care	Yes	2044	Canada		–	100.0%

## 5. CAPITAL INVESTMENTS (CONTINUED)

### II) CAPITAL INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD

SNC-Lavalin's main Capital investments accounted for by the equity method are listed below:

					OWNERSHIP INTEREST	
NAME OF CAPITAL INVESTMENT	PRINCIPAL ACTIVITY	SUBJECT TO IFRIC 12	MATURITY OF CONCESSION AGREEMENT	LOCATION	DECEMBER 31 2017	DECEMBER 31 2016
<b>Joint ventures:</b>						
407 East Development Group General Partnership (“407 EDGGP”)	32-km toll Highway 407 East	Yes	2045	Canada	50.0%	50.0%
407 International Inc. <sup>(1)</sup> (“Highway 407 ETR”)	108-km toll highway under a 99-year concession agreement	No	2098	Canada	16.77%	16.77%
Chinook Roads Partnership	25-km of six-lane road	Yes	2043	Canada	—	50.0%
Crosslinx Transit Solutions General Partnership	Eglinton Crosstown Light Rail Transit project (under construction)	Yes	2051	Canada	25.0%	25.0%
McGill Healthcare Infrastructure Group <sup>(2)</sup>	McGill University Health Centre – Glen Campus under a 34-year concession agreement	Yes	2044	Canada	50.0%	60.0%
Rideau Transit Group Partnership (“Rideau”)	The Confederation Line, City of Ottawa’s light rail transit system (under construction)	Yes	2043	Canada	40.0%	40.0%
Signature on the Saint-Laurent Group General Partnership (“SSL”)	New Champlain Bridge Corridor (under construction)	Yes	2049	Canada	50.0%	50.0%
TC Dôme S.A.S. <sup>(2), (3)</sup> (“TC Dôme”)	5.3-km electric cog railway	Yes	2043	France	51.0%	51.0%
<b>Associates:</b>						
InTransit BC Limited Partnership	19-km rapid transit line	Yes	2040	Canada	—	33.3%
Myah Tipaza S.p.A.	Seawater desalination plant to supply treated water under a 25-year take-or-pay agreement	No	N/A	Algeria	25.5%	25.5%
Shariket Kahraba Hadjret En Nouss S.p.A.	1,227 MW gas-fired thermal power plant supplying electricity under a 20-year take-or-pay agreement	No	N/A	Algeria	26.0%	26.0%
SNC-Lavalin Infrastructure Partners LP	Holding interests in mature Capital investments	No	N/A	Canada	20.0%	—

<sup>(1)</sup> Although the Company holds less than 20% of the equity shares of Highway 407 ETR, the Company exercises joint control over this entity based on its contractual agreements.

<sup>(2)</sup> Although the Company's ownership interest TC Dôme is more than 50% (2016: MHIG and TC Dôme), the Company does not exercise control over these entities based on its contractual agreements.

<sup>(3)</sup> The Company's investment in TC Dôme was presented as an asset held for sale as at December 31, 2016 (see Note 39).

N/A: not applicable

## 5. CAPITAL INVESTMENTS (CONTINUED)

### Capital investments accounted for by the equity method – joint ventures

SNC-Lavalin carries out part of its Capital investment activity through joint ventures which are accounted for by the equity method. The aggregate amounts of current assets, non-current assets, current liabilities, non-current liabilities, revenues and expenses related to such joint ventures are summarized below:

YEAR ENDED DECEMBER 31, 2017	HIGHWAY 407 ETR	OTHER CAPITAL INVESTMENTS	TOTAL
<b>Income statements</b>			
Revenues (at 100%)	\$ 1,267,673	\$ 2,170,740	\$ 3,438,413
Interest income (at 100%)	\$ 15,693	\$ 3,758	\$ 19,451
Interest expense (at 100%)	\$ 372,027	\$ 150,939	\$ 522,966
Depreciation and amortization (at 100%)	\$ 105,854	\$ 67	\$ 105,921
Income tax expense (at 100%)	\$ 169,456	\$ 5	\$ 169,461

YEAR ENDED DECEMBER 31, 2016	HIGHWAY 407 ETR	OTHER CAPITAL INVESTMENTS	TOTAL
<b>Income statements</b>			
Revenues (at 100%)	\$ 1,134,662	\$ 1,945,432	\$ 3,080,094
Interest income (at 100%)	\$ 10,666	\$ 15,084	\$ 25,750
Interest expense (at 100%)	\$ 383,484	\$ 177,261	\$ 560,745
Depreciation and amortization (at 100%)	\$ 104,837	\$ 136	\$ 104,973
Income tax expense (at 100%)	\$ 134,389	\$ 4	\$ 134,393

YEAR ENDED DECEMBER 31, 2017	HIGHWAY 407 ETR	OTHER CAPITAL INVESTMENTS	TOTAL
<b>Statements of comprehensive income</b>			
Net income (at 100%)	\$ 470,153	\$ 62,237	\$ 532,390
Other comprehensive income (loss) (at 100%)	(733)	21,757	21,024
Total comprehensive income (at 100%)	\$ 469,420	\$ 83,994	\$ 553,414

YEAR ENDED DECEMBER 31, 2016	HIGHWAY 407 ETR	OTHER CAPITAL INVESTMENTS	TOTAL
<b>Statements of comprehensive income</b>			
Net income (at 100%)	\$ 372,935	\$ 45,907	\$ 418,842
Other comprehensive loss (at 100%)	(772)	(2,027)	(2,799)
Total comprehensive income (at 100%)	\$ 372,163	\$ 43,880	\$ 416,043

YEAR ENDED DECEMBER 31	2017	2016
Company's share of net income of Capital investments based on its ownership interest <sup>(1)</sup>	\$ 104,367	\$ 82,951
Company's net income from Capital investments included in its income statement <sup>(1)</sup>	\$ 169,881	\$ 153,995

<sup>(1)</sup> See Note 1 on the following page.

## 5. CAPITAL INVESTMENTS (CONTINUED)

DECEMBER 31, 2017	HIGHWAY 407 ETR	OTHER CAPITAL INVESTMENTS	TOTAL
<b>Statements of financial position</b>			
Cash and cash equivalents (at 100%)	\$ 763,144	\$ 4,726	\$ 767,870
Other current assets (at 100%)	455,874	122,459	578,333
Non-current assets (at 100%)	4,409,051	3,645,862	8,054,913
Total assets (at 100%)	5,628,069	3,773,047	9,401,116
Trade payables (at 100%)	85,917	35,474	121,391
Other current financial liabilities (at 100%)	523,922	243,761	767,683
Other current non-financial liabilities (at 100%)	88,200	2,580	90,780
Other non-current financial liabilities (at 100%)	7,855,082	3,313,623	11,168,705
Other non-current non-financial liabilities (at 100%)	509,793	1,713	511,506
Total liabilities (at 100%)	9,062,914	3,597,151	12,660,065
Net assets (liabilities) (at 100%)	\$ (3,434,845)	\$ 175,896	\$ (3,258,949)
Company's carrying value of Capital investments included in its statement of financial position <sup>(1)</sup>	\$ –	\$ 163,017	\$ 163,017
DECEMBER 31, 2016	HIGHWAY 407 ETR	OTHER CAPITAL INVESTMENTS	TOTAL
<b>Statements of financial position</b>			
Cash and cash equivalents (at 100%)	\$ 557,629	\$ 189,969	\$ 747,598
Other current assets (at 100%)	409,900	129,235	539,135
Non-current assets (at 100%)	4,361,739	3,781,431	8,143,170
Total assets (at 100%)	5,329,268	4,100,635	9,429,903
Trade payables (at 100%)	86,030	163,961	249,991
Other current financial liabilities (at 100%)	992,545	231,941	1,224,486
Other non-current financial liabilities (at 100%)	6,814,017	3,577,239	10,391,256
Other non-current non-financial liabilities (at 100%)	495,942	–	495,942
Total liabilities (at 100%)	8,388,534	3,973,141	12,361,675
Net assets (liabilities) (at 100%)	\$ (3,059,266)	\$ 127,494	\$ (2,931,772)
Company's carrying value of Capital investments included in its statement of financial position <sup>(1)</sup>	\$ –	\$ 273,633	\$ 273,633

<sup>(1)</sup> Under the equity method of accounting, distributions from a joint venture reduce the carrying amount of the investment. The equity method of accounting requires the Company to stop recognizing its share of the losses of a joint venture when the recognition of such losses results in a negative balance for its investment, or where dividends declared by the joint venture are in excess of the carrying amount of the investment. In these events, the carrying value of the investment is reduced to \$nil, but does not become negative, unless the Company has incurred legal or constructive obligations or made payments on behalf of the joint venture. In these situations, the Company no longer recognizes its share of net income of Capital investments based on its ownership, but rather recognizes the excess amount of dividends declared by a joint venture in its net income.

As a result, the Company recognized in its income statement dividends from Highway 407 ETR of \$141.7 million in 2017 (2016: \$132.5 million) and did not recognize its share of Highway 407 ETR's net income of \$78.9 million (2016: \$62.6 million) in the same period, as the carrying amount of its investment in Highway 407 ETR was \$nil at December 31, 2017 and 2016. The negative carrying value of the Company's investment in Highway 407 ETR, which is not recognized on the Company's statement of financial position, amounted to \$577.9 million as at December 31, 2017 (2016: \$514.3 million).

## 5. CAPITAL INVESTMENTS (CONTINUED)

### Capital investments accounted for by the equity method - associates

The summary tables below provide supplementary information in respect of Capital investments classified as associates:

YEAR ENDED DECEMBER 31	2017	2016
<b>Statements of comprehensive income</b>		
Revenues (at 100%)	\$ 280,838	\$ 423,262
Expenses (at 100%)	226,533	313,089
Net income (at 100%)	54,305	110,173
Other comprehensive income (loss) (at 100%)	(3,727)	7,581
Total comprehensive income (at 100%)	\$ 50,578	\$ 117,754
Company's share of net income of Capital investments based on its ownership interest	\$ 14,938	\$ 28,849
Company's share of net income from Capital investments included in its income statement	\$ 14,938	\$ 28,849
	DECEMBER 31 2017	DECEMBER 31 2016
<b>Statements of financial position</b>		
Current assets (at 100%)	\$ 362,290	\$ 474,854
Non-current assets (at 100%)	626,411	1,251,631
Total assets (at 100%)	988,701	1,726,485
Current liabilities (at 100%)	154,580	104,713
Non-current liabilities (at 100%)	369,618	1,136,120
Total liabilities (at 100%)	524,198	1,240,833
Net assets (at 100%)	\$ 464,503	\$ 485,652
Company's carrying value of Capital investments included in its statement of financial position	\$ 133,647	\$ 125,792

### III) CAPITAL INVESTMENTS ACCOUNTED FOR BY THE COST METHOD

The main Capital investments accounted for by the cost method are listed below:

NAME OF CAPITAL INVESTMENT	PRINCIPAL ACTIVITY	MATURITY OF CONCESSION AGREEMENT	LOCATION	OWNERSHIP INTEREST	
				DECEMBER 31 2017	DECEMBER 31 2016
Astoria Project Partners II LLC	550 MW natural-gas power plant	N/A	U.S.A.	6.2%	6.2%
Highway Concessions One Private Limited	Engages in the business of bidding for, owning, acquiring, investing, developing, implementing and operating infrastructure in the roads sector of India	N/A	India	10.0%	10.0%

N/A: not applicable

For the years ended December 31, 2017 and 2016, the Company's consolidated income includes revenues of \$2.6 million and \$2.6 million, respectively, from these investments.

## 5. CAPITAL INVESTMENTS (CONTINUED)

### C) PAYMENTS AND REMAINING COMMITMENTS IN CAPITAL INVESTMENTS

When making investments in infrastructure concessions, SNC-Lavalin may not be required to make its contribution immediately but instead may commit to make its contribution over time.

The following table summarizes SNC-Lavalin's payments and outstanding commitments to invest in Capital investments accounted for by the equity or cost methods as at December 31, 2017 and 2016:

	2017	2016
Commitments to invest in Capital investments – January 1	\$ 98,050	\$ 113,942
Decrease in commitments to invest in Capital investments	–	(4,205)
Payments for Capital investments during the year	–	(11,687)
<b>Commitments to invest in Capital investments – December 31</b>	<b>\$ 98,050</b>	<b>\$ 98,050</b>

At December 31, 2017, the commitments to invest in Capital investments were related to contributions for Rideau, SSL and Eglinton Crosstown (2016: Rideau, 407 EDGPP, SSL and Eglinton Crosstown) and were presented as “Other current financial liabilities” (see Note 19) since they are either expected to be paid in the following year or are callable on demand.

In 2016, SNC-Lavalin signed an agreement to support a commitment of US\$100 million to a fund focused on global infrastructure investments sponsored by The Carlyle Group (“Carlyle”), subject to certain conditions. The intent of this agreement is for SNC-Lavalin and Carlyle to cooperate with respect to investments in, and work on, infrastructure projects related to energy, power and other natural resources that include a significant amount of greenfield development, construction or other capital expenditures programs. As at December 31, 2017 and 2016, no liability was recorded in relation to this agreement as the conditions have not been met yet.

## 6. BUSINESS COMBINATIONS

### A) WS ATKINS PLC

On April 20, 2017, SNC-Lavalin announced that it reached an agreement with WS Atkins Limited (previously WS Atkins plc) (“Atkins”), approved by the boards of directors of both companies, on the terms of a cash acquisition by which SNC-Lavalin would acquire the entire issued and to be issued share capital of Atkins (the “Acquisition”). Headquartered in the United Kingdom, Atkins is a global design, engineering and project management consultancy, with a position across the infrastructure, transportation and energy sectors. The primary reasons for the Acquisition were to bring to SNC-Lavalin new and complementary capabilities in its existing activities, with minimal overlap in its service offering, and to broaden the Company's presence in Europe, the U.K., Scandinavia, the U.S., the Middle East and Asia.

In July 2017, SNC-Lavalin announced that it completed its Acquisition of Atkins. The aggregate cash consideration for the Acquisition was £20.80 per Atkins share for a total consideration of approximately \$3.5 billion and was financed, including the acquisition-related costs, using the net proceeds from an \$880 million public bought deal offering of subscription receipts completed through a syndicate of underwriters; a \$400 million concurrent private placement of subscription receipts with the Caisse de dépôt et placement du Québec; a \$1.5 billion loan from CDPQ Revenu Fixe Inc. (the “CDPQ RF”) to SNC-Lavalin Highway Holdings Inc. (“Highway Holdings”), a draw of £300 million (CA\$498 million) under the Term Facility, as well as a draw of US\$185 million (CA\$238 million) and £56 million (CA\$93 million) under the Revolving Facility (see Note 21).

On July 3, 2017, each subscription receipt entitled the holder to automatically receive, without payment of additional consideration or further action, one common share of the Company together with an amount equal to the per share dividends the Company declared on its common shares for record dates that occurred between April 27, 2017 and July 3, 2017, for a total of \$6.8 million (the “Dividend-equivalent amount”).

## 6. BUSINESS COMBINATIONS (CONTINUED)

In July 2017, common shares issued in exchange of subscription receipts were as follows:

	PUBLIC OFFERING	PRIVATE PLACEMENT	TOTAL
Number of common shares issued in exchange of subscription receipts	17,105,000	7,775,000	24,880,000
Price per subscription receipt (in \$)	\$ 51.45	\$ 51.45	\$ 51.45
Gross proceeds	\$ 880,052	\$ 400,024	\$ 1,280,076
Less: Dividend-equivalent amount			(6,792)
Less: Common share issue costs			(52,494)
Plus: Income taxes related to common share issue costs			13,942
<b>Carrying amount of shares issued in exchange of subscription receipts</b>			<b>\$ 1,234,732</b>
Less: Non-cash income taxes related to common share issue costs			(13,942)
<b>Proceeds from shares issued in exchange of subscription receipts</b>			<b>\$ 1,220,790</b>

### I) PRELIMINARY ALLOCATION OF PURCHASE PRICE

The acquisition of Atkins has been accounted for using the acquisition method and Atkins has been consolidated from the effective date of acquisition with the Company acquiring 100% of the voting shares of Atkins.

The purchase price for this business acquisition was \$3.5 billion. The preliminary allocation of purchase price and the total cash consideration paid are shown below. During the three-month period ended December 31, 2017, the Company modified the preliminary allocation of purchase price and has retrospectively revised the impact of changes to the preliminary allocation of purchase price.

AT JULY 3, 2017	PRELIMINARY ALLOCATION OF PURCHASE PRICE	NOTE	ADJUSTMENTS	REVISED PRELIMINARY ALLOCATION OF PURCHASE PRICE
Cash and cash equivalents	\$ 388,280		\$ –	\$ 388,280
Trade receivables <sup>(1)</sup>	584,319	A	(57,018)	527,301
Contracts in progress	337,230	A	(30,286)	306,944
Other current assets	131,760	A	1,079	132,839
Other non-current assets	240,068	A	13,591	253,659
Intangible assets related to Atkins acquisition (Note 16)	721,756		317,283	1,039,039
Trade payables and other current liabilities	(1,018,962)	B	(75,458)	(1,094,420)
Short-term debt and long-term debt <sup>(2)</sup>	(517,759)		–	(517,759)
Non-current liabilities and non-controlling interests	(578,400)	C	(119,516)	(697,916)
Net identifiable assets of business acquired	288,292		49,675	337,967
Goodwill (Note 15) <sup>(3), (4)</sup>	3,219,402		(49,675)	3,169,727
<b>Total purchase price</b>	<b>\$ 3,507,694</b>		<b>\$ –</b>	<b>\$ 3,507,694</b>

<sup>(1)</sup> The gross contractual amounts receivable are \$640.7 million of which \$56.4 million is the estimated amount at the acquisition date of the contractual cash flows not expected to be collected.

<sup>(2)</sup> Include senior notes with a face value of US\$75 million issued by Atkins in the US private placement market. These senior notes were due May 31, 2019, were repayable in full at maturity, bore interest at a rate of 4.38% (as adjusted, from time to time, by reference to a pension deficit ratio) and were unsecured and subject to affirmative and negative covenants.

<sup>(3)</sup> Goodwill represents the excess of the cost of acquisition over the net identifiable tangible and intangible assets acquired and liabilities assumed at their acquisition-date fair values. The fair value allocated to tangible and intangible assets acquired and liabilities assumed are based on assumptions of management. These assumptions include the future expected cash flows arising from the intangible assets identified as revenue backlog, customer relationships and trademarks. The total amount of goodwill that is expected to be deductible for tax purposes is \$118.8 million.

<sup>(4)</sup> In relation with the agreement to acquire Atkins, SNC-Lavalin entered into forward foreign exchange contracts under which SNC-Lavalin sold Canadian dollars and bought British pounds. Forward foreign exchange contracts having a notional value of £1,500 million were classified as derivatives used for cash flow hedges until the payment date, which occurred in July 2017. The effective portion of the loss arising from these hedging instruments, which amounted to \$2.7 million before income taxes (\$2.7 million after income taxes), was initially recognized in "Cash flow hedges" in the Company's consolidated statement of comprehensive income and was subsequently recognized as a reclassification adjustment to goodwill on the date of acquisition of Atkins (see Note 24).



## 6. BUSINESS COMBINATIONS (CONTINUED)

The above presents management's preliminary assessment of the fair values of assets acquired and liabilities assumed based on best estimates taking into account all relevant information available. Because the Company only recently acquired Atkins, it is not practical to definitively allocate the purchase price as at December 31, 2017. The accounting for the business combination is expected to be completed as soon as management has gathered all of the significant information available and considered necessary in order to finalize this allocation. The effect may be to transfer an amount to or from the assets acquired, liabilities assumed and goodwill during such measurement period, which cannot exceed one year from the acquisition date. During that period, the Company will retrospectively adjust the provisional amounts recognized as at the acquisition date to reflect information obtained about facts and circumstances that existed and, if known, would have affected the measurement of the amounts recognized as at the acquisition date. In addition, since the Company is still finalizing the valuation of assets acquired and liabilities assumed at the date of acquisition, the final allocation of the purchase price may vary significantly from the amounts presented above.

The main adjustments made to the preliminary allocation of purchase price are as follows:

### A. Project-related assets

The Company adjusted the initial value of project-related assets, such as trade receivables and contracts in progress, to reflect new information obtained about facts and circumstances that existed at the date of acquisition related to these projects.

### B. Trade payables and other current liabilities

The Company adjusted the initial value allocated to certain trade payables and other current liabilities, mainly on project-related liabilities and on the short-term portion of certain provisions existing at the date of acquisition.

### C. Non-current liabilities and non-controlling interests

This adjustment mainly represents the impact on deferred income tax liability from adjustments discussed above, as well as adjustments made to the fair value of certain provisions existing at the date of acquisition.

The total purchase price related to the acquisition of Atkins, net of cash and cash equivalents at acquisition, is as follows:

YEAR ENDED DECEMBER 31	2017
Total purchase price as per above	\$ 3,507,694
Less: Cash and cash equivalents at acquisition as per above	388,280
<b>Total purchase price, net of cash and cash equivalents at acquisition</b>	<b>\$ 3,119,414</b>

## II) GOODWILL ARISING ON THE BUSINESS COMBINATION

Goodwill arose in the business combination because the consideration paid for the combinations effectively included amounts in relation to the benefit of expected synergies, revenue growth, future market development and the assembled workforce. These benefits are not recognized separately from goodwill as the future economic benefits arising from them cannot be reliably measured.

## III) ACQUISITION-RELATED COSTS AND INTEGRATION COSTS

Acquisition-related costs and integration costs amounted to \$124.3 million in year ended December 31, 2017, of which \$76.3 million related solely to the acquisition-related costs, and included the following costs, among others:

- a loss of \$48.7 million from remeasurement of a foreign exchange option; and
- a net foreign exchange gain of \$9.7 million due to the timing difference between the date of acquisition and the date of payment for such acquisition.

## 6. BUSINESS COMBINATIONS (CONTINUED)

### IV) IMPACT OF THE BUSINESS ACQUISITION ON THE RESULTS OF SNC-LAVALIN

SNC-Lavalin's consolidated revenues and net income attributable to SNC-Lavalin shareholders for the year ended December 31, 2017 included approximately \$1.8 billion and \$136 million, respectively, from the business acquisition of Atkins completed by SNC-Lavalin on July 3, 2017. Had the acquisition of Atkins and related acquisition-related costs and financing occurred on January 1, 2017, SNC-Lavalin pro forma consolidated revenues and net income attributable to SNC-Lavalin shareholders would have been approximately \$10.8 billion and \$310 million, respectively. These pro forma figures have been estimated based on the results of the acquired business prior to SNC-Lavalin's acquisition date adjusted to reflect hypothetical additional financing costs and amortization expense of intangible assets since January 1, 2017 and should not be viewed as indicative of SNC-Lavalin's consolidated future performance.

#### B) DATA TRANSFER SOLUTIONS LLC

On October 31, 2017, SNC-Lavalin announced the acquisition of Data Transfer Solutions LLC ("Data Transfer Solutions") for US\$45 million (approximately CA\$59 million). Completed on October 30, 2017, the acquisition added to the capabilities of SNC-Lavalin's Atkins segment and enhanced service offerings in digital asset management for clients.

The acquisition of Data Transfer Solutions has been accounted for using the acquisition method and Data Transfer Solutions has been consolidated from the effective date of acquisition with the Company acquiring 100% of the voting shares of Data Transfer Solutions.

The preliminary allocation of purchase price and the total cash consideration paid are shown below.

AT OCTOBER 30, 2017	PRELIMINARY ALLOCATION OF PURCHASE PRICE
Cash and cash equivalents	\$ 1,619
Trade receivables <sup>(1)</sup>	5,492
Contracts in progress	3,865
Other current assets	172
Other non-current assets	1,995
Trade payables and other current liabilities	(4,209)
Net identifiable assets of business acquired	8,934
Goodwill (Note 21) <sup>(2)</sup>	49,993
<b>Total purchase price</b>	<b>\$ 58,927</b>

<sup>(1)</sup> The gross contractual amounts receivable are \$5.5 million of which \$nil is the estimated amount at the acquisition date of the contractual cash flows not expected to be collected.

<sup>(2)</sup> Goodwill represents the excess of the cost of acquisition over the net identifiable tangible and intangible assets acquired and liabilities assumed at their acquisition-date fair values. The fair value allocated to tangible and intangible assets acquired and liabilities assumed are based on assumptions of management. These assumptions include the future expected cash flows arising from the intangible assets identified as revenue backlog, customer relationships and trademarks. The total amount of goodwill that is expected to be deductible for tax purposes is \$50.0 million.

The above presents management's preliminary assessment of the fair values of assets acquired and liabilities assumed based on best estimates taking into account all relevant information available. Because the Company only recently acquired Data Transfer Solutions, it is not practical to definitively allocate the purchase price as at December 31, 2017. The accounting for the business combination is expected to be completed as soon as management has gathered all of the significant information available and considered necessary in order to finalize this allocation. The effect may be to transfer an amount to or from the assets acquired, liabilities assumed and goodwill during such measurement period, which cannot exceed one year from the acquisition date. During that period, the Company will retrospectively adjust the provisional amounts recognized as at the acquisition date to reflect information obtained about facts and circumstances that existed and, if known, would have affected the measurement of the amounts recognized as at the acquisition date. In addition, since the Company is still finalizing the valuation of assets acquired and liabilities assumed at the date of acquisition, the final allocation of the purchase price may vary significantly from the amounts presented above.

## 6. BUSINESS COMBINATIONS (CONTINUED)

The total purchase price related to the acquisition of Data Transfer Solutions, net of cash and cash equivalents at acquisition, is as follows:

YEAR ENDED DECEMBER 31	2017
Total purchase price as per above	\$ 58,927
Less: Cash and cash equivalents at acquisition as per above	1,619
<b>Total purchase price, net of cash and cash equivalents at acquisition</b>	<b>\$ 57,308</b>

The total purchase price related to the acquisitions of Atkins and Data Transfer Solutions included in the consolidated statement of cash flows is as follows:

YEAR ENDED DECEMBER 31	2017
Atkins	\$ 3,119,414
Data Transfer Solutions	57,308
<b>Total purchase price, net of cash and cash equivalents at acquisition</b>	<b>\$ 3,176,722</b>

## 7. DISPOSALS OF E&C BUSINESSES AND MAYOTTE AIRPORT

### A) IN 2017

On October 13, 2017, SNC-Lavalin completed the sale of its ownership interest of 100% in Equinox CA Europe Ltd. ("Equinox") in exchange for total cash consideration of €6.8 million (CA\$10.1 million).

#### Net gain on disposal of Equinox

YEAR ENDED DECEMBER 31	2017
Consideration received	\$ 10,120
Net assets disposed of <sup>(1)</sup>	(8,961)
Disposition-related costs	(715)
<b>Gain on disposal of Equinox</b>	<b>444</b>
Income taxes	—
<b>Net gain on disposal of Equinox</b>	<b>\$ 444</b>

<sup>(1)</sup> On October 13, 2017, net assets disposed of included cash and cash equivalents of \$32.1 million, other current assets of \$0.2 million and current liabilities of \$23.3 million.

#### Net cash outflow on disposal of Equinox

YEAR ENDED DECEMBER 31	2017
Consideration received in cash	\$ 10,120
Less: cash and cash equivalents balances disposed of	(32,064)
<b>Net cash outflow on disposal of Equinox</b>	<b>\$ (21,944)</b>

In 2016, the Company disposed of its ongoing local activities in France and in Monaco and of its non-core Real Estate Facilities Management business in Canada. The consideration receivable (payable) from these transactions is subject to certain adjustments. While the adjustments have not been finalized yet as at December 31, 2017, certain assumptions used to estimate such adjustments have been revised, resulting in a gain of \$0.6 million before income taxes (\$0.4 million net of taxes) in 2017.

### B) IN 2016

On December 31, 2016, SNC-Lavalin completed the sale of its non-core Real Estate Facilities Management business in Canada, included in the Operations & Maintenance sub-segment of the Infrastructure segment, to Brookfield Global Integrated Solutions, as detailed below.

In addition, on December 30, 2016, SNC-Lavalin announced that it had signed and closed an agreement to sell its ongoing activities in France and in Monaco, including its investment in Société d'Exploitation de l'Aéroport de Mayotte (see Note 5A), to Ciclad and Impact Holding for a nominal amount, as detailed below. These activities were presented in the Infrastructure & Construction and Operations & Maintenance sub-segments of the Infrastructure segment and in the Capital segment.

## 7. DISPOSALS OF E&C BUSINESSES AND MAYOTTE AIRPORT (CONTINUED)

YEAR ENDED DECEMBER 31

2016

	REAL ESTATE FACILITIES MANAGEMENT	LOCAL FRENCH OPERATIONS AND MAYOTTE AIRPORT	TOTAL
Consideration received	\$ 42,667	\$ –	\$ 42,667
Consideration receivable (payable)	11,604	(14,700)	(3,096)
Net assets disposed of	(1,168)	(55,030)	(56,198)
Cumulative loss on cash flow hedges reclassified from equity	–	(9,241)	(9,241)
Cumulative exchange loss on translating foreign operations reclassified from equity	–	(5,712)	(5,712)
Disposition-related costs and other	(3,017)	(5,200)	(8,217)
Gain (loss) on disposals	50,086	(89,883)	(39,797)
Income taxes	(7,449)	–	(7,449)
<b>Net gain (loss) on disposals</b>	<b>\$ 42,637</b>	<b>\$ (89,883)</b>	<b>\$ (47,246)</b>
Allocated as follows:			
Gain (loss) on disposals before taxes - E&C	\$ 50,086	\$ (87,219)	\$ (37,133)
Loss on disposals before taxes - Capital	–	(2,664)	(2,664)
<b>Total gain (loss) on disposals before taxes</b>	<b>\$ 50,086</b>	<b>\$ (89,883)</b>	<b>\$ (39,797)</b>
Allocated as follows:			
Gain (loss) on disposals after taxes - E&C	\$ 42,637	\$ (87,219)	\$ (44,582)
Loss on disposals after taxes - Capital	–	(2,664)	(2,664)
<b>Total gain (loss) on disposals after taxes</b>	<b>\$ 42,637</b>	<b>\$ (89,883)</b>	<b>\$ (47,246)</b>

Upon disposal, the major classes of assets and liabilities of E&C businesses and Mayotte Airport disposed of were as follows:

	REAL ESTATE FACILITIES MANAGEMENT	LOCAL FRENCH OPERATIONS AND MAYOTTE AIRPORT	TOTAL
Cash and cash equivalents	\$ 22,627	\$ 43,940	\$ 66,567
Other current assets	42,255	70,371	112,626
Non-current assets	13,716	78,375	92,091
Assets disposed of	78,598	192,686	271,284
Current liabilities	77,287	92,251	169,538
Non-current liabilities	143	45,405	45,548
Liabilities disposed of	77,430	137,656	215,086
<b>Net assets disposed of</b>	<b>\$ 1,168</b>	<b>\$ 55,030</b>	<b>\$ 56,198</b>
Allocated as follows:			
<b>Net assets disposed of – E&amp;C</b>	<b>\$ 1,168</b>	<b>\$ 43,423</b>	<b>\$ 44,591</b>
<b>Net assets disposed of – Capital</b>	<b>\$ –</b>	<b>\$ 11,607</b>	<b>\$ 11,607</b>

### Net cash inflow (outflow) on disposals

YEAR ENDED DECEMBER 31

2016

	REAL ESTATE FACILITIES MANAGEMENT	LOCAL FRENCH OPERATIONS AND MAYOTTE AIRPORT	TOTAL
Consideration received in cash	\$ 42,667	\$ –	\$ 42,667
Less: cash and cash equivalents balances disposed of	(22,627)	(43,940)	(66,567)
<b>Net cash inflow (outflow) on disposals</b>	<b>\$ 20,040</b>	<b>\$ (43,940)</b>	<b>\$ (23,900)</b>

## 8. CASH AND CASH EQUIVALENTS AND RESTRICTED CASH

### A) CASH AND CASH EQUIVALENTS

	DECEMBER 31 2017	DECEMBER 31 2016
Bank balances, bank term deposits and bankers' acceptances	\$ 706,531	\$ 1,055,484
<b>Cash and cash equivalents</b>	<b>\$ 706,531</b>	<b>\$ 1,055,484</b>

### B) RESTRICTED CASH

	DECEMBER 31 2017	DECEMBER 31 2016
Bank balances, bank term deposits and bankers' acceptances	\$ 20,932	\$ 62,516
<b>Restricted cash – current and non-current</b>	<b>\$ 20,932</b>	<b>\$ 62,516</b>
Presented on the statement of financial position as follows:		
<b>Current assets – “Restricted cash”</b>	<b>\$ 20,932</b>	<b>\$ 55,577</b>
<b>Non-current assets – included in “Other non-current financial assets” (Note 17)</b>	<b>\$ –</b>	<b>\$ 6,939</b>

## 9. TRADE RECEIVABLES

The following table presents the Company's trade receivables that are within normal terms of payment separately from those that are past due, with a reconciliation to the net carrying amount:

	DECEMBER 31 2017	DECEMBER 31 2016
Trade receivables:		
Within normal terms of payment	\$ 1,234,395	\$ 723,911
Past due	375,449	334,046
Total trade receivables	1,609,844	1,057,957
Allowance for doubtful accounts	(163,985)	(121,974)
<b>Trade receivables, net of allowance for doubtful accounts</b>	<b>\$ 1,445,859</b>	<b>\$ 935,983</b>

The allowance for doubtful accounts is established based on SNC-Lavalin's best estimates on the recovery of balances for which collection may be uncertain. Uncertainty of collection may become apparent from various indicators, such as a deterioration of the credit situation of a given client or delay in collection when the aging of invoices exceeds the normal payment terms. Trade receivables are usually not externally quoted. However, management regularly reviews trade receivables and assesses the appropriateness of the allowance for doubtful accounts.

The change in the allowance for doubtful accounts is detailed below:

YEAR ENDED DECEMBER 31	2017	2016
Balance at beginning of year	\$ 121,974	\$ 270,473
Change in allowance, other than write-offs and recoveries	136,534	(61,260)
Write-offs of trade receivables	(73,175)	(63,645)
Recoveries	(21,348)	(17,644)
Disposals of E&C businesses	–	(5,950)
<b>Balance at end of year</b>	<b>\$ 163,985</b>	<b>\$ 121,974</b>

## 10. INVENTORIES

	DECEMBER 31 2017	DECEMBER 31 2016
Raw materials	\$ 37,825	\$ 56,575
Work in progress	43,162	44,837
Finished goods	29,250	37,383
<b>Inventories</b>	<b>\$ 110,237</b>	<b>\$ 138,795</b>

The cost of inventories recognized by the Company as an expense during the year ended December 31, 2017 was \$269.7 million (2016: \$99.3 million).

## 11. OTHER CURRENT FINANCIAL ASSETS

	DECEMBER 31 2017	DECEMBER 31 2016
Retentions on client contracts	\$ 277,675	\$ 303,147
Advances to suppliers, subcontractors and employees and deposits on contracts	40,748	56,625
Derivative financial instruments used for hedges – favourable fair value	37,967	2,373
Current portion of receivables under service concession arrangements	–	13,346
Current portion of deposit notes	–	37,810
Consideration receivable related to the disposal of Real Estate Facilities Management business (Note 7)	–	11,604
Financial assets at FVTPL <sup>(1)</sup>	5,271	–
Other	80,839	67,820
<b>Other current financial assets</b>	<b>\$ 442,500</b>	<b>\$ 492,725</b>

<sup>(1)</sup> The Company's financial assets that are measured at fair value through profit or loss ("FVTPL") include life insurance policies, which arose from the consolidation of Atkins following its acquisition by the Company. For the period from July 3, 2017 to December 31, 2017, the gain on remeasurement of these financial assets at FVTPL amounted to \$0.3 million.

## 12. OTHER CURRENT NON-FINANCIAL ASSETS

	DECEMBER 31 2017	DECEMBER 31 2016
Income taxes and other taxes receivable	\$ 329,711	\$ 260,385
Prepaid expenses and other	121,166	55,462
<b>Other current non-financial assets</b>	<b>\$ 450,877</b>	<b>\$ 315,847</b>

## 13. PROPERTY AND EQUIPMENT

	BUILDINGS	COMPUTER EQUIPMENT	OFFICE FURNITURE	MACHINERY	OTHER	TOTAL
<b>Gross carrying amount</b>						
Balance as at January 1, 2017	\$ 131,644	\$ 325,518	\$ 142,009	\$ 105,128	\$ 125,544	\$ 829,843
Additions	11,773	37,565	8,878	15,739	66,395	140,350
Additions through business combinations	16,765	39,721	11,177	–	26,787	94,450
Effect of foreign currency exchange differences	(3,099)	(3,643)	(1,179)	(1,535)	(3,256)	(12,712)
Disposals / retirements / salvage	(67,444)	(24,340)	(10,705)	(35,346)	(6,216)	(144,051)
Balance as at December 31, 2017	\$ 89,639	\$ 374,821	\$ 150,180	\$ 83,986	\$ 209,254	\$ 907,880
<b>Accumulated depreciation</b>						
Balance as at January 1, 2017	55,101	272,757	104,633	31,641	67,378	531,510
Depreciation expense	8,248	28,354	13,614	15,519	10,930	76,665
Effect of foreign currency exchange differences	(2,174)	(3,019)	(616)	76	(795)	(6,528)
Disposals / retirements / salvage	(34,921)	(23,814)	(9,644)	(34,603)	(4,923)	(107,905)
Balance as at December 31, 2017	\$ 26,254	\$ 274,278	\$ 107,987	\$ 12,633	\$ 72,590	\$ 493,742

### 13. PROPERTY AND EQUIPMENT (CONTINUED)

	BUILDINGS	COMPUTER EQUIPMENT	OFFICE FURNITURE	MACHINERY	OTHER	TOTAL
<b>Gross carrying amount</b>						
Balance as at January 1, 2016	\$ 101,988	\$ 342,755	\$ 144,665	\$ 86,737	\$ 133,342	\$ 809,487
Additions	43,903	23,130	17,286	46,572	30,056	160,947
Effect of foreign currency exchange differences	(1,422)	(114)	(1,492)	(11,958)	(1,784)	(16,770)
Disposals / retirements / salvage	(12,825)	(40,253)	(18,450)	(16,223)	(36,070)	(123,821)
Balance as at December 31, 2016	\$ 131,644	\$ 325,518	\$ 142,009	\$ 105,128	\$ 125,544	\$ 829,843
<b>Accumulated depreciation</b>						
Balance as at January 1, 2016	46,002	293,754	106,365	27,618	70,671	544,410
Depreciation expense	11,877	17,452	13,161	15,786	12,046	70,322
Effect of foreign currency exchange differences	(501)	338	(594)	(5,641)	(447)	(6,845)
Disposals / retirements / salvage	(2,277)	(38,787)	(14,299)	(6,122)	(14,892)	(76,377)
Balance as at December 31, 2016	\$ 55,101	\$ 272,757	\$ 104,633	\$ 31,641	\$ 67,378	\$ 531,510
Net book value:						
<b>As at December 31, 2017</b>	<b>\$ 63,385</b>	<b>\$ 100,543</b>	<b>\$ 42,193</b>	<b>\$ 71,353</b>	<b>\$ 136,664</b>	<b>\$ 414,138</b>
As at December 31, 2016	\$ 76,543	\$ 52,761	\$ 37,376	\$ 73,487	\$ 58,166	\$ 298,333

An amount of \$31.5 million as at December 31, 2017 (2016: \$17.2 million) of property and equipment was not being depreciated as the assets were under construction. The non-cash additions of property and equipment amounted to \$15.7 million in the year ended December 31, 2017 (2016: \$9.6 million).

### 14. DISPOSAL OF THE HEAD OFFICE BUILDING

On June 22, 2017, SNC-Lavalin announced that it completed the sale of its Montreal head office building and land located on René-Lévesque Boulevard West for \$173.3 million to GWL Realty Advisors on behalf of institutional clients. Concurrently, SNC-Lavalin entered into a 20 year lease for the building.

#### Net gain on disposal of the head office building

YEAR ENDED DECEMBER 31	2017
Consideration received	\$ 173,288
Carrying amount of the head office building and land	(22,781)
Deferred tenant allowance	(31,017)
Deferred gain on disposal of the head office building	(2,905)
Disposition-related costs	(1,484)
<b>Gain on disposal of the head office building</b>	<b>115,101</b>
Income taxes	(13,570)
<b>Net gain on disposal of the head office building</b>	<b>\$ 101,531</b>

### 15. GOODWILL

The following table details a reconciliation of the carrying amount of the Company's goodwill:

Balance at January 1, 2016	\$ 3,386,849
Net foreign currency exchange differences	(102,957)
Goodwill derecognized on disposals of E&C businesses	(15,678)
Balance at December 31, 2016	3,268,214
Net foreign currency exchange differences	(164,494)
Goodwill arising from the acquisition of Atkins completed in the year (Note 6A)	3,169,727
Goodwill arising from the acquisition of Data Transfer Solutions completed in the year (Note 6B)	49,993
<b>Balance at December 31, 2017</b>	<b>\$ 6,323,440</b>

## 15. GOODWILL (CONTINUED)

For the purpose of annual impairment testing, goodwill is allocated to CGU or groups of CGU, which are the units expected to benefit from the synergies of the business combinations in which the goodwill arises.

As at December 31, 2017 and 2016, the Company's goodwill was allocated to the following CGU and groups of CGU:

CGU OR GROUP OF CGU	DECEMBER 31 2017	DECEMBER 31 2016
Mining & Metallurgy	\$ 96,257	\$ 100,297
Oil & Gas	2,754,393	2,941,263
Power	66,760	66,751
Infrastructure & Construction	106,867	109,496
O&M	53,134	50,407
Atkins <sup>(1)</sup>	3,246,029	—
	<b>\$ 6,323,440</b>	<b>\$ 3,268,214</b>

<sup>(1)</sup> Also includes goodwill that arose on the acquisition of Data Transfer Solutions LLC.

As at October 31, 2017 and 2016, goodwill was not considered to be impaired.

## 16. INTANGIBLE ASSETS RELATED TO BUSINESS COMBINATIONS

In 2014, SNC-Lavalin completed its acquisitions of Kentz Corporation Limited ("Kentz") and, in 2017, SNC-Lavalin completed its acquisitions of Atkins and Data Transfer Solutions, which resulted in recognition of intangible assets by the Company.

The following tables detail a reconciliation of the carrying amount of intangible assets related to business combinations:

	REVENUE BACKLOG	CUSTOMER RELATIONSHIPS	TRADEMARKS	TOTAL
<b>Gross carrying amount</b>				
Balance as at January 1, 2017	\$ 137,666	\$ 238,001	\$ 29,936	\$ 405,603
Additions through a business combination (Note 6A)	194,073	740,440	104,526	1,039,039
Effect of foreign currency exchange differences	(7,032)	(8,478)	(2,915)	(18,425)
Balance as at December 31, 2017	\$ 324,707	\$ 969,963	\$ 131,547	\$ 1,426,217
<b>Accumulated depreciation</b>				
Balance as at January 1, 2017	117,113	80,203	14,123	211,439
Amortization expense	54,203	64,954	19,735	138,892
Effect of foreign currency exchange differences	(7,270)	(5,640)	(1,041)	(13,951)
Balance as at December 31, 2017	\$ 164,046	\$ 139,517	\$ 32,817	\$ 336,380

	REVENUE BACKLOG	CUSTOMER RELATIONSHIPS	TRADEMARKS	TOTAL
<b>Gross carrying amount</b>				
Balance as at January 1, 2016	\$ 142,301	\$ 246,012	\$ 30,944	\$ 419,257
Effect of foreign currency exchange differences	(4,635)	(8,011)	(1,008)	(13,654)
Balance as at December 31, 2016	\$ 137,666	\$ 238,001	\$ 29,936	\$ 405,603
<b>Accumulated depreciation</b>				
Balance as at January 1, 2016	90,438	47,759	8,410	146,607
Amortization expense	29,281	33,611	5,918	68,810
Effect of foreign currency exchange differences	(2,606)	(1,167)	(205)	(3,978)
Balance as at December 31, 2016	\$ 117,113	\$ 80,203	\$ 14,123	\$ 211,439

Net book value:

<b>As at December 31, 2017</b>	<b>\$ 160,661</b>	<b>\$ 830,446</b>	<b>\$ 98,730</b>	<b>\$ 1,089,837</b>
As at December 31, 2016	\$ 20,553	\$ 157,798	\$ 15,813	\$ 194,164



## 17. OTHER NON-CURRENT FINANCIAL ASSETS

	DECEMBER 31 2017	DECEMBER 31 2016
<b>From E&amp;C</b>		
Derivative financial instruments related to share unit plans – favourable fair value (Note 23C)	\$ 12,700	\$ 31,248
Other derivative financial instruments – favourable fair value	9,454	–
Other	22,167	20,336
<b>From Capital investments</b>		
Restricted cash	–	6,939
<b>Other non-current financial assets</b>	<b>\$ 44,321</b>	<b>\$ 58,523</b>

## 18. OTHER NON-CURRENT NON-FINANCIAL ASSETS

	DECEMBER 31 2017	DECEMBER 31 2016
<b>From E&amp;C</b>		
Post-employment benefit assets (Note 33)	\$ 24,171	\$ –
Other	80,639	62,998
<b>Other non-current non-financial assets</b>	<b>\$ 104,810</b>	<b>\$ 62,998</b>

## 19. OTHER CURRENT FINANCIAL LIABILITIES

	DECEMBER 31 2017	DECEMBER 31 2016
Commitments to invest in Capital investments accounted for by the equity and cost methods (Note 5C)	\$ 98,050	\$ 98,050
Retentions on supplier contracts	128,240	150,127
Balance of purchase price payable relating to acquisition of businesses	1,867	1,882
Derivative financial instruments used for hedges – unfavourable fair value	20,775	39,216
Consideration payable related to the disposal of local French operations and Mayotte Airport (Note 7)	15,150	14,700
Other	642	–
<b>Other current financial liabilities</b>	<b>\$ 264,724</b>	<b>\$ 303,975</b>

## 20. OTHER CURRENT NON-FINANCIAL LIABILITIES

	DECEMBER 31 2017	DECEMBER 31 2016
Income taxes and other taxes payable	\$ 467,312	\$ 267,146
Share unit plans' liabilities (Note 23C)	101,316	92,469
Other	15,474	38,175
<b>Other current non-financial liabilities</b>	<b>\$ 584,102</b>	<b>\$ 397,790</b>

## 21. SHORT-TERM DEBT AND LONG-TERM DEBT

### A) REVOLVING FACILITY, TERM FACILITY, BILATERAL LETTERS OF CREDIT, CDPQ LOAN AND DEBENTURE

#### I) CHANGES IN 2017

On April 20, 2017, SNC-Lavalin announced that it reached an agreement with Atkins to acquire the entire issued and to be issued share capital of Atkins (see Note 6). This acquisition was funded through a combination of equity and debt issuance, including a £300 million term facility (the “Term Facility”) and a \$1,500 million loan (the “CDPQ Loan”) made by CDPQ Revenu Fixe Inc. (the “CDPQ RF”) to SNC-Lavalin Highway Holdings Inc. (“Highway Holdings”).

On May 15, 2017, the Company amended its existing revolving credit facility (the “Revolving Facility”) and merged the Revolving Facility with the Term Facility into one single agreement (the “Credit Agreement”).

## 21. SHORT-TERM DEBT AND LONG-TERM DEBT (CONTINUED)

On October 19, 2017, SNC-Lavalin repaid in full senior notes due in May 2019 with a face value of US\$75 million (approximately CA\$94 million) issued by Atkins in the US private placement market (see Note 6A) resulting in a cash outflow of \$98.9 million, including the accrued interest, and a loss of \$3.5 million before income taxes (\$2.9 million after income taxes) resulting from a prepayment penalty. The loss of \$3.5 million before income taxes on repayment of these senior notes, which were measured at amortized cost, is included in “Acquisition-related costs and integration costs” in the consolidated income statement for the year ended December 31, 2017.

On November 24, 2017, the Company issued new unsecured debentures of \$300 million aggregate principal amount that bears interest at a fixed annual rate of 2.689%, payable in equal semi-annual instalment over a 3-year term. The net proceeds were used by the Company to repay certain indebtedness outstanding under the Term Facility and the Revolving Facility and for general corporate purposes.

As at December 31, 2017, the cash draws and letters of credit outstanding under the Company’s Revolving Facility were as follows:

AT DECEMBER 31, 2017	COMMITTED	CASH DRAWS	LETTERS OF CREDIT OUTSTANDING	UNUSED
<b>Revolving Facility</b>	<b>\$ 2,750,000</b>	<b>\$ 327,103</b>	<b>\$ 73,657 <sup>(1)</sup></b>	<b>\$ 2,349,240</b>

<sup>(1)</sup> Includes \$4.8 million of financial letters of credit.

In addition, the Credit Agreement permits the issuance of bilateral letters of credit on a non-committed basis. As at December 31, 2017, \$1,833.3 million of bilateral letters of credit were outstanding, of which \$275.4 million related to financial letters of credit.

### REVOLVING FACILITY

The Revolving Facility is comprised of two tranches: i) tranche A is for an amount of \$2,000 million; and ii) tranche B is for an amount of \$750 million. The Revolving Facility maturity date is May 15, 2021 or such other date as may be agreed pursuant to extension provisions of the Credit Agreement. Borrowings under tranche A may be obtained in the form of: i) prime rate loans; ii) acceptances; iii) US base rate loans; iv) Libor loans in US dollars, Euros and British pounds; and v) non-financial, financial and documentary letters of credit. Borrowings under tranche B may be obtained only in the form of non-financial or documentary letters of credit.

### TERM FACILITY

The Term Facility is comprised of three tranches: i) tranche 1 is for an amount of £75 million; ii) tranche 2 is for an amount of £75 million; and iii) tranche 3 is for an amount of £150 million. Tranches 1, 2 and 3 maturity dates are respectively on the third, the fourth and the fifth anniversaries of the disbursement of the Term Facility. The Term Facility is not revolving and amounts repaid or prepaid may not be reborrowed. Borrowings were obtained in the form of Libor loans in British pounds. In November 2017, borrowings under tranche 1 were repaid.

### BILATERAL LETTERS OF CREDIT

Any lender party to the Credit Agreement may, in its sole discretion, issue bilateral letters of credit (outside the Credit Agreement) requested by the Company in any currency agreed to by such issuing lender. The Company must ensure that the aggregate outstanding amount of all outstanding bilateral letters of credit under the Credit Agreement does not at any time exceed \$2,500 million. The Company has also access to other bilateral letters of credit capacity outside of the Credit Agreement.

### CDPQ LOAN

The CDPQ Loan is a limited recourse debt comprised of two tranches: i) tranche A which is a non-revolving term loan in an aggregate amount of \$1,000 million; and ii) tranche B which is a non-revolving term loan in an aggregate amount of \$500 million. Recourse is limited to specific circumstances of enforcement on or against the shares of Highway Holdings, an indirect wholly-owned subsidiary of the Company holding shares of 407 International Inc. Each of tranche A and tranche B was available by way of a single drawdown by Highway Holdings. The maturity date of the CDPQ Loan is on the seventh anniversary of the funding date. Borrowings under tranche A and tranche B bear interest at a base rate, which is the greater of: i) the CDOR rate; and ii) 0.9%, plus an applicable margin.

## 21. SHORT-TERM DEBT AND LONG-TERM DEBT (CONTINUED)

### II) CHANGES IN 2016

The Company had an unsecured revolving credit facility (the “Facility”) totalling \$4,250 million which the Company was able to use for the issuance of performance and financial letters of credit, subject to limits described below, as well as cash draws. In 2016, the Company amended its Facility to: i) extend its maturity from August 2018 to August 2019; and ii) increase its limit applicable to financial letters of credit and cash draws from \$1,800 million to \$2,000 million.

As at December 31, 2016, the cash draws and letters of credit outstanding under the Company’s Facility were as follows:

AT DECEMBER 31, 2016	COMMITTED	CASH DRAWS	LETTERS OF CREDIT OUTSTANDING	UNUSED
<b>Credit facility</b>	<b>\$ 4,250,000</b>	<b>\$ –</b>	<b>\$ 2,022,429 <sup>(1)</sup></b>	<b>\$ 2,227,571</b>

<sup>(1)</sup> Includes \$246.7 million of financial letters of credit.

In addition, the Facility permitted the issuance of bilateral letters of credit on a non-committed basis. As at December 31, 2016, \$168.3 million of bilateral letters of credit were outstanding.

### B) RECOURSE DEBT

	DECEMBER 31 2017	DECEMBER 31 2016
<b>Recourse (to the general credit of the Company)</b>		
Revolving Facility	<b>\$ 318,757</b>	<b>\$ –</b>
Debentures, 6.19%, due in July 2019 with a face value of \$350.0 million repayable in full at maturity		
The 2019 Debentures are unsecured and subject to negative pledge clauses.	<b>349,609</b>	349,369
Debentures, 2.689%, due in November 2020 with a face value of \$300.0 million repayable in full at maturity		
The 2020 Debentures are unsecured and subject to negative pledge clauses.	<b>298,787</b>	–
Term Facility	<b>378,386</b>	–
<b>Total recourse short-term debt and long-term debt</b>	<b>1,345,539</b>	349,369
<b>Less: recourse short-term debt</b>	<b>318,757</b>	–
<b>Recourse long-term debt</b>	<b>\$ 1,026,782</b>	<b>\$ 349,369</b>

### C) LIMITED RECOURSE DEBT

	DECEMBER 31 2017	DECEMBER 31 2016
<b>CDPQ Loan</b>		
Loan in two tranches, maturing in 2024 and bearing interest at a base rate, which is the greater of:		
i) the CDOR rate; and ii) 0.9%, plus an applicable margin	<b>\$ 1,475,177</b>	<b>\$ –</b>
<b>Limited recourse long-term debt</b>	<b>\$ 1,475,177</b>	<b>\$ –</b>

### D) NON-RECOURSE DEBT FROM CAPITAL INVESTMENTS (UNSECURED OR SECURED ONLY BY CAPITAL INVESTMENT’S SPECIFIC ASSETS)

	DECEMBER 31 2017	DECEMBER 31 2016
<b>Okanagan Lake Concession</b>		
5.415% credit facility, due in 2033, secured by all assets of Okanagan Lake Concession, including a pledge by SNC-Lavalin of its units in Okanagan Lake Concession as well as an assignment of the concession’s future revenues.	<b>\$ –</b>	<b>\$ 121,477</b>
<b>Rainbow Hospital Partnership</b>		
Long-term bonds, due in 2044 and bearing interest at a fixed rate of 4.994%		
The long-term bonds are secured by all assets of Rainbow Hospital Partnership.	<b>–</b>	65,861
<b>InPower BC General Partnership</b>		
Senior bonds, due in 2033 and bearing interest at a fixed rate of 4.471%		
The senior bonds are secured by all assets of InPower BC General Partnership.	<b>292,179</b>	291,584
4.15% credit facility, due in 2019, secured by all assets of InPower BC General Partnership	<b>5,219</b>	–
<b>Other</b>	<b>15,566</b>	14,660
<b>Total non-recourse short-term debt and long-term debt from Capital investments</b>	<b>312,964</b>	493,582
<b>Less: non-recourse short-term debt from Capital investments</b>	<b>15,566</b>	21,011
<b>Non-recourse long-term debt from Capital investments</b>	<b>\$ 297,398</b>	<b>\$ 472,571</b>

## 21. SHORT-TERM DEBT AND LONG-TERM DEBT (CONTINUED)

### E) REPAYMENT OF PRINCIPAL OF SHORT-TERM DEBT AND LONG-TERM DEBT

The future principal payments of SNC-Lavalin's recourse, limited recourse and non-recourse short-term and long-term debt are summarized below and reconciled to their net carrying amount:

AT DECEMBER 31, 2017	Recourse	Limited recourse	Non-recourse from Capital investments	Total
2018	\$ 327,103	\$ –	\$ 15,566	\$ 342,669
2019	350,000	–	7,421	357,421
2020	300,000	–	16,495	316,495
2021	126,690	–	17,239	143,929
2022	253,380	–	18,037	271,417
Thereafter	–	1,500,000	246,062	1,746,062
Total	\$ 1,357,173	\$ 1,500,000	\$ 320,820	\$ 3,177,993
Net unamortized deferred financing costs and unamortized discounts	(11,634)	(24,823)	(7,856)	(44,313)
<b>Net carrying amount of short-term debt and long-term debt</b>	<b>\$ 1,345,539</b>	<b>\$ 1,475,177</b>	<b>\$ 312,964</b>	<b>\$ 3,133,680</b>

## 22. PROVISIONS

	Pension and other post-employment benefits	Forecasted losses on certain contracts	Restructuring	Other <sup>(1)</sup>	Total
Balance at January 1, 2017	\$ 150,460	\$ 85,995	\$ 103,791	\$ 222,749	\$ 562,995
Additional provisions recognized in the year <sup>(2)</sup>	539,897	29,547	26,363	88,206	684,013
Amounts used during the year	(70,756)	(33,539)	(85,513)	(33,997)	(223,805)
Unused amounts reversed during the year	–	(31,970)	–	(19,356)	(51,326)
Remeasurement recognized in equity	(21,844)	–	–	–	(21,844)
Disposal of Equinox (Note 7A)	–	–	–	(23,189)	(23,189)
Increase from the passage of time, effect of changes in discount rates and effect of foreign currency exchange differences	10,246	(1,367)	7,878	(2,178)	14,579
Post-employment benefit assets (Note 18)	24,171	–	–	–	24,171
<b>Balance at December 31, 2017</b>	<b>\$ 632,174</b>	<b>\$ 48,666</b>	<b>\$ 52,519</b>	<b>\$ 232,235</b>	<b>\$ 965,594</b>

Presented on the statement of financial position as follows:

<b>Current portion of provisions</b>	<b>\$ 174,534</b>
<b>Non-current portion of provisions</b>	<b>\$ 791,060</b>

<sup>(1)</sup> Other provisions include mainly litigations, warranty provisions, environmental liabilities and other asset retirement obligations.

<sup>(2)</sup> Includes additional provisions from the acquisitions of Atkins and Data Transfer Solutions.

The expected timing of outflows of economic benefits relating to the Company's provisions are as follows: i) most of the litigation provisions are expected to be resolved within the next 5 years; ii) forecasted losses on certain contracts are expected to be incurred over the period of a contract duration, usually up to 3 years; iii) most of the accrued restructuring costs are expected to be disbursed within the next 12 months; iv) warranty expenditures are expected to take place within the next 5 years; and v) most of the other provisions are expected to be resolved over the next 10 years. The main assumptions used to determine the provision for pension and other post-employment benefits and other information, including the expected level of future funding payments in respect of those arrangements, are given in Note 33.

## 23. SHARE CAPITAL

### A) AUTHORIZED

The Company is authorized to issue an unlimited number of common shares, an unlimited number of first preferred shares and an unlimited number of second preferred shares.

The Board of Directors is authorized to issue such preferred shares in one or more series and to establish the number of shares in each series and the conditions attaching thereto, prior to their issue.

The share capital issued and outstanding of the Company consists only of fully paid common shares without nominal value. All common shares are equally eligible to receive dividends, subject to the prior rights of the holders of preferred shares. Each common share carries one vote at the shareholders' meeting of the Company.

Subject to the prior rights of the holders of preferred shares, upon the liquidation or dissolution of the Company or any other distribution of its assets among its shareholders for the purpose of winding-up its affairs, all the Company's assets available for payment or distribution to the holders of the common shares shall be paid or distributed equally, share for share, to the holders of such common shares.

### B) STOCK OPTION PLANS

The main features of the stock option plans under which stock options were outstanding at December 31, 2017 are summarized below:

	2013 AND 2011 STOCK OPTION PLANS
Grant date	Sixth trading day following the approval by the Company's Board of Directors
Exercise price of stock options	The greater of: i) the average closing price for the five trading days preceding the grant date and ii) the closing price on the first trading day immediately preceding the grant date
Vesting of stock options	Graded vesting in three equal tranches: two years, three years and four years, respectively, after the grant date
Expiry of stock options	Six years after the grant date for the 2013 stock option plan and five years after the grant date for the 2011 stock option plan
Other provisions	In the event of cessation of employment, except in the event of death or if the optionee is eligible to retire, unvested options are cancelled immediately and vested options remain exercisable for a specified period not exceeding 30 days. In the event of death or if the optionee is eligible to retire, both vested and unvested options continue to run their normal course.

The table below presents the changes in the number of options outstanding in 2017 and 2016:

	2017		2016	
	NUMBER OF OPTIONS	WEIGHTED AVERAGE EXERCISE PRICE (IN DOLLARS)	NUMBER OF OPTIONS	WEIGHTED AVERAGE EXERCISE PRICE (IN DOLLARS)
Options outstanding at beginning of year	617,564	\$ 39.81	1,935,285	\$ 44.47
Exercised <sup>(1)</sup>	(251,402)	\$ 38.69	(585,428)	\$ 38.60
Expired	(31,266)	\$ 37.04	(668,263)	\$ 54.07
Forfeited	(8,133)	\$ 38.07	(64,030)	\$ 42.90
<b>Options outstanding at end of year</b>	<b>326,763</b>	<b>\$ 40.98</b>	<b>617,564</b>	<b>\$ 39.81</b>

(1) The weighted average market price of the Company's common shares upon the exercise of stock options was \$54.93 in 2017 (\$40.52 in 2016).

The table below summarizes information regarding the stock options outstanding and exercisable as at December 31, 2017.

OPTIONS OUTSTANDING						OPTIONS EXERCISABLE	
EXERCISE PRICE	STOCK OPTION PLAN	YEAR OF GRANT	NUMBER OUTSTANDING	WEIGHTED AVERAGE REMAINING OPTIONS' TERM (MONTHS)	WEIGHTED AVERAGE EXERCISE PRICE (IN DOLLARS)	NUMBER EXERCISABLE	WEIGHTED AVERAGE EXERCISE PRICE (IN DOLLARS)
\$40.98	2013	2013	326,763	16	\$ 40.98	326,763	\$ 40.98

As at December 31, 2017, 2,526,997 stock options remained available for future grants under the 2013 stock option plan (2016: 3,200,000 stock options), while no stock options remain available for future grants under the 2011 stock option plan.

The stock option compensation cost recorded in the year ended December 31, 2017 was \$0.1 million (2016: \$0.7 million).

## 23. SHARE CAPITAL (CONTINUED)

### C) SHARE UNIT PLANS

As at December 31, 2017, the Company had four share unit compensation plans for executives, namely the 2017 PSU plan, the 2014 PSU plan, the 2009 DSU plan, and the RSU plan (2016: the 2014 PSU plan, the 2009 DSU plan, and the RSU plan), and a share unit compensation plan, the DSU plan, for members of the Board of Directors of SNC-Lavalin Group Inc.

The terms and conditions of the executive plans are summarized below:

	2009 DSU PLAN	RSU PLAN	2017 PSU PLAN AND 2014 PSU PLAN
Grant date	Date of approval by the Company's Board of Directors	Date of approval by the Company's Board of Directors	Date of approval by the Company's Board of Directors
Number of units	Determined at grant date, without any further changes	Determined at grant date, without any further changes	Subject to performance conditions, the number of units granted shall be adjusted depending on the total shareholder return compared to peers, as defined in the plan
Vesting of units	Units vest at a rate of 20% per year at the end of each calendar year following the grant date	Units vest in full three years following their grant date	Units vest in full at the end of the third calendar year following the grant date
Payment	Units are redeemable for cash by the Company within thirty days following the first anniversary of a participant's cessation of employment	Units are redeemable for cash by the Company no later than March 15 <sup>th</sup> of the year following the end of the vesting period	Units are redeemable for cash by the Company no later than two and a half months after the end of the performance period of such award. Performance period means the period starting on January 1 <sup>st</sup> of the calendar year during which the grant of such award was made and ending on the vesting date.
Redemption price	Average closing price per share on the Toronto Stock Exchange on the first anniversary of cessation of employment and the last trading day on the Toronto Stock Exchange of each of the 12 weeks preceding that date	Average closing price per share on the Toronto Stock Exchange on the five trading days preceding the vesting date	Average closing price per share on the Toronto Stock Exchange on the five trading days preceding the vesting date
Forfeiture	If a participant terminates his employment voluntarily for reasons other than death or retirement or if a participant is terminated for cause before the end of the vesting period, the units expire immediately on the date of termination with no payment being made	If a participant terminates his employment voluntarily for reasons other than death or retirement or if a participant is terminated for cause before the end of the vesting period, the units expire immediately on the date of termination with no payment being made	If a participant terminates his employment voluntarily for reasons other than death or retirement or if a participant is terminated for cause before the end of the vesting period, the units expire immediately on the date of termination with no payment being made
Other provisions	The units vest immediately in the event of death or if a participant is retiring, with payment being made on the date of the first anniversary following the participant's last day of employment	In the event of death or retirement of a participant before the end of the vesting period, the units vest on a <i>pro rata</i> basis, with payment being made no later than March 15 <sup>th</sup> of the year following the event	In the event of death or retirement of a participant before the end of the vesting period, the units vest on a <i>pro rata</i> basis, with payment being made no later than two and a half months following the event

The terms and conditions of the DSU plan are as follows: units are issued to Board Members of SNC-Lavalin Group Inc. at the end of each quarter. Each member is required to participate in the DSU plan by deferring at least 25% of their annual retainer. An additional number of units are also granted annually as determined by the Corporate Governance Committee of SNC-Lavalin Group Inc. All units issued vest immediately. When a member ceases to be a member of the Board of Directors, units are redeemed immediately in cash.

The table below presents the number of granted share units and the weighted average fair value per granted share unit for the years ended December 31, 2017 and 2016:

	2017		2016	
	NUMBER OF GRANTED SHARE UNITS	WEIGHTED AVERAGE FAIR VALUE PER SHARE UNIT (IN DOLLARS)	NUMBER OF GRANTED SHARE UNITS	WEIGHTED AVERAGE FAIR VALUE PER SHARE UNIT (IN DOLLARS)
2017 PSU plan	406,668	\$ 54.59	—	\$ —
2014 PSU plan	—	\$ —	394,115	\$ 47.24
2009 DSU plan	—	\$ —	15,848	\$ 46.94
RSU plan	356,557	\$ 54.59	559,665	\$ 47.40
DSU plan	32,988	\$ 55.50	30,845	\$ 48.34

## 23. SHARE CAPITAL (CONTINUED)

In 2015, the Company entered into derivative financial instruments with investment grade financial institutions to limit the Company's exposure to the variability of the units caused by fluctuations in its share price. The derivative financial instruments, the fair value of which fluctuates in accordance with the movement in the Company's share price, are required to be classified as FVTPL. As such, they are measured at fair value on the consolidated statement of financial position under "Other non-current financial assets" (see Note 17) if the fair value of a derivative financial instrument is favourable or under "Other non-current financial liabilities" if the fair value of a derivative financial instrument is unfavourable.

The compensation expense related to the share unit plans was \$41.9 million for the year ended December 31, 2017 (2016: \$29.9 million).

The total intrinsic value of the share unit plans' liabilities for which the participants' right to cash vested was \$42.5 million as at December 31, 2017 (2016: \$33.2 million), while the share unit plans' liabilities amounted to \$101.3 million as at December 31, 2017 (2016: \$92.5 million).

### D) REDEMPTION OF SHARES

In 2017, the Company announced that it had filed a notice to renew, for a 12-month period, its normal course issuer bid, which expired on June 5, 2017. In the notice, SNC-Lavalin stated that a maximum of 1,500,000 common shares may be purchased for cancellation on the open market. Purchases may commence on June 6, 2017 and will terminate no later than June 5, 2018. For the period from June 6, 2016 to June 5, 2017, the number of common shares subject to the issuer bid was 3,000,000 common shares.

There were no redemptions of shares in 2017 and 2016.

### E) WEIGHTED AVERAGE NUMBER OF OUTSTANDING SHARES – BASIC AND DILUTED

The weighted average number of outstanding shares in 2017 and 2016 used to calculate the basic and diluted earnings per share were as follows:

AT DECEMBER 31 (IN THOUSANDS)	2017	2016
Weighted average number of outstanding shares – basic	162,910	150,077
Dilutive effect of stock options	119	202
Weighted average number of outstanding shares – diluted	163,029	150,279

In 2017 and 2016, all outstanding stock options have been included in the computation of diluted earnings per share.

### F) DIVIDENDS

During the year ended December 31, 2017, the Company recognized as distributions to its equity shareholders dividends of \$177.9 million or \$1.092 per share (2016: \$156.1 million or \$1.04 per share).

## 24. OTHER COMPONENTS OF EQUITY

The Company has the following elements, net of income taxes, within its other components of equity at December 31, 2017 and 2016:

	DECEMBER 31 2017	DECEMBER 31 2016
Exchange differences on translating foreign operations	\$ 266,497	\$ 389,726
Available-for-sale financial assets	8,874	2,384
Cash flow hedges	(566)	6,695
Share of other comprehensive income (loss) of investments accounted for by the equity method	3,169	(39,788)
<b>Other components of equity</b>	<b>\$ 277,974</b>	<b>\$ 359,017</b>
Presented on the statement of financial position as follows:		
<b>Other components of equity</b>	<b>\$ 277,974</b>	<b>\$ 360,845</b>
<b>Other components of equity of asset held for sale</b> (Note 39)	<b>\$ –</b>	<b>\$ (1,828)</b>

- Exchange differences on translating foreign operations component represents exchange differences relating to the translation from the functional currencies of the Company's foreign operations into Canadian dollars. On disposal of a foreign operation, the cumulative translation differences are reclassified to net income as part of the gain or loss on disposal. Exchange differences also include gains and losses on hedging instruments, if any, relating to the effective portion of hedges of net investments of foreign operations, which are reclassified to net income on the disposal of the foreign operation.
- Available-for-sale financial assets component arises upon the revaluation of available-for-sale financial assets. When a revalued financial asset is sold, the portion of the component that relates to that financial asset, and is effectively realized, is recognized in net income. When a revaluated financial asset is impaired, the portion of the component that relates to that financial asset is recognized in net income.
- Cash flow hedges component represents hedging gains and losses recognized on the effective portion of cash flow hedges. The cumulative deferred gain or loss on the hedge is recognized in net income when the hedged transaction impacts net income, or is included as a basis adjustment to the non-financial hedged item, consistent with the applicable accounting policy.
- Share of other comprehensive income (loss) of investments accounted for by the equity method component represents the Company's share of the other comprehensive income (loss) from its investments accounted for by the equity method.



## 24. OTHER COMPONENTS OF EQUITY (CONTINUED)

The following table provides a reconciliation of each element of other components of equity for the years ended December 31, 2017 and 2016:

YEAR ENDED DECEMBER 31	2017	2016
Exchange differences on translating foreign operations:		
Balance at beginning of year	\$ 389,726	\$ 472,355
Current year losses	(112,979)	(102,422)
Reclassification to net income	(3,309)	11,488
Net investment hedge – current year gains (losses)	(6,941)	11,216
Income taxes relating to current year gains	–	(2,911)
Balance at end of year	266,497	389,726
Available-for-sale financial assets:		
Balance at beginning of year	2,384	1,768
Current year gains (losses) <sup>(1)</sup>	9,574	(22)
Income taxes relating to current year gains (losses)	(5,744)	(636)
Reclassification to net income <sup>(1)</sup>	2,660	1,274
Balance at end of year	8,874	2,384
Cash flow hedges:		
Balance at beginning of year	6,695	10,036
Current year gains	4,575	21,874
Income taxes relating to current year gains	(429)	(339)
Reclassification to net income	(15,819)	(34,033)
Income taxes relating to amounts reclassified to net income	1,721	9,157
Reclassification to goodwill (Note 6A)	2,691	–
Balance at end of year	(566)	6,695
Share of other comprehensive income (loss) of investments accounted for by the equity method:		
Balance at beginning of year	(39,788)	(44,146)
Current year share	4,214	(2,464)
Income taxes relating to current year share	(1,040)	468
Reclassification to net income	53,464	8,530
Income taxes relating to amounts reclassified to net income	(13,681)	(2,176)
Balance at end of year	3,169	(39,788)
<b>Other components of equity</b>	<b>\$ 277,974</b>	<b>\$ 359,017</b>
Presented on the statement of financial position as follows:		
<b>Other components of equity</b>	<b>\$ 277,974</b>	<b>\$ 360,845</b>
<b>Other components of equity of asset held for sale</b> (Note 39)	<b>\$ –</b>	<b>\$ (1,828)</b>

<sup>(1)</sup> In 2017, the gain arising on derivatives designated as hedging instruments in fair value hedges amounted to \$2.7 million (2016: \$1.3 million) and the loss arising on adjustments for the hedged item attributable to hedged risk in a designated fair value hedge accounting relationship amounted to \$2.7 million (2016: \$1.3 million).

### REMEASUREMENT RECOGNIZED IN OTHER COMPREHENSIVE INCOME

The following table provides changes in the cumulative amount of remeasurement gains (losses) recognized in other comprehensive income relating to defined benefit pension plans and other post-employment benefits for the years ended December 31, 2017 and 2016:

YEAR ENDED DECEMBER 31	2017			2016		
	BEFORE TAX	INCOME TAX	NET OF TAX	BEFORE TAX	INCOME TAX	NET OF TAX
Cumulative amount at January 1	\$ (74,020)	\$ 10,096	\$ (63,924)	\$ (33,519)	\$ 6,241	\$ (27,278)
Remeasurement recognized during the year:						
Defined benefit pension plans	21,807	(3,345)	18,462	(26,311)	942	(25,369)
Other post-employment benefits	37	1,527	1,564	(14,190)	2,913	(11,277)
	21,844	(1,818)	20,026	(40,501)	3,855	(36,646)
<b>Cumulative amount at December 31</b>	<b>\$ (52,176)</b>	<b>\$ 8,278</b>	<b>\$ (43,898)</b>	<b>\$ (74,020)</b>	<b>\$ 10,096</b>	<b>\$ (63,924)</b>

## 25. ACQUISITION OF NON-CONTROLLING INTEREST

In 2017, SNC-Lavalin signed an agreement to acquire the non-controlling interest of Saudi Arabia Kentz Co. LLC for total cash consideration of US\$45.8 million (CA\$59.5 million) and to introduce a new shareholder for this entity, ultimately increasing SNC-Lavalin's ownership interest in this subsidiary from 49% to 75%.

### Excess of the consideration paid over the carrying amount

YEAR ENDED DECEMBER 31	2017
Consideration paid	\$ 59,499
Carrying amount of the acquired non-controlling interest	(23,740)
<b>Excess of the consideration paid over the carrying amount before income taxes</b>	<b>35,759</b>
Income taxes	—
<b>Excess of the consideration paid over the carrying amount net of income taxes</b>	<b>\$ 35,759</b>

The excess of the consideration paid over the carrying amount of the acquired non-controlling interest of \$35.8 million is included in "Retained earnings" in the Company's consolidated statement of changes in equity for the year ended December 31, 2017.

The acquisition of the prior shareholder's shareholdings in Saudi Arabia Kentz Co. LLC resulted in the derecognition of non-controlling interest in the Company's subsidiary. Based on the contractual agreements with the new shareholder, the Company consolidates the results of this entity in full from the date of such transaction.

## 26. SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

YEAR ENDED DECEMBER 31	2017	2016
Selling expenses	\$ 264,558	\$ 194,837
General and administrative expenses	894,120	529,278
<b>Selling, general and administrative expenses</b>	<b>\$ 1,158,678</b>	<b>\$ 724,115</b>

## 27. RESTRUCTURING COSTS

In 2017, the Company continued its restructuring efforts related to the "STEP Change" program. This program was designed to make the Company more agile, customer-focused and allow the Company to further improve operational efficiency, including a realignment of its corporate and operating organization.

Also, in 2017, the Company continued its efforts under the "Operational Excellence" program, which is a long-term, structured approach that focuses on improving every aspect of the Company's business.

The Company incurred \$26.4 million of restructuring costs in 2017 (2016: \$115.4 million).

The restructuring costs recognized in 2017 and 2016 were mainly for severances.

## 28. NET FINANCIAL EXPENSES

YEAR ENDED DECEMBER 31

2017

2016

	FROM E&C	FROM CAPITAL INVESTMENTS	TOTAL	FROM E&C	FROM CAPITAL INVESTMENTS	TOTAL
Interest on debt:						
Recourse	\$ 41,496	\$ —	\$ 41,496	\$ 21,901	\$ —	\$ 21,901
Limited recourse	48,993	—	48,993	—	—	—
Non-recourse	—	20,567	20,567	—	27,123	27,123
Other	12,022	16	12,038	11,595	191	11,786
<b>Financial expenses</b>	<b>102,511</b>	<b>20,583</b>	<b>123,094</b>	<b>33,496</b>	<b>27,314</b>	<b>60,810</b>
Financial income	(10,938)	(10,350)	(21,288)	(9,363)	(13,123)	(22,486)
Net foreign exchange losses (gains)	16,257	(219)	16,038	3,793	—	3,793
<b>Financial income and net foreign exchange losses (gains)</b>	<b>5,319</b>	<b>(10,569)</b>	<b>(5,250)</b>	<b>(5,570)</b>	<b>(13,123)</b>	<b>(18,693)</b>
<b>Net financial expenses</b>	<b>\$ 107,830</b>	<b>\$ 10,014</b>	<b>\$ 117,844</b>	<b>\$ 27,926</b>	<b>\$ 14,191</b>	<b>\$ 42,117</b>

## 29. STATEMENTS OF CASH FLOWS

### A) OTHER RECONCILING ITEMS

The following table presents the items to reconcile net income to cash flows from operating activities presented in the statements of cash flows, for the year ended December 31:

	2017	2016
Depreciation of property and equipment and amortization of other non-current non-financial assets:		
From E&C	\$ 215,557	\$ 140,566
From Capital	—	2,533
Income taxes recognized in net income (Note 30)	102,382	13,419
Net financial expenses recognized in net income (Note 28)	117,844	42,117
Share-based expense (Note 23)	42,069	30,541
Income from Capital investments accounted for by the equity method	(184,819)	(182,844)
Dividends and distributions received from Capital investments accounted for by the equity method	156,876	162,389
Net change in provisions related to forecasted losses on certain contracts	(51,640)	(125,043)
Gain on disposals of Capital investments (Note 5A)	(42,078)	(55,875)
Remeasurement of a foreign exchange option (Note 6)	48,727	—
Restructuring costs recognized in net income (Note 27)	26,363	115,405
Restructuring costs paid	(85,893)	(109,051)
(Gain) loss from disposals of E&C businesses (Note 7)	(999)	37,133
Gain on disposal of the head office building (Note 14)	(115,101)	—
Other	(46,338)	(47,836)
<b>Other reconciling items</b>	<b>\$ 182,950</b>	<b>\$ 23,454</b>

## 29. STATEMENTS OF CASH FLOWS (CONTINUED)

### B) NET CHANGE IN NON-CASH WORKING CAPITAL ITEMS

The following table presents the items included in the net change in non-cash working capital related to operating activities presented in the statements of cash flows, for the year ended December 31:

	2017	2016
Decrease (increase) in trade receivables	\$ (30,035)	\$ 178,219
Decrease (increase) in contracts in progress	125,217	(246,719)
Decrease (increase) in inventories	11,571	(1,298)
Decrease in other current financial assets	110,408	357,339
Increase in other current non-financial assets	(121,563)	(104,661)
Decrease in trade payables	(248,364)	(226,718)
Increase (decrease) in downpayments on contracts	(109,719)	89,403
Decrease in deferred revenues	(334,319)	(150,186)
Decrease in other current financial liabilities	(20,591)	(19,748)
Increase (decrease) in other current non-financial liabilities	(23,698)	63,644
<b>Net change in non-cash working capital items</b>	<b>\$ (641,093)</b>	<b>\$ (60,725)</b>

### C) ADVANCES UNDER CONTRACT FINANCING ARRANGEMENTS

In 2016, the Company had non-recourse advances under financing arrangements secured by the projects' specific assets. SNC-Lavalin entered into these credit facilities with financial institutions for the financing of the EPC contracts related to Sainte-Justine University Hospital Centre and Evergreen Line rapid transit projects.

In 2016, the Company repaid in full the balance outstanding under these non-recourse credit facilities and such facilities were terminated according to the terms of the credit agreements.

### D) CHANGES ARISING FROM CASH FLOWS – RECOURSE DEBT

YEAR ENDED DECEMBER 31

	2017		
RECOURSE DEBT	INCREASE OF DEBT	REPAYMENT OF DEBT	PAYMENT FOR DEBT ISSUE COSTS
Revolving Facility	\$ 1,884,621	\$ (1,691,843)	\$ (5,552)
Term Facility	498,060	—	(2,615)
Credit facility and senior notes of Atkins	—	(498,331)	—
2020 Debentures	299,250	—	(504)
<b>Total</b>	<b>\$ 2,681,931</b>	<b>\$ (2,190,174)</b>	<b>\$ (8,671)</b>

## 29. STATEMENTS OF CASH FLOWS (CONTINUED)

### E) CHANGES IN LIABILITIES ARISING FROM FINANCING ACTIVITIES

	Recourse debt <sup>(1)</sup>	Limited recourse debt	Non-recourse debt from Capital investments <sup>(2)</sup>	Dividends declared to SNC-Lavalin shareholders	Other non- current financial liabilities <sup>(3)</sup>	Other non- current non- financial liabilities <sup>(3)</sup>
Balance at January 1, 2017	\$ 349,369	\$ –	\$ 493,582	\$ –	\$ 5,928	\$ 15,846
Changes arising from cash flows:						
Increase	2,681,931	1,500,000	5,971	–	2,008	10,853
Repayment	(2,198,845)	(26,648)	(5,969)	(177,948)	(5,679)	(2,832)
Total – changes arising from cash flows	(483,086)	1,473,352	2	(177,948)	(3,671)	8,021
Non-cash changes:						
Declaration of dividends to SNC-Lavalin shareholders	–	–	–	177,948	–	–
Effect of foreign currency exchange differences	(3,092)	–	906	–	(260)	34
Amortization of deferred financing costs and discounts	6,545	1,825	15	–	–	–
Reclassification of deferred financing costs and discounts previously included in “Other current non-financial assets”	(8,128)	–	–	–	–	–
Non-current portion of deferred tenant allowance related to the disposal of the head office building	–	–	–	–	–	29,466
Additions through a business combination	517,759	–	–	–	13,428	–
Disposal of a Capital investment accounted for by the consolidation method	–	–	(181,541)	–	–	–
<b>Balance at December 31, 2017</b>	<b>\$ 1,345,539</b>	<b>\$ 1,475,177</b>	<b>\$ 312,964</b>	<b>\$ –</b>	<b>\$ 15,425</b>	<b>\$53,367</b>

<sup>(1)</sup> Recourse short-term debt and recourse long-term debt were presented in the Company’s consolidated statements of financial position as follows:

	DECEMBER 31 2017	JANUARY 1 2017
Recourse short-term debt	\$ 318,757	\$ –
Recourse long-term debt	1,026,782	349,369
<b>Total</b>	<b>\$ 1,345,539</b>	<b>\$ 349,369</b>

<sup>(2)</sup> Non-recourse short-term debt and long-term debt from Capital investments were presented in the Company’s consolidated statements of financial position as follows:

	DECEMBER 31 2017	JANUARY 1 2017
Non-recourse short-term debt from Capital investments	\$ 15,566	\$ 21,011
Non-recourse long-term debt from Capital investments	297,398	472,571
<b>Total</b>	<b>\$ 312,964</b>	<b>\$ 493,582</b>

<sup>(3)</sup> Change arising from cash flows of other non-current financial liabilities and other non-current non-financial liabilities was presented in the financing activities in the Company’s consolidated statement of cash flows as follows:

YEAR ENDED DECEMBER 31	2017
Other non-current financial liabilities	\$ (3,671)
Other non-current non-financial liabilities	8,021
Other	407
<b>Total</b>	<b>\$ 4,757</b>

### 30. INCOME TAXES

#### A) DEFERRED INCOME TAX ASSET AND DEFERRED INCOME TAX LIABILITY

Deferred income taxes arising from temporary differences and unused tax losses can be summarized as follows:

	JANUARY 1 2017	Recognized in other comprehensive income	Recognized upon business combinations	Derecognized upon disposals of businesses and investments	Recognized in net income	Exchange differences and other charges	DECEMBER 31 2017
Current:							
Retentions on client contracts	\$ (47,927)	\$ —	\$ —	\$ —	\$ 15,575	\$ —	\$ (32,352)
Contracts in progress	(8,448)	—	(2,533)	—	877	(45)	(10,149)
Retentions on supplier contracts	33,104	—	—	—	(14,531)	—	18,573
Accrued employee compensation	13,477	—	31,493	—	(17,529)	671	28,112
Current liabilities	102,962	—	10,923	—	(30,476)	(1,908)	81,501
Other	232	—	(10,270)	—	19,420	(414)	8,968
Non-current:							
Property and equipment, and goodwill	(63,277)	—	(179,028)	—	36,424	2,445	(203,436)
Other non-current financial assets	(27,044)	—	—	11,431	(10,247)	—	(25,860)
Provisions	14,432	—	3,926	—	(19,213)	802	(53)
Capital investments accounted for by the equity or cost methods <sup>(1)</sup>	(157,800)	(20,465)	—	26,019	(14,859)	60,299	(106,806)
Pension plans and other post-employment benefits	15,519	(1,818)	84,212	—	(2,231)	6,151	101,833
Other	1,938	1,292	16,305	—	(1,139)	13,971	32,367
Unused tax losses	274,575	—	2,953	(1,563)	3,676	(4,013)	275,628
<b>Deferred income tax asset, net</b>	<b>\$ 151,743</b>	<b>\$ (20,991)</b>	<b>\$ (42,019)</b>	<b>\$ 35,887</b>	<b>\$ (34,253)</b>	<b>\$ 77,959</b>	<b>\$ 168,326</b>
Presented on the statement of financial position as follows:							
<b>Deferred income tax asset</b>	<b>\$ 421,461</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>\$ 545,551</b>
<b>Deferred income tax liability</b>	<b>\$ 269,718</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>\$ 377,225</b>

<sup>(1)</sup> In 2017, exchange differences and other charges of \$60.3 million include \$59.3 million of deferred taxes related to disposal group classified as held for sale.

### 30. INCOME TAXES (CONTINUED)

Deferred income taxes for the comparative period of 2016 can be summarized as follows:

	JANUARY 1 2016	Recognized in other comprehensive income	Derecognized upon disposals of businesses and investments	Recognized in net income	Exchange differences and other charges	DECEMBER 31 2016
Current:						
Retentions on client contracts	\$ (171,920)	\$ —	\$ —	\$ 123,993	\$ —	\$ (47,927)
Contracts in progress	(9,469)	—	—	1,014	7	(8,448)
Retentions on supplier contracts	68,741	—	—	(35,637)	—	33,104
Accrued employee compensation	9,286	—	(428)	4,619	—	13,477
Current liabilities	118,053	—	(1,003)	(13,607)	(481)	102,962
Other	(418)	—	(4)	634	20	232
Non-current:						
Property and equipment, and goodwill	(56,939)	—	77	(4,273)	(2,142)	(63,277)
Other non-current financial assets	(20,213)	—	—	(6,831)	—	(27,044)
Provisions	(30,721)	—	—	45,717	(564)	14,432
Capital investments accounted for by the equity or cost methods	(147,414)	(1,708)	—	(8,960)	282	(157,800)
Pension plans and other post- employment benefits	14,003	3,855	143	(1,132)	(1,350)	15,519
Other	(10,868)	5,271	—	7,505	30	1,938
Unused tax losses	401,172	—	(772)	(126,614)	789	274,575
<b>Deferred income tax asset, net</b>	<b>\$ 163,293</b>	<b>\$ 7,418</b>	<b>\$ (1,987)</b>	<b>\$ (13,572)</b>	<b>\$ (3,409)</b>	<b>\$ 151,743</b>

Presented on the statement of  
financial position as follows:

<b>Deferred income tax asset</b>	<b>\$ 436,817</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>\$ 421,461</b>
<b>Deferred income tax liability</b>	<b>\$ 273,524</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>\$ 269,718</b>

As at December 31, 2017, the Company had \$1,875.2 million (2016: \$1,725.4 million) of non-capital tax losses carried-forward of which \$1,213.0 million will expire in varying amounts from 2018 to 2038 (2016: \$1,251.0 million expiring from 2017 to 2037). As at December 31, 2017, a deferred income tax asset of \$275.6 million (2016: \$274.6 million) has been recognized on \$1,110.7 million (2016: \$1,086.7 million) of these losses. The deferred income tax assets are recognized only to the extent that it is probable that taxable income will be available against which the unused tax losses can be utilized. As at December 31, 2017, the Company had \$218.6 million of the unrecognized non-capital tax losses that will expire in varying amounts from 2018 to 2038 (2016: \$161.2 million expiring in varying amounts from 2017 to 2037).

As at December 31, 2017, the Company had \$100.7 million (2016: \$56.5 million) of capital tax losses carried-forward on which no deferred income tax asset has been recognized of which \$25.1 million will expire in 2031 and 2032 (2016: \$25.1 million expiring in 2031 and 2032), while the remaining capital tax losses have no expiry date.

As at December 31, 2017, a deferred income tax liability has not been recognized on taxable temporary differences of \$848.1 million (2016: \$978.3 million) associated with investments in subsidiaries, associates and interests in joint arrangements, as the Company controls the timing of the reversal and it is probable that the temporary differences will not reverse in the foreseeable future.

### 30. INCOME TAXES (CONTINUED)

#### B) INCOME TAXES

The relationship between the expected income taxes based on the Canadian effective tax rate of SNC-Lavalin at 26.6% (2016: 26.6%) and the reported income taxes in net income can be reconciled as follows:

YEAR ENDED DECEMBER 31	2017		2016	
	AMOUNT	%	AMOUNT	%
Income before income taxes	\$ 485,533		\$ 269,984	
Canadian tax rate for SNC-Lavalin		26.6		26.6
Expected income taxes	\$ 129,297		\$ 71,899	
Increase (decrease) resulting from:				
Effect of differences of foreign tax rates compared to Canadian rates	(27,449)	(5.7)	(26,857)	(9.9)
Effect of Canadian provincial tax rate differences	(1,503)	(0.3)	(1,269)	(0.4)
Effect of adjustments to deferred tax attributable to changes related to the U.S. Tax Reform	42,453	8.7	—	—
Net income and losses not affected by tax	3,818	0.8	22,237	8.2
Effect of benefit from a previous unrecognized tax loss used to reduce current tax expense	—	—	(11,208)	(4.2)
Effect of differences between accounting gain and taxable gain realized on disposal of the head office building	(17,282)	(3.6)	—	—
Effect of differences between accounting gain and taxable gain realized on disposal of SNCL Malta	—	—	(8,829)	(3.3)
Effect of differences between accounting gain and taxable gain realized from disposals of E&C businesses and Mayotte Airport	(135)	—	15,458	5.7
Effect of differences between accounting gain and taxable gain realized on disposals of Capital investments	(8,778)	(1.8)	—	—
Effect of reversal of a previous write-down of deferred income tax asset	—	—	(5,709)	(2.1)
Effect of write-down of previously recognized deferred income tax asset (liability)	6,533	1.3	2,870	1.1
Non-taxable income from certain Capital investments accounted for by the equity or cost methods	(41,806)	(8.6)	(38,945)	(14.4)
Other permanent differences for tax purposes	2,420	0.5	(508)	(0.2)
Other	14,814	3.2	(5,720)	(2.1)
<b>Income taxes at effective tax rate</b>	<b>\$ 102,382</b>	<b>21.1</b>	<b>\$ 13,419</b>	<b>5.0</b>

SNC-Lavalin's income taxes were comprised of the following:

YEAR ENDED DECEMBER 31	2017	2016
Current income taxes	\$ 68,129	\$ (153)
Deferred income taxes	34,253	13,572
<b>Income taxes</b>	<b>\$ 102,382</b>	<b>\$ 13,419</b>



## 31. FINANCIAL INSTRUMENTS

### A) CLASSIFICATION AND FAIR VALUE OF FINANCIAL INSTRUMENTS

The following tables present the carrying value of financial assets held by SNC-Lavalin at December 31, 2017 and December 31, 2016 by category and classification, with the corresponding fair value, when available:

AT DECEMBER 31	2017					
	CARRYING VALUE OF FINANCIAL ASSETS BY CATEGORY					
	FVTPL <sup>(1)</sup>	AVAILABLE-FOR-SALE	LOANS AND RECEIVABLES	DERIVATIVES USED FOR HEDGES	TOTAL	FAIR VALUE
Cash and cash equivalents	\$ 706,531	\$ —	\$ —	\$ —	\$ 706,531	\$ 706,531
Restricted cash	20,932	—	—	—	20,932	20,932
Trade receivables	—	—	1,445,859	—	1,445,859	1,445,859
Other current financial assets:						
Derivative financial instruments	—	—	—	37,967	37,967	37,967
Financial assets at FVTPL	5,271	—	—	—	5,271	5,271
Other current financial assets	—	—	399,262	—	399,262	399,262
Capital investments accounted for by the cost method:						
At fair value <sup>(2)</sup>	—	52,708	—	—	52,708	52,708
At cost <sup>(2)</sup>	—	2,350	—	—	2,350	See <sup>(2)</sup>
At amortized cost	—	—	556	—	556	556
Non-current portion of receivables under service concession arrangements <sup>(3)</sup>	—	—	273,340	—	273,340	291,238
Other non-current financial assets:						
Derivative financial instruments <sup>(4)</sup>	7,602	—	—	14,552	22,154	22,154
Other:						
At cost/amortized cost <sup>(3)</sup>	—	—	22,167	—	22,167	22,167
<b>Total</b>	<b>\$ 740,336</b>	<b>\$ 55,058</b>	<b>\$ 2,141,184</b>	<b>\$ 52,519</b>	<b>\$ 2,989,097</b>	
AT DECEMBER 31	2016					
	CARRYING VALUE OF FINANCIAL ASSETS BY CATEGORY					
	FVTPL <sup>(1)</sup>	AVAILABLE-FOR-SALE	LOANS AND RECEIVABLES	DERIVATIVES USED FOR HEDGES	TOTAL	FAIR VALUE
Cash and cash equivalents	\$ 1,055,484	\$ —	\$ —	\$ —	\$ 1,055,484	\$ 1,055,484
Restricted cash	55,577	—	—	—	55,577	55,577
Trade receivables	—	—	935,983	—	935,983	935,983
Other current financial assets:						
Derivative financial instruments	—	—	—	2,373	2,373	2,373
Other current financial assets	—	—	490,352	—	490,352	491,292
Capital investments accounted for by the equity method:						
At amortized cost	—	—	109,306	—	109,306	109,306
Capital investments accounted for by the cost method:						
At fair value <sup>(2)</sup>	—	43,098	—	—	43,098	43,098
At cost <sup>(2)</sup>	—	4,634	—	—	4,634	See <sup>(2)</sup>
At amortized cost	—	—	593	—	593	593
Non-current portion of receivables under service concession arrangements <sup>(3)</sup>	—	—	356,847	—	356,847	397,271
Other non-current financial assets:						
Restricted cash	6,939	—	—	—	6,939	6,939
Derivative financial instruments	31,248	—	—	—	31,248	31,248
Other:						
At cost/amortized cost <sup>(3)</sup>	—	—	20,336	—	20,336	20,336
<b>Total</b>	<b>\$ 1,149,248</b>	<b>\$ 47,732</b>	<b>\$ 1,913,417</b>	<b>\$ 2,373</b>	<b>\$ 3,112,770</b>	

<sup>(1)</sup> Fair value through profit or loss ("FVTPL"), comprised of financial assets classified as held for trading.

<sup>(2)</sup> These available-for-sale financial assets represent mainly equity instruments that do not have a quoted market price in an active market.

<sup>(3)</sup> For non-current portion of receivables under service concession arrangements and most of the other non-current financial assets other than at fair value, the Company uses the present value technique to determine the fair value.

<sup>(4)</sup> In 2017, the net loss on derivative financial instruments at FVTPL entered into in 2015 for the purpose of the Company's share unit plans amounted to \$3.8 million (2016: net gain of \$38.1 million), while the net gain on corresponding share unit plans' liabilities amounted to \$8.4 million (2016: net loss of \$23.5 million).

### 31. FINANCIAL INSTRUMENTS (CONTINUED)

The following tables present the carrying value of SNC-Lavalin's financial liabilities at December 31, 2017 and December 31, 2016 by category and classification, with the corresponding fair value, when available:

AT DECEMBER 31	2017			
	CARRYING VALUE OF FINANCIAL LIABILITIES BY CATEGORY			
	DERIVATIVES USED FOR HEDGES	OTHER FINANCIAL LIABILITIES	TOTAL	FAIR VALUE
Trade payables	\$ —	\$ 2,176,947	\$ 2,176,947	\$ 2,176,947
Downpayments on contracts	—	149,388	149,388	149,388
Other current financial liabilities:				
Derivative financial instruments	20,775	—	20,775	20,775
Other current financial liabilities	—	243,949	243,949	243,949
Provisions	—	52,519	52,519	5,519
Short-term debt and long-term debt <sup>(1)</sup> :				
Recourse	—	1,345,539	1,345,539	1,366,320
Limited recourse	—	1,475,177	1,475,177	1,475,177
Non-recourse from Capital investments	—	312,964	312,964	336,574
Other non-current financial liabilities	1,303	14,122	15,425	15,425
<b>Total</b>	<b>\$ 22,078</b>	<b>\$ 5,770,605</b>	<b>\$ 5,792,683</b>	

AT DECEMBER 31	2016			
	CARRYING VALUE OF FINANCIAL LIABILITIES BY CATEGORY			
	DERIVATIVES USED FOR HEDGES	OTHER FINANCIAL LIABILITIES	TOTAL	FAIR VALUE
Trade payables	\$ —	\$ 1,888,242	\$ 1,888,242	\$ 1,888,242
Downpayments on contracts	—	263,382	263,382	263,382
Other current financial liabilities:				
Derivative financial instruments	39,216	—	39,216	39,216
Other current financial liabilities	—	264,759	264,759	264,759
Provisions	—	103,791	103,791	103,791
Short-term debt and long-term debt <sup>(1)</sup> :				
Recourse	—	349,369	349,369	383,579
Non-recourse from Capital investments	—	493,582	493,582	541,637
Other non-current financial liabilities	—	5,928	5,928	5,928
<b>Total</b>	<b>\$ 39,216</b>	<b>\$ 3,369,053</b>	<b>\$ 3,408,269</b>	

<sup>(1)</sup> The fair value of short-term debt and long-term debt classified in the "other financial liabilities" category was determined using public quotations or the discounted cash flows method in accordance with current financing arrangements. The discount rates used correspond to prevailing market rates offered to SNC-Lavalin or to the Capital investments, depending on which entity has issued the debt instrument, for debt with the similar terms and conditions.

#### FINANCIAL INSTRUMENTS MEASURED AT FAIR VALUE

The methodology used to measure the Company's financial instruments accounted for at fair value is determined based on the following hierarchy:

LEVEL	BASIS FOR DETERMINATION OF FAIR VALUE	FINANCIAL INSTRUMENTS
Level 1	Quoted prices in active markets for identical assets or liabilities	None
Level 2	Inputs other than quoted prices included in Level 1 that are directly or indirectly observable for the asset or liability	Cash and cash equivalents, restricted cash, derivatives and life insurance policies, which are included in "Other current financial assets"
Level 3	Inputs for the asset or liability that are not based on observable market data	Available-for-sale equity investment, which is the Company's interest in Astoria Project Partners II LLC included in "Capital investments accounted for by the cost method"

### 31. FINANCIAL INSTRUMENTS (CONTINUED)

#### ASSETS AND LIABILITIES NOT MEASURED AT FAIR VALUE AND FOR WHICH THE FAIR VALUE IS DISCLOSED

The methodology used to determine the fair value of the following Company's assets and liabilities not measured at fair value is based on the following hierarchy:

LEVEL	BASIS FOR DETERMINATION OF FAIR VALUE	ASSETS AND LIABILITIES
Level 1	Quoted prices in active markets for identical assets or liabilities	None
Level 2	Inputs other than quoted prices included in Level 1 that are directly or indirectly observable for the asset or liability	Trade receivables, financial asset classified as "loans and receivables" (included in Capital investments accounted for by the equity or cost method), receivables under service concession arrangements, trade payables, downpayments on contracts, short-term debt and long-term debt, as well as the following assets and liabilities not measured at fair value: other current financial assets, other non-current financial assets, other current financial liabilities, provisions and other non-current financial liabilities
Level 3	Inputs for the asset or liability that are not based on observable market data	None

For the years ended December 31, 2017 and 2016, there were no changes in valuation techniques and in inputs used in the fair value measurements and there were no transfers between the levels of the fair value hierarchy.

#### B) NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT

NATURE OF RISK	DESCRIPTION
Credit risk	Risk that SNC-Lavalin will incur a financial loss if the other party to a financial instrument fails to discharge an obligation. The maximum exposure to credit risk for SNC-Lavalin at the end of a given period usually corresponds to the carrying amount of its financial assets exposed to such risk, as presented in Note 31A.
Liquidity risk	Possibility that SNC-Lavalin will encounter difficulties in meeting the obligations associated with its financial liabilities
Market risk	Variability in the fair value or future cash flows of a financial instrument caused by a change in market prices in items such as currency rates, interest rates and equity prices

#### CREDIT RISK

For SNC-Lavalin, credit risk arises from:

- i) Cash and cash equivalents, and restricted cash, which are invested in liquid and high-grade financial instruments, based on SNC-Lavalin's investment policy.
- ii) Derivative financial instruments with a favourable fair value, which contain an inherent credit risk relating to default on obligations by the counterparty. This credit risk is reduced by entering into such contracts with high-grade financial institutions, which are expected to satisfy their obligations under the contracts.
- iii) Trade receivables, as detailed in Note 9. A given client may represent a material portion of SNC-Lavalin's consolidated revenues in any given year due to the size of a particular project and the progress accomplished on such project.

The Company's objective is to reduce credit risk by ensuring collection of its trade receivables on a timely basis. The amounts of trade receivables presented in the consolidated statements of financial position are net of an allowance for doubtful accounts, estimated by the Company and based, in part, on the age of specific receivable balance and the current and expected collection trends. When assessing the credit risk associated with its trade receivables, the Company also considers the other financial and non-financial assets and liabilities recognized with the same client or within the same project to provide additional indications on the Company's exposure to credit risk. As such, in addition to the age of its trade receivables, the Company also considers the age of its contracts in progress, as well as the existence of any deferred revenue or downpayments on contracts on the same project or with the same client.

## 31. FINANCIAL INSTRUMENTS (CONTINUED)

- iv) Other current financial assets, as detailed in Note 11, and other non-current financial assets, as detailed in Note 17. The current and non-current portions of receivables under service concession arrangements are within normal terms of payment and there were no significant amounts that were past due as at December 31, 2017 and 2016.
- v) The financial asset classified as “Loans and Receivables” included in “Capital investments accounted for by the equity method”, which consisted of a subordinated loan receivable from a Capital investment as at December 31, 2016 (Note 5). The subordinated loan receivable from a Capital investment was within normal terms of payment and there were no significant amounts that were past due as at December 31, 2016.

### LIQUIDITY RISK

SNC-Lavalin monitors its liquidity risk arising from financial instruments on an ongoing basis by ensuring that it has access to sufficient resources to meet its obligations.

The Company’s liquidity is generally provided by available cash and cash equivalents, cash generated from operations, credit facilities and access to capital markets, as needed. Due to the nature of the Company’s activities, the fact that its operations are conducted through multiple entities and joint operations and that it operates in many countries, the Company’s cash and cash equivalents are distributed across numerous locations. In order to manage its cash needs and reserves, the Company is part of various pooling agreements with financial institutions, may transfer cash balances between subsidiaries, joint arrangements or investees and use credit facilities to meet the capital requirements of certain projects or other cash disbursements.

SNC-Lavalin’s consolidated statement of financial position included \$328.9 million at December 31, 2017 (2016: \$515.3 million) of liabilities from Capital investments that are accounted for by the consolidation method. These liabilities, which are non-recourse to the Company, are to be repaid by the Capital investments and are secured by the respective concession’s assets, including \$292.0 million of financial assets at December 31, 2017 (2016: \$482.2 million), and by SNC-Lavalin’s shares or units in such concession investments. As such, the actual book value at risk for SNC-Lavalin, assuming its Capital investments accounted for by the consolidation method were unable to meet their obligations, corresponds to the carrying amount invested in these entities.

SNC-Lavalin’s future principal payments on its short-term debt and long-term debt are presented in Note 21.

### I) MATURITY ANALYSIS OF FINANCIAL LETTERS OF CREDIT

A draw on letters of credit or bank guarantees (Note 31C) by one or more third parties could, among other things, significantly reduce the Company’s cash position and have a material adverse effect on its business and results of operations. The following table presents a maturity analysis for the financial letters of credit outstanding as at December 31, 2017 and December 31, 2016:

MATURITY	DECEMBER 31 2017	DECEMBER 31 2016
Not later than 1 year	\$ 257,064	\$ 221,147
Later than 1 year and not later than 5 years	22,249	25,015
Later than 5 years	919	523
	<b>\$ 280,232</b>	<b>\$ 246,685</b>

### II) MATURITY ANALYSIS OF TRADE PAYABLES

As at December 31, 2017, 99% (2016: 96%) of the outstanding balance of “Trade payables” of \$2,176.9 million (2016: \$1,888.2 million) had a maturity of not later than 1 year.

### III) MATURITY ANALYSIS OF OTHER FINANCIAL LIABILITIES

The “Downpayments on contracts” are contractually agreed advance payments made by clients that are deducted from future billings to such clients as work is performed and do not usually have a fixed contractual maturity. This liability is reversed based on the stage of completion method over the duration of a contract.

The “Retentions on supplier contracts” included in “Other current financial liabilities” (Note 19) are short-term liabilities the settlement of which is usually determined by the achievement of contractual milestones on projects and usually do not have a fixed contractual maturity.

## 31. FINANCIAL INSTRUMENTS (CONTINUED)

### MARKET RISK

#### I) CURRENCY RISK

SNC-Lavalin's foreign currency risk arises from arrangements in currencies other than its reporting currency and from the net assets (liabilities) of its foreign operations.

Foreign currency risk is managed by the Company by matching, when possible, the cash receipts in a foreign currency and the cash disbursements in the same foreign currency, for revenue-generating projects in which foreign currencies are involved. Derivative financial instruments with banks, usually forward foreign exchange contracts, are also used to hedge the cash flows in foreign currencies.

The following table summarizes the major forward foreign exchange contracts that were outstanding, for which SNC-Lavalin has committed to buy or sell foreign currencies:

AT DECEMBER 31, 2017			AT DECEMBER 31, 2016		
BUY	SELL	MATURITY	BUY	SELL	MATURITY
CA\$1,923,190	US\$ 1,509,872	2018-2022	CA\$ 657,469	US\$ 514,896	2017-2021
CA\$ 33,690	€ 21,939	2018-2022	CA\$ 47,819	€ 32,936	2017-2021
US\$ 609,937	CA\$ 779,347	2018-2021	US\$ 114,339	CA\$ 154,206	2017-2021
€ 94,165	CA\$ 141,758	2018-2021	€ 110,324	CA\$ 162,155	2017-2021
CA\$ 164,638	£ 96,953	2018	CA\$ 672	£ 400	2017
AU\$ 184,500	CA\$ 179,834	2018	AU\$ 64,000	CA\$ 62,783	2017
£ 74,266	CA\$ 127,430	2018	£ 859	CA\$ 1,738	2018
€ 73,515	US\$ 88,064	2018-2019	€ 2,325	US\$ 2,444	2017

As at December 31, 2017, the forward foreign exchange contracts used for hedging purposes by the Company had a net favourable fair value of \$25.3 million (2016: unfavourable fair value of \$36.8 million). The majority of the forward foreign exchange contracts that were outstanding at that date were to either buy or sell foreign currencies against the Canadian dollar.

#### CURRENCY SENSITIVITY ANALYSIS

The following impact on equity for the year ended December 31, 2017 has been calculated from the Company's net assets (liabilities) denominated in US dollars, Saudi Arabian riyals and British pounds, from derivative financial instruments used to hedge the exposure to US dollars, Saudi Arabian riyals and British pounds and from investments made in foreign operations.

		IMPACT ON EQUITY		
		CA\$/US\$ <sup>(2), (3)</sup>	CA\$/SAR <sup>(2), (4)</sup>	CA\$/GBP <sup>(2), (5)</sup>
Increase (decrease)	10% appreciation in the Canadian dollar <sup>(1)</sup>	\$ (232,050)	\$ (45,135)	\$ (61,913)
Increase (decrease)	10% depreciation in the Canadian dollar <sup>(1)</sup>	\$ 232,050	\$ 45,135	\$ 61,913

<sup>(1)</sup> Assuming all other variables remain the same.

<sup>(2)</sup> The Company's exposure to other currencies is not significant.

<sup>(3)</sup> Includes mainly \$255.0 million of change in exchange differences on translating foreign operations.

<sup>(4)</sup> Includes mainly \$43.9 million of change in exchange differences on translating foreign operations.

<sup>(5)</sup> Includes mainly \$73.2 million of change in exchange differences on translating foreign operations.

As at December 31, 2017, the 10% appreciation in the Canadian dollar comparing to: i) the US dollar would increase the Company's net income by \$8.2 million (10% depreciation in the Canadian dollar comparing to the US dollar would decrease the Company's net income by \$8.2 million); ii) the Saudi Arabian rial would decrease the Company's net income by \$1.2 million (10% depreciation in the Canadian dollar comparing to the Saudi Arabian rial would increase the Company's net income by \$1.2 million); and iii) the British pound would decrease the Company's net income by \$1.3 million (10% depreciation in the Canadian dollar comparing to the British pound would increase the Company's net income by \$1.3 million).

## 31. FINANCIAL INSTRUMENTS (CONTINUED)

### II) INTEREST RATE RISK

Cash and cash equivalents, and restricted cash, usually involve limited interest rate risk due to their short-term nature.

#### NON-RECOURSE LONG-TERM DEBT FROM CAPITAL INVESTMENTS

Unlike E&C activities, Capital investments are often capital intensive due to the ownership of assets that are financed mainly with project-specific debt, which is usually non-recourse to the general credit of the Company. These investments usually reduce their exposure to interest rate risk by entering into fixed-rate financing arrangements or by hedging the variability of interest rates through derivative financial instruments. Fixing the interest rates gives the Capital investments stable and predictable financing cash outflows, which are usually structured to match the expected timing of their cash inflows.

#### LIMITED RECOURSE DEBT

SNC-Lavalin's limited recourse debt bears interest at a variable rate which exposes the Company to the interest rate risk.

#### RECOURSE SHORT-TERM DEBT EXCLUDING CAPITAL INVESTMENTS

SNC-Lavalin's recourse short-term debt bears interest at a variable rate which exposes the Company to interest rate risk.

#### RECOURSE LONG-TERM DEBT EXCLUDING CAPITAL INVESTMENTS

SNC-Lavalin's debentures bear interest at a fixed rate and are measured at amortized cost, therefore, the Company's net income is not exposed to a change in interest rates on these financial liabilities.

SNC-Lavalin's Term Facility bears interest at a variable rate which exposes the Company to interest rate risk.

#### INTEREST RATE SENSITIVITY ANALYSIS

For floating rate debt, the analysis is prepared assuming the amount of the debt outstanding at the end of the reporting period was outstanding for the whole year. A 1% increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 1% higher/lower of the base rate and all other variables were held constant, the Company's net income for the year ended December 31, 2017 would decrease/increase by \$16.2 million. This is mainly attributable to the Company's exposure to interest rates on its variable rate borrowings.

The Company's sensitivity to interest rates has increased during the current year mainly due to increase in variable rate debt instruments.

### III) EQUITY PRICE RISK

SNC-Lavalin limits its exposure arising from the share unit plans caused by fluctuations in its share price, through financial arrangements with investment high-grade financial institutions described in Note 23C.

### C) LETTERS OF CREDIT

Under certain circumstances, SNC-Lavalin provides bank letters of credit as collateral for the fulfillment of contractual obligations, including guarantees for performance, advance payments, contractual retentions and bid bonds. Certain letters of credit decrease in relation to the percentage of completion of projects. As at December 31, 2017, SNC-Lavalin had outstanding letters of credit of \$1,907.0 million (2016: \$2,190.7 million).

## 32. CAPITAL MANAGEMENT

SNC-Lavalin's main objective when managing its capital is to maintain an adequate balance between: i) having sufficient capital for financing net asset positions, maintaining satisfactory bank lines of credit and capacity to absorb project net retained risks, while at the same time, ii) maximizing return on equity.

The Company defines its capital as its equity attributable to SNC-Lavalin shareholders excluding other components of equity plus its recourse debt. The Company excludes other components of equity from its definition of capital because this element of equity results in part from the translation into Canadian dollars of its foreign operations having a different functional currency, and from the accounting treatment of cash flow hedges, including its accumulated share of other comprehensive income of investments accounted for by the equity method. These amounts are not representative of the way the Company evaluates the management of its foreign currency risk and interest risk. Accordingly, the other components of equity are not representative of the Company's financial position.

The Company does not consider non-recourse and limited recourse debt when monitoring its capital because such debt results from the consolidation of certain Capital investments or holding entities held by the Company. As such, the lenders of such debt do not have recourse to the general credit of the Company, but rather to the specific assets of the Capital investments or investment in Capital investments they finance. The Company's investments and underlying assets in its Capital investments accounted for by the consolidation or equity methods may be at risk, however, if such investments or holding entities were unable to repay their long-term debt.

The Company's objective is to maintain a recourse debt-to-capital ratio below a ratio of 30:70. The Company's recourse debt-to-capital ratio for the years ended December 31, 2017 and 2016 was as follows:

	DECEMBER 31 2017	DECEMBER 31 2016
Recourse debt	\$ 1,345,539	\$ 349,369
Equity attributable to SNC-Lavalin shareholders	\$ 5,225,131	\$ 3,873,222
Less: Other components of equity	277,974	359,017
Plus: Recourse debt	1,345,539	349,369
Total amount of capital	\$ 6,292,696	\$ 3,863,574
<b>Recourse debt-to-capital ratio</b>	<b>21:79</b>	<b>9:91</b>

The Company has paid quarterly dividends for 28 consecutive years and has increased its yearly dividend paid per share over each of the past 17 years. Dividend policy is determined by the Board of Directors of the Company.

### COVENANTS

The Company's unsecured recourse 2020 debentures (the "2020 debentures") and 2019 debentures (the "2019 debentures") are committed and subject to affirmative and negative covenants, as defined in the debentures agreements.

The Company's Credit Facility is committed and subject to affirmative, negative and financial covenants, including a requirement to maintain at all times, on a rolling 12-month basis, a net recourse debt to earnings before interest, taxes, depreciation and amortization ratio, as defined in the Credit Agreement, not exceeding a certain limit.

The term "net recourse debt to earnings before interest, taxes, depreciation and amortization ratio" is defined in the Credit Agreement and does not correspond to the Company's metrics as presented above and/or to the specific terms used in the Management's Discussion and Analysis for the year ended December 31, 2017.

The CDPQ Loan is subject to affirmative and negative covenants, as well as financial covenants, notably not to exceed, on a rolling twelve-month and consolidated basis, a maximum net recourse debt to EBITDA ratio, as defined under the CDPQ Loan agreement, on two consecutive quarters, starting six full quarters after the initial funding date.

In case of an event of default, the 2020 debenture, the 2019 debentures, the Revolving Facility, the Term Facility and the CDPQ Loan are subject to customary accelerated repayment terms.

In 2017, the Company complied with all of the covenants related to its 2020 debentures, 2019 debentures, its Credit Facility and its CDPQ Loan.

### 33. PENSION PLANS, OTHER LONG-TERM BENEFITS AND OTHER POST-EMPLOYMENT BENEFITS

#### A) PENSION PLANS

SNC-Lavalin has defined contribution and defined benefit pension plans. The total cash amount paid by SNC-Lavalin for its pension plans, consisting of contributions to its defined contribution and defined benefit pension plans, was \$125.6 million in 2017 (2016: \$60.2 million).

#### DEFINED CONTRIBUTION PENSION PLANS

SNC-Lavalin's contributions to its defined contribution plans are recorded as expenses in the year in which they are incurred and totalled \$86.9 million in 2017 (2016: \$53.3 million).

#### DEFINED BENEFIT PENSION PLANS

SNC-Lavalin has a number of defined benefit pension plans, which are mostly closed to new entrants, and that provide pension benefits based on length of service and final pensionable earnings. An individual actuarial valuation is performed every year for two plans and at least every three years for the remaining plans. The measurement date used for the benefit obligation and plan assets is December 31 of each year. All SNC-Lavalin's defined benefit pension plans are partly funded, except for two plans, of which one plan is unfunded and one plan is secured by a letter of credit.

The defined benefit plans are administrated by committees composed of a number of representatives from employer's representatives, active employees, inactive employees and independent members. Members of the committees are required by law and by their articles of association to act in the best interest of the pension plans and all their relevant stakeholders, i.e. active employees, inactive employees, retirees and employers. The pension plan committees are responsible for the investment policy with regard to the assets of the pension plans, which are held by a trustee legally separated from SNC-Lavalin.

SNC-Lavalin's defined benefit pension plans typically expose the Company to actuarial risks such as: investment risk, interest rate risk, compensation risk and longevity risk.

NATURE OF RISK	DESCRIPTION
Investment risk	The present value of the defined benefit pension plan obligation is calculated using a discount rate determined by reference to high quality corporate bond yields; if the return on the plans' assets is below this rate, it will create a plan deficit.
Interest risk	A decrease in the bond interest rate will increase the plans' liabilities; however, this will be partially offset by an increase in the return on the plans' debt securities.
Compensation risk	The present value of the defined benefit pension plan obligation is calculated by reference to the final pensionable earnings of the plans' participants.
Longevity risk	The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of the plans' participants both during and after their employment. An increase in the life expectancy of the plans' participants will increase the plans' liability.

The two main defined benefit schemes of the Company are the Atkins Pension Plan and the U.K. Railways Pension Scheme (the "Railways Pension Scheme"), both of which are funded final salary schemes in the U.K. The latest actuarial valuations were performed on March 31, 2016 for the Atkins Pension Plan and on December 31, 2013 for the Railways Pension Scheme.



### 33. PENSION PLANS, OTHER LONG-TERM BENEFITS AND OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

The following table sets forth the change in pension benefit obligation and pension plan assets, as well as the funded status of SNC-Lavalin's defined benefit pension plans for the year ended December 31, 2017:

AT DECEMBER 31, 2017	ATKINS PENSION PLAN	RAILWAYS PENSION SCHEME	OTHER PLANS	TOTAL
<b>Change in pension benefit obligation:</b>				
Pension benefit obligation at beginning of year	\$ –	\$ 141,399	\$ 180,637	\$ 322,036
Acquisition of Atkins	2,970,511	520,950	124,797	3,616,258
Current service cost	167	3,154	423	3,744
Interest cost	35,932	10,605	6,357	52,894
Past service cost resulting from a plan amendment	–	–	(12,023)	(12,023)
Benefits paid	(106,630)	(10,856)	(12,472)	(129,958)
Contributions by plan participants	–	1,652	–	1,652
Remeasurement:				
Actuarial (gains) losses arising from changes in demographic assumptions	59,054	(12,415)	(2,164)	44,475
Actuarial losses arising from changes in financial assumptions	52,899	9,619	214	62,732
Actuarial losses arising from experience adjustments	13,475	10,863	1,866	26,204
Effect of foreign currency exchange differences	28,155	8,757	6,804	43,716
<b>Pension benefit obligation at end of year</b>	<b>\$ 3,053,563</b>	<b>\$ 683,728</b>	<b>\$ 294,439</b>	<b>\$ 4,031,730</b>
<b>Change in pension plan assets:</b>				
Fair value of pension plan assets at beginning of year	\$ –	\$ 89,841	\$ 135,541	\$ 225,382
Acquisition of Atkins	2,603,742	391,176	139,007	3,133,925
Interest income	32,938	7,453	5,489	45,880
Remeasurement:				
Return on plan assets (excluding interest income)	135,908	14,915	2,921	153,744
Administration costs	–	(424)	(328)	(752)
Benefits paid	(106,630)	(10,856)	(12,472)	(129,958)
Contributions by the employer	28,779	3,548	6,356	38,683
Contributions by plan participants	–	1,652	–	1,652
Effect of foreign currency exchange differences	25,581	6,232	5,016	36,829
<b>Fair value of pension plan assets at end of year</b>	<b>\$ 2,720,318</b>	<b>\$ 503,537</b>	<b>\$ 281,530</b>	<b>\$ 3,505,385</b>

AT DECEMBER 31, 2017	ATKINS PENSION PLAN	RAILWAYS PENSION SCHEME	OTHER PLANS	TOTAL
<b>Funded status reflected in the statement of financial position:</b>				
Present value of pension benefit obligation	\$ 3,053,563	\$ 683,728	\$ 294,439	\$ 4,031,730
Fair value of pension plan assets	2,720,318	503,537	281,530	3,505,385
Funded status	333,245	180,191	12,909	526,345
Additional liability due to minimum funding requirements	–	–	2,773	2,773
<b>Net accrued pension benefit liability</b>	<b>\$ 333,245</b>	<b>\$ 180,191</b>	<b>\$ 15,682</b>	<b>\$ 529,118</b>

Presented on the statement of financial position as follows:

<b>Other non-current non-financial assets</b> (Note 18)	<b>\$ 24,171</b>
<b>Non-current portion of provisions</b>	<b>\$ 553,289</b>

### 33. PENSION PLANS, OTHER LONG-TERM BENEFITS AND OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

The following table sets forth the change in pension benefit obligation and pension plan assets, as well as the funded status of SNC-Lavalin's defined benefit pension plans for the year ended December 31, 2016:

AT DECEMBER 31	2016
<b>Change in pension benefit obligation:</b>	
Pension benefit obligation at beginning of year	\$ 318,636
Current service cost	1,119
Interest cost	10,270
Benefits paid	(16,042)
Contributions by plan participants	787
Remeasurement:	
Actuarial (gains) losses arising from changes in financial assumptions	44,278
Actuarial (gains) losses arising from experience adjustments	(3,106)
Effect of foreign currency exchange differences	(33,906)
<b>Pension benefit obligation at end of year</b>	<b>\$ 322,036</b>
<b>Change in pension plan assets:</b>	
Fair value of pension plan assets at beginning of year	\$ 238,412
Interest income	7,806
Remeasurement:	
Return on plans assets (excluding interest income)	11,281
Administration costs	(594)
Benefits paid	(16,042)
Contributions by the employer	6,886
Contributions by plan participants	787
Effect of foreign currency exchange differences	(23,154)
<b>Fair value of pension plans assets at end of year</b>	<b>\$ 225,382</b>

AT DECEMBER 31	2016
<b>Funded status reflected in the statement of financial position:</b>	
Present value of the pension benefit obligation	\$ 322,036
Fair value of pension plan assets	225,382
Funded status	96,654
Effect of the asset ceiling from remeasurement <sup>(1)</sup>	570
Additional liability due to minimum funding requirements	3,533
<b>Net accrued pension benefit liability</b>	<b>\$ 100,757</b>

<sup>(1)</sup> The economic benefit available has been determined as a reduction in future contributions. It represents the present value of the future service cost for each period, excluding amounts borne by plan participants, over the expected remaining life of the plan. The assumptions used to determine the future service costs are consistent with those used to determine the defined benefit pension obligation.

SNC-Lavalin's net defined benefit pension costs recognized in net income were comprised of:

YEAR ENDED DECEMBER 31, 2017	ATKINS PENSION PLAN	RAILWAYS PENSION SCHEME	OTHER PLANS	TOTAL
Current service cost	\$ 167	\$ 3,154	\$ 423	\$ 3,744
Net interest expense	2,994	3,152	1,012	7,158
Administration costs	—	424	328	752
Past service cost resulting from a plan amendment	—	—	(12,023)	(12,023)
<b>Components of (reversal of) benefit pension costs recognized in net income</b>	<b>\$ 3,161</b>	<b>\$ 6,730</b>	<b>\$ (10,260)</b>	<b>\$ (369)</b>

  

YEAR ENDED DECEMBER 31, 2016	TOTAL
Current service cost	\$ 1,119
Net interest expense	2,731
Administration costs	594
<b>Components of benefit pension costs recognized in net income</b>	<b>\$ 4,444</b>

### 33. PENSION PLANS, OTHER LONG-TERM BENEFITS AND OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

SNC-Lavalin's net defined benefit pension costs recognized in other comprehensive income were comprised of:

YEAR ENDED DECEMBER 31, 2017	ATKINS PENSION PLAN	RAILWAYS PENSION SCHEME	OTHER PLANS	TOTAL
Remeasurement on the net defined benefit liability:				
Return on plan assets (excluding interest income)	\$ (135,908)	\$ (14,915)	\$ (2,921)	\$ (153,744)
Actuarial (gains) losses arising from changes in demographic assumptions	59,054	(12,415)	(2,164)	44,475
Actuarial losses arising from changes in financial assumptions	52,899	9,619	214	62,732
Actuarial losses arising from experience adjustments	13,475	10,863	1,866	26,204
Effect of the asset ceiling from remeasurement	—	—	(590)	(590)
Variation in liability due to minimum funding requirements	—	—	(884)	(884)
<b>Components of reversal of benefit pension costs recognized in other comprehensive income</b>	<b>\$ (10,480)</b>	<b>\$ (6,848)</b>	<b>\$ (4,479)</b>	<b>\$ (21,807)</b>

YEAR ENDED DECEMBER 31, 2016	TOTAL
Remeasurement on the net defined benefit liability:	
Return on plan assets (excluding interest income)	\$ (11,281)
Actuarial losses arising from changes in demographic assumptions	—
Actuarial losses arising from changes in financial assumptions	44,278
Actuarial gains arising from experience adjustments	(3,106)
Effect of the asset ceiling from remeasurement	(3,423)
Variation in liability due to minimum funding requirements	(157)
<b>Components of benefit pension costs recognized in other comprehensive income</b>	<b>\$ 26,311</b>

SNC-Lavalin expects to make contributions of \$84.9 million in 2018 to its defined benefit pension plans.

The following table presents the fair value of the major categories of assets of SNC-Lavalin's defined benefit pension plans:

	ATKINS PENSION PLAN	RAILWAYS PENSION SCHEME	OTHER PLANS	DECEMBER 31 2017	DECEMBER 31 2016
<b>Asset category</b>					
Equity securities	\$ 737,336	\$ 245,536	\$ 27,763	\$ 1,010,635	\$ 85,179
Debt securities	1,597,251	175,388	246,319	2,018,958	140,203
Other <sup>(1)</sup>	385,731	82,613	7,448	475,792	—
<b>Total</b>	<b>\$ 2,720,318</b>	<b>\$ 503,537</b>	<b>\$ 281,530</b>	<b>\$ 3,505,385</b>	<b>\$ 225,382</b>

<sup>(1)</sup> As at December 31, 2017, the asset category "Other" includes mainly property and cash.

The fair values of the above equity and debt instruments are mainly determined based on quoted prices in active markets.

The following is a summary of significant weighted average assumptions used in measuring SNC-Lavalin's accrued pension benefit obligation as at December 31, 2017:

	ATKINS PENSION PLAN	RAILWAYS PENSION SCHEME	OTHER PLANS
<b>Accrued pension benefit obligation</b>			
Discount rate	2.40%	2.44%	2.54%
Rate of compensation increase <sup>(2)</sup>	3.10%	3.10%	1.87%
Inflation <sup>(3)</sup>	3.10%	3.10%	2.25%
Longevity at age 65 for current pensioners			
Men	23.3 years	23.1 years	23.3 years
Women	24.5 years	24.5 years	25.2 years
Longevity at age 65 for future pensioners (current age 45)			
Men	24.7 years	24.5 years	24.7 years
Women	26.0 years	26.0 years	26.6 years

<sup>(2)</sup> The weighted average rate of compensation increase excluding pension plans for which benefits are not linked to future salary levels represented 2.85% as at December 31, 2017.

<sup>(3)</sup> The inflation assumption shown for Atkins Pension Plan and the Railways Pension Scheme is for the Retail Price Index. The assumption for the Consumer Price Index was 2.10%.

### 33. PENSION PLANS, OTHER LONG-TERM BENEFITS AND OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

The following is a summary of significant weighted average assumptions used in measuring SNC-Lavalin's accrued pension benefit obligation as at December 31, 2016:

DECEMBER 31  
2016

#### Accrued pension benefit obligation

Discount rate	2.82%
Rate of compensation increase <sup>(1)</sup>	2.36%

<sup>(1)</sup> The weighted average rate of compensation increase excluding a pension plan for which benefits are not linked to future salary levels represented 3.26% as at December 31, 2016.

The sensitivity analysis below was determined based on reasonable possible changes of the respective assumptions occurring at December 31, 2017, while holding all other assumptions constant.

If the discount rate is 1% higher (lower), the defined benefit pension obligation would decrease by an estimated amount of \$736.4 million (increase by an estimated amount of \$749.0 million).

If the rate of compensation increase is 1% higher (lower), the defined benefit pension obligation would increase by an estimated amount of \$20.4 million (decrease by an estimated amount of \$20.1 million).

If the inflation increase is 1% higher (lower), the defined benefit pension obligation would increase by an estimated amount of \$517.7 million (decrease by an estimated amount of \$510.4 million).

If the longevity increases by 1 year, the defined benefit pension obligation would increase by an estimated amount of \$141.9 million.

The sensitivity analyses presented above may not be representative of the actual change in the defined benefit pension obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated. Furthermore, in presenting the above sensitivity analyses, the present value of the defined benefit pension obligation was calculated using the projected unit credit method at the end of the reporting period, which is the same method applied in calculating the defined benefit obligation liability recognized in the statement of financial position.

The weighted average duration of the pension benefit obligation as at December 31, 2017 was 20.0 years for Atkins Pension Plan, 16.6 years for Railways Pension Scheme and 17.7 years for the other plans (2016: 16.7 years for other plans).

#### B) OTHER LONG-TERM BENEFITS AND OTHER POST-EMPLOYMENT BENEFITS

SNC-Lavalin has a number of other long-term benefit and other post-employment benefit plans, which are all defined benefit plans and include mainly termination indemnities, medical and dental care benefits, and life insurance benefits. SNC-Lavalin's other long-term benefit and other post-employment benefit plans are unfunded plans.

The following table sets forth the change in obligation of SNC-Lavalin's other long-term benefit and other post-employment benefit plans:

AT DECEMBER 31	2017	2016
<b>Change in obligation:</b>		
Obligation at beginning of year	\$ 49,703	\$ 49,362
Acquisition of Atkins	37,449	–
Current service cost	12,852	12,537
Past service cost	(177)	1,854
Interest cost	3,189	2,931
Net gain arising from settlements	–	(13)
Remeasurement <sup>(2)</sup>	135	(497)
Benefits paid	(20,150)	(13,048)
Actuarial (gains) losses (Note 24)	(37)	14,190
Effect of foreign currency exchange differences	(4,079)	(8,976)
Disposals of E&C businesses	–	(8,637)
<b>Obligation at end of year</b>	<b>\$ 78,885</b>	<b>\$ 49,703</b>

<sup>(2)</sup> Remeasurement relates to two other long-term employee benefit plans of SNC-Lavalin for which remeasurement is not recognized in other comprehensive income, but rather in the income statement.

### 33. PENSION PLANS, OTHER LONG-TERM BENEFITS AND OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

SNC-Lavalin's net defined other long-term benefit and other post-employment benefit costs recognized in net income were comprised of:

YEAR ENDED DECEMBER 31	2017	2016
Current service cost	\$ 12,852	\$ 12,537
Past service cost	(177)	1,854
Interest cost	3,189	2,931
Net gain arising from settlements	—	(13)
Remeasurement <sup>(1)</sup>	135	(497)
<b>Components of other long-term benefit and other post-employment benefit costs recognized in net income</b>	<b>\$ 15,999</b>	<b>\$ 16,812</b>

<sup>(1)</sup> Remeasurement relates to two other long-term employee benefit plans of SNC-Lavalin for which remeasurement is not recognized in other comprehensive income, but rather in the income statement.

The following is a summary of significant weighted average assumptions used in measuring SNC-Lavalin's accrued other long-term benefit and other post-employment benefit obligation:

	DECEMBER 31 2017	DECEMBER 31 2016
<b>Accrued other long-term benefit and other post-employment benefit obligation</b>		
Discount rate	4.90%	5.00%
Rate of compensation increase <sup>(2)</sup>	3.75%	5.00%

<sup>(2)</sup> Rate of compensation increase applies only to termination indemnities.

### 34. CONTINGENT LIABILITIES

#### A) ONGOING INVESTIGATIONS

In February 2012, the Board of Directors initiated an independent investigation (the "Independent Review"), led by its Audit Committee, of the facts and circumstances surrounding certain payments that were documented (under certain agreements presumed to be agency agreements) to construction projects to which they did not relate, and certain other contracts. On March 26, 2012, the Company announced the results of the Independent Review and related findings and recommendations of the Audit Committee to the Board of Directors and provided information to the appropriate authorities. The Company understands that investigations by law enforcement and securities regulatory authorities remain ongoing in connection with this information, which are described in greater detail below. The Company also continues to review compliance matters (including matters beyond the scope of the Independent Review), including to assess whether amounts may, directly or indirectly, have been improperly paid to persons owing fiduciary duties to the Company, and as additional information, if any, arises as a result thereof, the Company will continue to investigate and review such information as it has in the past.

#### Charges and RCMP investigation

On February 19, 2015, the Royal Canadian Mounted Police (the "RCMP") and the Public Prosecution Service of Canada laid charges against the Company and its indirect subsidiaries SNC-Lavalin International Inc. and SNC-Lavalin Construction Inc. Each entity has been charged with one count of fraud under Section 380 of the Criminal Code (Canada) (the "Criminal Code") and one count of corruption under Section 3(1)(b) of the Corruption of Foreign Public Officials Act (Canada) (the "CFPOA"), (the "Charges"). These Charges follow the RCMP's formal investigation (including in connection with the search warrant executed by the RCMP at the Company on April 13, 2012) into whether improper payments were made or offered, directly or indirectly, to be made, to a government official of Libya to influence the award of certain engineering and construction contracts between 2001 and 2011. This investigation also led to criminal charges being laid against two former employees of the Company. The Company understands that the charges laid against one or both of these former employees include bribery under the CFPOA, fraud, laundering the proceeds of crime and possession of property obtained by crime under the Criminal Code, and contravention of the *Regulations Implementing the United Nations Resolutions on Libya* in Canada. Due to the inherent uncertainties of these proceedings, it is not possible to predict the final outcome of the Charges, which could possibly result in a conviction on one or more of the Charges. The preliminary inquiry in respect of the Charges has been scheduled for a court hearing in September 2018. The Company cannot predict what, if any, other actions may be taken by any other applicable government or authority or the Company's customers or other third parties as a result of the Charges, or whether additional charges may be brought in connection with the RCMP investigation of these matters.

#### 34. CONTINGENT LIABILITIES (CONTINUED)

The Charges and potential outcomes thereof, and any negative publicity associated therewith, could adversely affect the Company's business, results of operations and reputation and could subject the Company to sanctions, fines and other penalties, some of which may be significant. In addition, potential consequences of the Charges could include, in respect of the Company or one or more of its subsidiaries, mandatory or discretionary suspension, prohibition or debarment from participating in projects by certain governments (such as the Government of Canada and/or Canadian provincial governments) or by certain administrative organizations under applicable procurement laws, regulations, policies or practices. The Company derives a significant percentage of its annual global revenue (and an even larger percentage of its annual Canadian revenue) from government and government-related contracts. As a result, suspension, prohibition or debarment, whether discretionary or mandatory, from participating in certain government and government-related contracts (in Canada, Canadian provinces or elsewhere) could have a material adverse effect on the Company's business, financial condition and liquidity and the market prices of the Company's publicly traded securities.

##### AMF Investigation; AMF Certification under the Quebec Act Respecting Contracting by Public Bodies

The Company understands that there is an ongoing investigation being conducted in the context of applicable securities laws and regulations by the securities regulator in the Province of Quebec, the Autorité des marchés financiers (the "AMF").

Certain subsidiaries of the Company require certification from the AMF, subject to periodic renewal, to contract with public bodies in the Province of Quebec, as required pursuant to the *Act Respecting Contracting by Public Bodies*. If an entity or any of its affiliates is convicted of certain specified offences under the Criminal Code or the CFPOA, AMF certification can be automatically revoked. In addition, the AMF has the discretionary power to refuse to grant an authorization or revoke or not renew an authorization if it determines that the enterprise concerned fails to meet the high standards of integrity that the public is entitled to expect from a party to a public contract or subcontract. Those subsidiaries of the Company that need to be certified by the AMF have obtained that certification.

##### World Bank Settlement

On April 17, 2013, the Company announced a settlement in connection with the previously announced investigations by the World Bank Group relating to a project in Bangladesh and a project in Cambodia, which includes a suspension of the right to bid on and to be awarded World Bank Group-financed projects by SNC-Lavalin Inc., a subsidiary of the Company, and its controlled affiliates for a period of 10 years (the "World Bank Settlement"). The suspension could be lifted after eight years, if the terms and conditions of the settlement agreement are complied with fully. According to the terms of the World Bank Settlement, the Company and certain of its other affiliates continue to be eligible to bid on and be awarded World Bank Group-financed projects as long as they comply with all of the terms and conditions imposed upon them under the terms of the World Bank Settlement, including an obligation not to evade the sanction imposed. The World Bank Settlement also requires that the Company cooperate with the World Bank on various compliance matters in the future. The World Bank Settlement has led to certain other multilateral development banks following suit, debarring SNC-Lavalin Inc. and its controlled affiliates on the same terms.

##### African Development Bank Settlement

On October 1, 2015, the Company announced a settlement with the African Development Bank relating to allegations of corruption in two African countries (the "African Development Bank Settlement"). The African Development Bank Settlement requires that the Company cooperate with the African Development Bank on various compliance matters in the future.

##### Canada's Integrity Regime

The Canadian government announced the Integrity Regime for procurement and real property transactions on July 3, 2015. The scope of offences which may cause a supplier to be deemed ineligible to carry on business with the federal government are broad and encompass offences under the Criminal Code, the Competition Act, and the CFPOA, among others. Some of the offences qualifying for ineligibility include: bribery, fraud, money laundering, falsification of books and documents, extortion, and offences related to drug trafficking. A determination of ineligibility to participate in federal government procurement projects may apply for 10 years for listed offences. However, the Integrity Regime permits the ineligibility period to be reduced by up to five years if a supplier can establish that it has cooperated with law enforcement authorities or addressed the causes of misconduct.

#### 34. CONTINGENT LIABILITIES (CONTINUED)

If a supplier is charged with a listed offence (as is presently the case with the Company), it may under the Integrity Regime be ineligible to do business with the Canadian government while legal proceedings are ongoing.

If a supplier applies for a reduced ineligibility period, or if a supplier charged with a listed offence is notified that it could be ineligible to do business with the Canadian government, as a condition of granting the reduced ineligibility period or not suspending the supplier an administrative agreement may be imposed to monitor the supplier. Administrative agreements include conditions and compliance measures that the supplier must meet to remain eligible to contract with the federal government.

The Company has signed an administrative agreement with Public Services and Procurement (PSP) of the Government of Canada under the Integrity Regime.

Failure of the Company to abide by the terms of any of its certification from the AMF, the World Bank Settlement, the African Development Bank Settlement and/or the PSP Administrative Agreement could result in serious consequences for the Company, including new sanctions, legal actions and/or suspension from eligibility to carry on business with the government or agency involved or to work on projects funded by them. The Company is taking steps that are expected to mitigate this risk.

##### Quebec's Voluntary Reimbursement Program (the "Program")

The Company participated in the Voluntary Reimbursement Program ("Bill 26") which was put into force by the Government of Quebec on November 2, 2015. The Program provided for a period of time within which the Government of Quebec and various municipalities, governmental agencies and others could assess whether settlement proposals by program participants should cover a governmental or municipal entity. The Company settled all issues that it notified under the Program, or which the Program brought to its attention, on a timely and substantiated basis.

##### Other Investigations

The Company understands that there are also investigations by various authorities ongoing in various jurisdictions with respect to the above and other matters. In addition, Pierre Duhaime and Riadh Ben Aïssa, former Company employees, have been charged by authorities in the Province of Quebec with various fraud offences allegedly in connection with a Company project in the Province of Quebec.

On October 1, 2014, Mr. Ben Aïssa entered guilty pleas to certain criminal charges in the Federal Criminal Court of Switzerland following a lengthy investigation by Swiss authorities and the detention of Mr. Ben Aïssa by Swiss authorities from April 2012 to October 2014. The Company was recognized as an injured party in the context of the Swiss proceedings and was awarded for certain offences for which Mr. Ben Aïssa has plead guilty a sum equivalent to CA\$17.2 million translated using the exchange rates as at October 1, 2014 (representing the equivalent of 12.9 million CHF and US\$2.0 million) plus interest. As at December 31, 2017, the Company has received all amounts due under this award.

The Company is currently unable to determine when any of the above investigations will be completed or whether other investigations of the Company by these or other authorities will be initiated or the scope of current investigations broadened. While the Company continues to cooperate and communicate with authorities in connection with all ongoing investigations as noted above, if regulatory, enforcement or administrative authorities or third parties determine to take action against the Company or to sanction the Company in connection with possible violations of law, contracts or otherwise, the consequences of any such sanctions or other actions, whether actual or alleged, could require the Company to pay material fines or damages, consent to injunctions on future conduct or lead to other penalties including temporary or permanent, mandatory or discretionary suspension, prohibition or debarment from participating in projects by certain administrative organizations (such as those provided for in the World Bank Settlement) or by governments (such as the Government of Canada and/or the Government of Quebec) under applicable procurement laws, regulations, policies or practices, each of which could, materially adversely affect the Company's business, financial condition and liquidity and the market price of the Company's publicly traded securities.

The outcomes of the above investigations or the Charges could also result in, among other things, i) covenant defaults under various project contracts, ii) third party claims, which may include claims for special, indirect, derivative or consequential damages, or iii) adverse consequences on the Company's ability to secure or continue its own financing, or to continue or secure financing for current or future projects, any of which could materially adversely affect the Company's business, financial condition and liquidity and the market prices of the Company's publicly traded securities. In addition, the Charges, these investigations and outcomes of these investigations or Charges and any negative publicity associated therewith, could damage SNC-Lavalin's reputation and ability to do business. Finally, the findings and outcomes of the Charges or these investigations may affect the course of the class action lawsuits (described below).

## 34. CONTINGENT LIABILITIES (CONTINUED)

Due to the uncertainties related to the outcome of the Charges and each of the above investigations, the Company is currently unable to reliably estimate an amount of potential liabilities or a range of potential liabilities, if any, in connection with the Charges or any of these investigations.

The Company's senior management and Board of Directors have been required to devote significant time and resources to the investigations described above and ongoing related matters which have distracted and may continue to distract from the conduct of the Company's daily business, and significant expenses have been and may continue to be incurred in connection with these investigations including substantial fees of lawyers and other advisors. In addition, the Company and/or other employees or additional former employees of the Company could become the subject of these or other investigations by law enforcement and/or regulatory authorities in respect of the matters described above or other matters which, in turn, could require the devotion of additional time of senior management and the diversion or utilization of other resources.

### B) CLASS ACTION LAWSUITS

The Company is subject to class actions in Quebec and Ontario commenced in 2012 on behalf of security holders (collectively, the "Actions"). The Actions are brought pursuant to the secondary market civil liability provisions in the various Canadian provincial and territorial securities statutes. The Actions allege the agent payments that were the subject of the Independent Review were bribes to public officials and that bribes were also offered in relation to the project in Bangladesh that forms part of the World Bank Settlement. Consequently, it is alleged that various of the Company's public disclosure documents issued between November 2009 and November 2011 included misrepresentations. The Actions seek damages, on behalf of all persons who acquired securities of SNC-Lavalin between November 6, 2009 and February 27, 2012, based on the decline in market value of SNC-Lavalin shares following the Company's February 28, 2012 news release and other public announcements.

The Ontario Action is presently completing the oral discovery stage. The Quebec Action is presently in abeyance while the Ontario Action proceeds.

Due to the inherent uncertainties of litigation, it is not possible to predict the final outcome of these lawsuits or determine the amount of any potential losses, if any, and SNC-Lavalin may, in the future, be subject to further class action lawsuits or other litigation. While SNC-Lavalin has directors' and officers' liability insurance insuring individuals against liability for acts or omissions in their capacities as directors and officers, the Company does not maintain any other insurance in connection with the Actions. The amount of coverage under the directors' and officers' policy is limited and such coverage may be an insignificant portion of any amounts the Company is required or determines to pay in connection with the Actions. In the event the Company is required or determines to pay amounts in connection with these lawsuits or other litigation, such amounts could be significant and may have a material adverse impact on SNC-Lavalin's liquidity and financial results.

### C) OTHER

On June 12, 2014, the Quebec Superior Court rendered a decision in "Wave 1" of the matter commonly referred to as the "Pyrrhotite Case" in Trois-Rivières, Quebec and in which SNC-Lavalin is one of numerous defendants. The Superior Court ruled in favour of the plaintiffs, awarding an aggregate amount of approximately \$168 million in damages apportioned amongst the then-known defendants, on an *in solidum* basis (the "Wave 1 claims"). SNC-Lavalin, among other parties, filed a Notice to Appeal the Superior Court decision both on merit and on the apportionment of liability. Based on the current judgment, SNC-Lavalin's share of the damages would be approximately 70%, a significant portion of which the Company would expect to recover from its external insurers (such insurance coverage is itself subject to litigation). In addition to the appeal of the decision, recourses in warranty were filed against another party, which may result in reduction of SNC-Lavalin's share of the damages. The appeal hearing has started in October 2017 and will be completed in April 2018.

In parallel to the appeal and warranty recourses for Wave 1 claims, additional potential claims were notified and continue to be notified against numerous defendants, including SNC-Lavalin, in "Wave 2" of the Pyrrhotite Case. Wave 2 claims are currently undergoing discovery stage and it is still premature to evaluate SNC-Lavalin's total liability exposure in respect of same, if any. It is currently estimated that a significant portion of the damages claimed are in respect of buildings for which the concrete foundations were poured outside of SNC-Lavalin's liability period, as determined in the Wave 1 judgement. SNC-Lavalin expects some insurance coverage for claims filed up to March 31, 2015. In addition, SNC-Lavalin has undertaken warranty recourse against another party with respect to Wave 2 claims.



## 34. CONTINGENT LIABILITIES (CONTINUED)

### Legal proceedings

SNC-Lavalin becomes involved in various legal proceedings as a part of its ordinary course of business and this section describes certain important ordinary course of business legal proceedings, including the general cautionary language relating to the risks inherent to all litigation and proceedings against SNC-Lavalin, which is equally applicable to the legal proceedings described below.

While SNC-Lavalin cannot predict with certainty the final outcome or timing of the legal proceedings described below, based on the information currently available (which in some cases remains incomplete), SNC-Lavalin believes that it has strong defences to these claims and intends to vigorously defend its position.

SNC-Lavalin Inc. has initiated court proceedings against a Canadian client stemming from engineering, procurement, and construction management services that SNC-Lavalin Inc. provided in relation to the client's expansion of an ore-processing facility. SNC-Lavalin claimed from the client certain amounts due under the project contract. The client has counterclaimed alleging that SNC-Lavalin defaulted under the project contracts and seeking damages.

Due to the inherent uncertainties of litigation, it is not possible to (a) predict the final outcome of these and other related proceedings generally, (b) determine if the amount included in the Company's provisions is sufficient or (c) determine the amount of any potential losses, if any, that may be incurred in connection with any final judgment on these matters.

The Company is a party to other claims and litigation arising in the normal course of operations, including by clients, subcontractors, and vendors presenting claims for, amongst other things, recovery of costs related to certain projects. Due to the inherent uncertainties of litigation and/or the early stage of certain proceedings, it is not possible to predict the final outcome of all ongoing claims and litigation at any given time or to determine the amount of any potential losses, if any. With respect to claims or litigation arising in the normal course of operations which are at a more advanced stage and which permit a better assessment of potential outcome, the Company does not expect the resolution of these matters to have a materially adverse effect on its financial position or results of operations.

## 35. OPERATING LEASE ARRANGEMENTS

The following table presents the total of future minimum lease payments under SNC-Lavalin's non-cancellable operating leases at December 31, 2017 and 2016:

	DECEMBER 31 2017	DECEMBER 31 2016
Not later than 1 year	\$ 157,145	\$ 92,633
Later than 1 year and not later than 5 years	340,747	195,007
Later than 5 years	301,264	92,400
	<b>\$ 799,156</b>	<b>\$ 380,040</b>

SNC-Lavalin's payments under operating lease arrangements recognized as an expense in net income amounted to \$184.4 million for the year ended December 31, 2017 (2016: \$137.9 million).

As at December 31, 2017, future minimum sublease payments expected to be received under non-cancellable subleases totalled \$48.0 million and were as follows: \$14.0 million – not later than 1 year, \$28.8 million – later than 1 year and not later than 5 years, and \$5.2 million – later than 5 years. As at December 31, 2016, future minimum sublease payments expected to be received under non-cancellable subleases totalled \$210.9 million and were as follows: \$41.7 million – not later than 1 year, \$138.8 million – later than 1 year and not later than 5 years, and \$30.4 million – later than 5 years.

## 36. REMUNERATION

### A) EMPLOYEE REMUNERATION

Expenses recognized for employee benefits, including expenses recognized for key management remuneration and directors' fees, are analyzed as follows:

YEAR ENDED DECEMBER 31	2017	2016
Short-term benefits <sup>(1)</sup>	\$ 3,920,493	\$ 3,579,804
Share-based payments	42,069	30,541
Defined contribution pension plans	86,900	53,297
Defined benefit pension plans, other long-term benefits and other post-employment benefits	15,630	21,256
	<b>\$ 4,065,092</b>	<b>\$ 3,684,898</b>

<sup>(1)</sup> Short-term benefits include mainly wages, salaries, social security contributions, sick leaves, profit-sharing and bonuses, non-monetary benefits and termination benefits that are expected to be settled within twelve months after the end of the annual reporting period.

### B) KEY MANAGEMENT REMUNERATION AND DIRECTORS' FEES

The Company's key management include all employees that are classified at the executive levels, corresponding mainly to the vice-presidents and above, and all members of the Company's Board of Directors.

The number of individuals included as key management was 141 people in 2017 (2016: 147 people).

Expenses recognized for key management remuneration and directors' fees, even if the services were provided only for a portion of the year, are detailed as follows:

YEAR ENDED DECEMBER 31	2017	2016
Short-term benefits <sup>(2)</sup>	\$ 82,013	\$ 83,129
Share-based payments	34,793	27,900
Termination benefits	8,201	5,136
Defined benefit and defined contribution pension plans, other long-term benefits and other post-employment benefits	2,798	3,761
	<b>\$ 127,805</b>	<b>\$ 119,926</b>

<sup>(2)</sup> Short-term benefits include mainly wages, salaries, social security contributions, sick leaves, profit-sharing and bonuses and non-monetary benefits.

## 37. RELATED PARTY TRANSACTIONS

In the normal course of its operations, SNC-Lavalin enters into transactions with certain of its associates and joint ventures, mainly its Capital investments. Investments in which SNC-Lavalin has significant influence or joint control, which are accounted for by the equity method, are considered related parties.

Consistent with IFRS, intragroup profits generated from revenues with investments accounted for by the equity or consolidation methods are eliminated in the period they occur, except when such profits are deemed to have been realized by the investment. Profits generated from transactions with investments accounted for by the cost method are not eliminated.

The accounting treatment of intragroup profits is summarized below:

INVESTMENT	ACCOUNTING METHOD	ACCOUNTING TREATMENT OF INTRAGROUP PROFITS
Capital investments accounted for under IFRIC 12	Consolidation method	Not eliminated upon consolidation in the period they occur, as they are considered realized by the Capital investment through the contractual agreement with its client.
	Equity method	Not eliminated upon consolidation in the period they occur, as they are considered realized by the Capital investment through the contractual agreement with its client.
Others	Equity method	Eliminated in the period they occur, as a reduction of the underlying asset and subsequently recognized over the depreciation period of the corresponding asset.
	Cost method	Not eliminated, in accordance with IFRS.

For the year ended December 31, 2017, SNC-Lavalin recognized E&C revenues of \$1,098.3 million (2016: \$755.8 million) from contracts with investments accounted for by the equity method. SNC-Lavalin also recognized its share of net income from Capital investments accounted for by the equity method of \$184.8 million for the year ended December 31, 2017 (2016: \$182.8 million).

SNC-Lavalin's trade receivables from investments accounted for by the equity method amounted to \$77.6 million as at December 31, 2017 (2016: \$90.2 million). SNC-Lavalin's other current financial assets receivable from these investments accounted for by the equity method amounted to \$103.6 million as at December 31, 2017 (2016: \$83.0 million). SNC-Lavalin's remaining commitment to invest in its Capital investments accounted for by the equity method was \$98.0 million as at December 31, 2017 (2016: \$98.0 million).

All of these related party transactions are measured at fair value.

### 38. SUBSIDIARIES, JOINT ARRANGEMENTS AND ASSOCIATES

The main subsidiaries, joint ventures, joint operations and associates of the Company at December 31, 2017 and 2016, except where otherwise indicated, in addition to their jurisdiction of incorporation and the percentage of voting shares beneficially owned, or controlled, or directed, directly or indirectly by the Company or the percentage of joint arrangement interest are set out below:

SUBSIDIARIES	2017 %	2016 %	COUNTRY
Atkins Limited	100.0	—	United Kingdom
Candu Energy Inc.	100.0	100.0	Canada
Evergreen Rapid Transit Holdings Inc.	100.0	100.0	Canada
Faithful+Gould Limited	100.0	—	United Kingdom
Infrastructure Famille Santé Inc.	100.0	100.0	Canada
InPower BC General Partnership	100.0	100.0	Canada
Kentz Corporation Limited	100.0	100.0	Channel Islands
Kentz Pty Ltd.	100.0	100.0	Australia
Okanagan Lake Concession Limited Partnership	—	100.0	Canada
P.T. SNC-Lavalin TPS	95.0	95.0	Indonesia
Rainbow Hospital Partnership	—	100.0	Canada
SNC-Lavalin	100.0	100.0	Belgium
Saudi Arabia Kentz Co. LLC <sup>(1)</sup>	75.0	49.0	Saudi Arabia
SNC-Lavalin Colombia S.A.S. (previously Itansuca Proyectos de Ingenieria S.A.S.)	100.0	100.0	Colombia
SNC-Lavalin (GB) Holdings Limited	100.0	—	United Kingdom
SNC-Lavalin (GB) Limited	100.0	100.0	United Kingdom
SNC-Lavalin (Malaysia) Sdn. Bhd.	100.0	100.0	Malaysia
SNC-Lavalin (Proprietary) Limited	100.0	100.0	South Africa
SNC-Lavalin Algérie EURL	100.0	100.0	Algeria
SNC-Lavalin Arabia LLC	100.0	100.0	Saudi Arabia
SNC-Lavalin ATP Inc.	100.0	100.0	Canada
SNC-Lavalin Australia Pty. Ltd.	100.0	100.0	Australia
SNC-Lavalin Capital Inc.	100.0	100.0	Canada
SNC-Lavalin Chile S.A.	100.0	100.0	Chile
SNC-Lavalin Construction (Atlantic) Inc.	100.0	100.0	Canada
SNC-Lavalin Construction Inc.	100.0	100.0	Canada
SNC-Lavalin Construction (Ontario) Inc.	100.0	100.0	Canada
SNC-Lavalin Constructors Inc.	100.0	100.0	United States
SNC-Lavalin Constructors International Inc.	100.0	100.0	Canada
SNC-Lavalin Constructors (Pacific) Inc.	100.0	100.0	Canada
SNC-Lavalin Defence Programs Inc.	100.0	100.0	Canada
SNC-Lavalin Engineering India Private Limited	100.0	100.0	India
SNC-Lavalin Engineers & Constructors, Inc.	100.0	100.0	United States
SNC-Lavalin Europe B.V.	100.0	100.0	Netherlands
SNC-Lavalin Europe S.A.S.	100.0	100.0	France
SNC-Lavalin GEM Ontario Inc.	100.0	100.0	Canada
SNC-Lavalin GEM Québec Inc.	100.0	100.0	Canada
SNC-Lavalin Highway Holdings Inc.	100.0	—	Canada
SNC-Lavalin Inc.	100.0	100.0	Canada
SNC-Lavalin International Inc.	100.0	100.0	Canada
SNC-Lavalin International S.A.S.	100.0	100.0	France
SNC-Lavalin Major Projects Inc.	100.0	100.0	Canada
SNC-Lavalin Nuclear Inc.	100.0	100.0	Canada
SNC-Lavalin Operations & Maintenance Inc.	100.0	100.0	Canada

<sup>(1)</sup> Although the Company's ownership interest in Saudi Arabia Kentz Co. LLC was less than 50% in 2016, the Company did exercise control over this entity based on its contractual agreements.

### 38. SUBSIDIARIES, JOINT ARRANGEMENTS AND ASSOCIATES (CONTINUED)

	2017	2016	
SUBSIDIARIES	%	%	COUNTRY
SNC-Lavalin Peru S.A.	100.0	100.0	Peru
SNC-Lavalin Polska Sp. Z o.o.	100.0	100.0	Poland
SNC-Lavalin Projetos Industriais Ltda.	100.0	100.0	Brazil
SNC-Lavalin Rail & Transit Limited (previously Interfleet Technology Limited)	100.0	100.0	United Kingdom
SNC-Lavalin Romania S.A.	100.0	100.0	Romania
SNC-Lavalin Stavibel Inc.	100.0	100.0	Canada
SNC-Lavalin UK Limited	100.0	100.0	United Kingdom
The Atkins North America Holdings Corporation	100.0	–	United States
The SNC-Lavalin Corporation	100.0	100.0	United States
Valerus Field Solutions Holdings LLC	100.0	100.0	United States
WS Atkins Limited (previously WS Atkins plc)	100.0	–	United Kingdom
	2017	2016	
JOINT VENTURES	%	%	COUNTRY
<b>Capital investments</b>			
407 East Development Group General Partnership	50.0	50.0	Canada
407 International Inc. <sup>(1)</sup>	16.77	16.77	Canada
Chinook Roads Partnership	–	50.0	Canada
Crosslinx Transit Solutions General Partnership	25.0	25.0	Canada
McGill Healthcare Infrastructure Group, G.P. <sup>(2)</sup>	50.0	60.0	Canada
Rideau Transit Group General Partnership	40.0	40.0	Canada
Signature on the Saint-Laurent Group General Partnership	50.0	50.0	Canada
TC Dôme S.A.S. <sup>(2)</sup>	51.0	51.0	France
<b>Other</b>			
SNC-Lavalin International Inc. and Zuhair Fayeze Engineering Consultancies Company	50.0	50.0	Saudi Arabia
	2017	2016	
JOINT OPERATIONS	%	%	COUNTRY
407 East Construction General Partnership	50.0	50.0	Canada
Crosslinx Transit Solutions Constructors G.P.	25.0	25.0	Canada
Signature on the Saint Lawrence Construction General Partnership	45.0	45.0	Canada
SLN-Aecon JV	50.0	50.0	Canada
SNC-Dragados-Pennecon G.P.	40.0	–	Canada
UGL Kentz Joint Venture	50.0	50.0	Australia
	2017	2016	
ASSOCIATES	%	%	COUNTRY
<b>Capital investments</b>			
InTransit BC Limited Partnership	–	33.3	Canada
Myah Tipaza S.p.A.	25.5	25.5	Algeria
Shariket Kahraba Hadjret En Nouss S.p.A.	26.0	26.0	Algeria
SNC-Lavalin Infrastructure Partners LP	20.0	–	Canada

<sup>(1)</sup> Although the Company holds less than 20% of the equity shares of 407 International Inc., the Company exercises joint control over this entity based on its contractual agreements.

<sup>(2)</sup> Although the Company's ownership interest in TC Dôme S.A.S. is more than 50% (McGill Healthcare Infrastructure Group, G.P. in 2016), the Company does not exercise control over these entities based on its contractual agreements.

### 39. DISPOSAL GROUP AND NON-CURRENT ASSETS CLASSIFIED AS HELD FOR SALE

As at December 31, 2017, the disposal group and non-current assets classified as held for sale included: i) a Capital investment accounted for by the equity method, namely MHIG, and its holding company (see Note 5A); and ii) other non-current assets, mainly project equipment, included in the Oil & Gas segment.

The major classes of assets and liabilities of the disposal group and assets held for sale as at December 31, 2017 were as follows:

AT DECEMBER 31, 2017	MHIG	OTHER NON-CURRENT ASSETS	TOTAL
Cash and cash equivalents	\$ 39	\$ –	\$ 39
Other current assets	1,428	–	1,428
Capital investments accounted for by the equity method	106,321	–	106,321
Other non-current assets	–	206	206
<b>Assets of disposal group classified as held for sale and assets held for sale</b>	<b>107,788</b>	<b>206</b>	<b>107,994</b>
Current liabilities	1,182	–	1,182
Non-current liabilities	59,258	–	59,258
<b>Liabilities of disposal group classified as held for sale</b>	<b>60,440</b>	<b>–</b>	<b>60,440</b>
<b>Net assets of disposal group classified as held for sale and assets held for sale</b>	<b>\$ 47,348</b>	<b>\$ 206</b>	<b>\$ 47,554</b>

As at December 31, 2016, assets held for sale of \$6.7 million included in the Company's consolidated statement of financial position included: i) the net book value of \$1.9 million related to a Capital investment in France accounted for by the equity method, namely TC Dôme S.A.S.; and ii) the net book value of \$4.8 million of other non-current assets, mainly project equipment, included in the Oil & Gas segment.

As at December 31, 2016, "Other components of equity of asset held for sale" of \$1.8 million presented in the Company's consolidated statement of financial position related solely to TC Dôme S.A.S.